



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 [There is no reportable action as a result of the
2 Board of Supervisors' closed session held today.]

3

4

5

6 **SUP. KNABE, CHAIRMAN:** GOOD MORNING, I'D LIKE TO CALL THE
7 MEETING TO ORDER, PLEASE. IF YOU'D ALL PLEASE RISE. THIS
8 MORNING WE WILL BE HAVE OUR INVOCATION LED BY PASTOR JAMES K.
9 MURRAY, ALONDRA BOULEVARD CHURCH OF CHRIST IN THE CITY OF
10 COMPTON, LED BY THE PLEDGE OF ALLEGIANCE, LED BY HARRY C.
11 JIMENEZ, FORMER CORPORAL, U.S. ARMY, LOS ANGELES. PASTOR
12 MURRAY?

13

14 **PASTOR JAMES K. MURRAY:** SHALL WE PRAY? GOD OF PEACE, GOD OF
15 JUSTICE, GOD OF FREEDOM. WE GIVE THANKS FOR YOUR CADENCES OF
16 PEACE, JUSTICE AND FREEDOM. CADENCES THAT HAVE SURGED THE
17 LIVES OF THE SUPERVISORS. WE GIVE THANKS FOR THE NAMELESS RISK
18 TAKERS WHO HAVE BEEN OBEDIENT TO YOUR PROMISES AND SUSCEPTIBLE
19 TO YOUR DREAMS. DELIVER US FROM AMNESIA CONCERNING OUR COURAGE
20 IN THE VIOLENCE, PEACEMAKING AGAINST HATE, AND HUNGERING FOR
21 YOUR DEVOURING ECONOMY. DELIVER US FROM AMNESIA. TURN OUR
22 MEMORY INTO HOPE, OUR GRATITUDE INTO ENERGY, OUR WELL-BEING
23 INTO PASSION AND LOVE. BLESS THIS AGENDA. BLESS OUR COUNTRY.
24 NOW TO HIM WHO SITS ON THE THRONE BE THANKSGIVING, HONOR AND
25 POWER FOREVER, AMEN.



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1

2 **HENRY C. JIMENEZ:** GENTLEMEN PLEASE FACE THE FLAG. TAKE YOUR
3 RIGHT HAND AND PLACE IT OVER YOUR HEART. AND JOIN ME WITH THE
4 PLEDGE OF ALLEGIANCE. [PLEDGE OF ALLEGIANCE RECITED.]

5

6 **SUP. KNABE, CHAIRMAN:** I THANK YOU. SUPERVISOR RIDLEY-THOMAS?

7

8 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MR. CHAIRMAN AND
9 COLLEAGUES, I'M PLEASED TO HAVE WITH US THIS MORNING PASTOR
10 JAMES K. MURRAY FROM THE ALONDRA BOULEVARD CHURCH OF CHRIST.
11 HIS CREDENTIALS SPEAK FOR THEMSELVES. UNDERGRADUATE WORK AT
12 THE UNIVERSITY OF CALIFORNIA AT LOS ANGELES. GRADUATE WORK AT
13 THE CALIFORNIA STATE UNIVERSITY, DOMINGUEZ HILLS IN THE AREA
14 OF EDUCATIONAL PSYCHOLOGY. POSTGRADUATE WORK AT FULLER
15 THEOLOGICAL SEMINARY AND CURRENTLY PURSUING DOCTORAL WORK AT
16 PEPPERDINE UNIVERSITY IN THE AREA OF LEARNING TECHNOLOGIES.
17 HE'S BEEN AT THIS PARTICULAR CONGREGATION, PASTORING AND
18 PROVIDING LEADERSHIP FOR SOME 12 YEARS IN COMPTON AND THE
19 SURROUNDING COMMUNITIES, THAT CHURCH HAS BEEN WITNESSING THERE
20 FOR SOME 47 YEARS. THE CHURCH HAS A MINISTRY ENTITLED
21 "ATTENDING TO THE TEMPLE" IN PARTNERSHIP WITH THE CALIFORNIA
22 DEPARTMENT OF EDUCATION, THE AMERICAN HEART ASSOCIATION, THE
23 AMERICAN DIABETES ASSOCIATION AND OTHER NONPROFIT AGENCIES TO
24 PROVIDE HEALTH AWARENESS, FOOD DEMONSTRATION AND QUALITY
25 INFORMATION TO THOSE IN NEED. THEY'VE WORKED ON THE AREA OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 EDUCATION IN A COMMENDABLE WAY, ACHIEVEMENT VIA INDIVIDUAL
2 DETERMINATION IS ONE OF THE PROGRAMS THEY HAVE AT THE ALONDRA
3 CHURCH. THE PERSONAL INFORMATION ABOUT HIM IS AS IMPRESSIVE AS
4 IT IS HIS ACADEMIC AND PROFESSIONAL CAREER. MARRIED TO LINDA
5 EARLS HUMAN RESOURCE ASSOCIATE FOR THE FEDERAL BUREAU OF
6 INVESTIGATION. REVEREND, I WISH YOU HAD TOLD ME THAT BEFORE I
7 CAME TO YOUR CHURCH. I WOULD HAVE BEEN ON BETTER BEHAVIOR.
8 THREE CHILDREN: JAMES, JASON AND JESSICA. PLEASE JOIN ME IN
9 GIVING A WARM THANK YOU TO PASTOR MURRAY FOR THAT WONDERFUL
10 INVOCATION THIS MORNING. [APPLAUSE.]

11

12 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA?

13

14 **SUP. MOLINA:** THANK YOU, IT IS INDEED MY HONOR THIS MORNING TO
15 MAKE A PRESENTATION AND CERTIFICATE OF APPRECIATION TO HENRY
16 JIMENEZ. HE IS THE FATHER OF MY FORMER STAFF MEMBER, STACY
17 JIMENEZ-- HENRY FOUGHT BRAVELY IN EUROPE AS A CORPORAL WITH
18 THE 332ND FIGHTER IN THE UNITED STATES AIR FORCE FROM 1942 TO
19 1946. HE WAS DECORATED-- IT'S ON NOW-- HIS MANY DECORATIONS
20 INCLUDE THE NATIONAL DEFENSE SERVICE MEDAL, WORLD WAR II
21 VICTORY MEDAL, EUROPEAN AFRICAN MIDDLE EASTERN CAMPAIGN MEDAL
22 AND AN ARMY GOOD CONDUCT MEDAL. WE'RE VERY GRATEFUL TO MR.
23 JIMENEZ NOT ONLY FOR LEADING US IN OUR PLEDGE OF ALLEGIANCE
24 THIS MORNING, BUT CERTAINLY IN PROVIDING LEADERSHIP OF HIS SON
25 THAT JOINS US PRETTY REGULARLY. AND WE THANK HIM SO MUCH FOR



**The Meeting Transcript of
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1 HIS SERVICE TO OUR COMMUNITY AND TO OUR NATION.

2 CONGRATULATIONS, SIR. [APPLAUSE.]

3

4 **SUP. KNABE, CHAIRMAN:** ARE WE READY TO PROCEED WITH THE AGENDA?

5

6 **CLERK SACHI HAMAI:** WE ARE.

7

8 **SUP. KNABE:** ALL RIGHT.

9

10 **CLERK SACHI HAMAI:** GOOD MORNING, MR. CHAIRMAN, MEMBERS OF THE
11 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 3, AGENDA FOR THE
12 MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEMS 1-D
13 THROUGH 3-D. ON ITEM NO. 3-D, SUPERVISOR YAROSLAVSKY REQUESTS
14 THAT THIS ITEM BE CONTINUED ONE WEEK TO JULY 7TH, 2009.

15

16 **SUP. KNABE, CHAIRMAN:** OKAY. ON 3-D, WILL BE CONTINUED ONE
17 WEEK.

18

19 **CLERK SACHI HAMAI:** THE REMAINING TWO ITEMS ARE BEFORE YOU.

20

21 **SUP. KNABE, CHAIRMAN:** MOVED BY SUPERVISOR MOLINA. SECONDED BY
22 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

23

24 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE HOUSING
25 AUTHORITY, ITEMS 1-H THROUGH 3-H. AND PLEASE NOTE THAT ITEM 3-



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 H WAS ADDED ON THE SUPPLEMENTAL AGENDA. ON ITEM NO. 1-H,
2 THERE'S A REQUEST FROM MEMBERS OF THE PUBLIC TO HOLD THIS
3 ITEM. THE REMAINING TWO ITEMS ARE BEFORE YOU.

4

5 **SUP. KNABE, CHAIRMAN:** MY RECORDS HERE REFLECT THAT 3-H HAS
6 BEEN HELD BY THE PUBLIC, AS WELL. IT'S BEEN RELEASED? ALL
7 RIGHT.

8

9 **CLERK SACHI HAMAI:** 2-H AND 3-H ARE BEFORE YOU.

10

11 **SUP. KNABE, CHAIRMAN:** 2-H AND 3-H ARE BEFORE US. THE CHAIR
12 WILL MOVE IT, SECONDED BY SUPERVISOR ANTONOVICH. WITHOUT
13 OBJECTION, SO ORDERED. 3-H IS ON THE GREEN SHEET.

14

15 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE REGIONAL PARK
16 AND OPEN SPACE DISTRICT ITEM 1-P AND 2-P.

17

18 **SUP. KNABE, CHAIRMAN:** MOVED BY THE CHAIR, SECONDED BY
19 SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

20

21 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS ITEMS 1 THROUGH 8. ON
22 ITEM NO. 1, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO
23 HOLD THIS ITEM.

24

25 **SUP. KNABE, CHAIRMAN:** THE WHOLE ITEM?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CLERK SACHI HAMAI:** YES.

3

4 **SUP. KNABE, CHAIRMAN:** OKAY.

5

6 **CLERK SACHI HAMAI:** ON ITEM NO. 3, AS INDICATED ON THE
7 SUPPLEMENTAL AGENDA, THIS EVENT IS BEING HELD ON JULY 25TH,
8 NOT JULY 26TH. AND THESE ITEMS, WITH THE EXCEPTION OF ITEM NO.
9 1, ARE BEFORE YOU.

10

11 **SUP. KNABE, CHAIRMAN:** MOVED BY SUPERVISOR YAROSLAVSKY. THE
12 CHAIR WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

13

14 **CLERK SACHI HAMAI:** WE'RE NOW ON PAGE 10, CONSENT CALENDAR,
15 ITEMS 9 THROUGH 66. ON ITEM NO. 9, THERE'S A REQUEST FROM A
16 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NO. 11, AS
17 INDICATED ON THE SUPPLEMENTAL AGENDA, THE CHIEF EXECUTIVE
18 OFFICER REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO JULY
19 7TH, 2009.

20

21 **SUP. KNABE, CHAIRMAN:** SO ORDERED. ON ITEM NO. 13, SUPERVISOR
22 RIDLEY-THOMAS AND THE CHIEF EXECUTIVE OFFICER REQUEST THAT
23 THIS ITEM BE CONTINUED ONE WEEK TO JULY 7TH, 2009.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIRMAN:** SO ORDERED. 13 WILL BE CONTINUED ONE
2 WEEK.

3

4 **CLERK SACHI HAMAI:** ON ITEM NO. 14, THE CHIEF EXECUTIVE OFFICER
5 REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO JULY 7TH,
6 2009. AND ALSO ON THIS ITEM, SUPERVISOR RIDLEY-THOMAS REQUESTS
7 THAT THIS ITEM BE HELD.

8

9 **SUP. KNABE, CHAIRMAN:** OKAY. WE WILL HOLD.

10

11 **CLERK SACHI HAMAI:** 14?

12

13 **SUP. KNABE, CHAIRMAN:** WE WILL HOLD FOR THE SUPERVISOR AND THEN
14 OUR INTENTION IS TO CONTINUE IT A WEEK.

15

16 **CLERK SACHI HAMAI:** ON ITEM NO. 15, THERE'S A REQUEST FROM A
17 MEMBER OF THE PUBLIC TO HOLD THIS ITEM.

18

19 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

20

21 **CLERK SACHI HAMAI:** ON ITEM NO. 16, SUPERVISOR ANTONOVICH AND
22 MEMBERS OF THE PUBLIC REQUEST THAT THIS ITEM BE HELD.

23

24 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** ON ITEM NO. 18, THIS INCLUDES THE REVISIONS
2 AS INDICATED ON THE SUPPLEMENTAL AGENDA AND ALSO SUPERVISOR
3 MOLINA AND A MEMBER OF THE PUBLIC REQUEST THAT THIS ITEM BE
4 HELD.

5

6 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

7

8 **CLERK SACHI HAMAI:** ON ITEM NO. 19, THIS ALSO INCLUDES THE
9 REVISIONS AS INDICATED ON THE SUPPLEMENTAL AGENDA.

10

11 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

12

13 **CLERK SACHI HAMAI:** ON ITEM NO. 20, THIS INCLUDES THE REVISIONS
14 AS INDICATED ON THE SUPPLEMENTAL AGENDA AND ALSO THERE'S
15 REQUESTS FROM MEMBERS OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM
16 NO. 21, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD
17 THIS ITEM. ON ITEM NO. 31, THERE'S A REQUEST FROM A MEMBER OF
18 THE PUBLIC TO HOLD THIS ITEM.

19

20 **SUP. KNABE, CHAIRMAN:** 31.

21

22 **CLERK SACHI HAMAI:** 31? ON ITEM NO. 42, THE DIRECTOR OF PUBLIC
23 WORKS WOULD LIKE TO REFER BACK THE RECOMMENDATION THAT RELATES
24 TO PROJECT ID NO. R.D.C. 001-4714, BUT HAVE THE OTHER TWO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RECOMMENDATIONS BEFORE THE BOARD-- APPROVED BEFORE THE BOARD
2 TODAY.

3

4 **SUP. KNABE, CHAIRMAN:** THAT ITEM WILL BE REFERRED BACK AND
5 WE'LL VOTE ON THE REMAINDER.

6

7 **CLERK SACHI HAMAI:** ON ITEM NO. 45, AS INDICATED ON THE POSTED
8 AGENDA, THE FIRE CHIEF REQUESTS THAT THIS ITEM BE REFERRED
9 BACK TO HIS DEPARTMENT.

10

11 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

12

13 **CLERK SACHI HAMAI:** ON ITEM NO. 48, THERE'S A REQUEST FROM A
14 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NO. 52 AND 53,
15 COUNTY COUNSEL REQUESTS THAT THESE ITEMS BE CONTINUED THREE
16 WEEKS TO JULY 21ST, 2009.

17

18 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

19

20 **CLERK SACHI HAMAI:** AND THE REMAINING ITEMS ON THE CONSENT
21 CALENDAR ARE BEFORE YOU.

22

23 **SUP. KNABE, CHAIRMAN:** ON THE REMAINDER, MOVED BY SUPERVISOR
24 MOLINA. SECONDED BY SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION,
25 SO ORDERED.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CLERK SACHI HAMAI:** WE'RE NOW ON PAGE 30, ORDINANCES FOR
3 INTRODUCTION, ITEM 67 AND 68. ON ITEM 67, THIS IS AN ORDINANCE
4 AMENDING TITLE 2, ADMINISTRATION OF THE LOS ANGELES COUNTY
5 CODE RELATING TO THE DEFAULTED PROPERTY TAX REDUCTION PROGRAM.
6 ON THIS ITEM, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS
7 ITEM BE CONTINUED ONE WEEK TO JULY 7TH, 2009. BUT ALSO
8 SUPERVISOR RIDLEY-THOMAS REQUESTS THAT THE ITEM BE HELD.

9

10 **SUP. KNABE, CHAIRMAN:** WHICH ITEM IS THAT?

11

12 **CLERK SACHI HAMAI:** 67. IT RELATES TO ITEM NO. 14.

13

14 **SUP. KNABE, CHAIRMAN:** SO IT WILL BE?

15

16 **CLERK SACHI HAMAI:** CONTINUED-- BUT IT WILL BE HELD WITH THE
17 INTENT TO CONTINUE ONE WEEK.

18

19 **SUP. KNABE, CHAIRMAN:** OKAY.

20

21 **CLERK SACHI HAMAI:** ON ITEM NO. 68, THIS IS AN ORDINANCE
22 AMENDING TITLE 6, SALARIES OF THE LOS ANGELES COUNTY CODE
23 RELATING TO THE NURSING MANAGEMENT PAY PLAN AND THE ADDITION,
24 DELETION AND/OR CHANGING OF CERTAIN CLASSIFICATIONS AND NUMBER



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF ORDINANCE POSITIONS IN VARIOUS DEPARTMENTS TO IMPLEMENT THE
2 FINDINGS OF CLASSIFICATION STUDIES.

3

4 **SUP. KNABE, CHAIRMAN:** OKAY. THE CHAIR WILL MOVE IT. SECONDED
5 BY SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK SACHI HAMAI:** SEPARATE MATTERS, ITEMS 69 AND 70 AND I'LL
8 READ THE SHORT TITLE IN FOR THE RECORD. ON 69, THIS IS THE
9 TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT
10 RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF PALOS VERDES
11 PENINSULA UNIFIED SCHOOL DISTRICT GENERAL OBLIGATION BONDS
12 ELECTION 2005 MEASURE R SERIES 2009 IN AGGREGATE PRINCIPAL
13 AMOUNT NOT TO EXCEED \$6,995,767.15.

14

15 **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE IT, SECONDED BY
16 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

17

18 **CLERK SACHI HAMAI:** ON ITEM NO. 70, THIS IS THE TREASURER AND
19 TAX COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING
20 THE ISSUANCE AND SALE OF THE PALOS VERDES PENINSULA UNIFIED
21 SCHOOL DISTRICT GENERAL OBLIGATION BONDS, ELECTION 2005
22 MEASURE S, SERIES 2009 IN AGGREGATE, IN A PRINCIPAL AMOUNT NOT
23 TO EXCEED \$7,996,012.35.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE IT. SECONDED BY
2 SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO ORDERED.

3

4 **CLERK SACHI HAMAI:** ON PAGE 31, DISCUSSION ITEMS, ITEM 71
5 THROUGH 73. ON ITEM NO. 71, AS INDICATED ON THE SUPPLEMENTAL
6 AGENDA, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE
7 CONTINUED TO JULY 28TH, 2009.

8

9 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

10

11 **CLERK SACHI HAMAI:** ON ITEM 72 AND 73, WE WILL HOLD THOSE FOR A
12 DISCUSSION. MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE
13 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING AS
14 INDICATED ON THE SUPPLEMENTAL AGENDA, ITEM 74-A.

15

16 **SUP. KNABE, CHAIRMAN:** MOVED BY SUPERVISOR ANTONOVICH. SECONDED
17 BY SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

18

19 **CLERK SACHI HAMAI:** ON ITEM 74-B, WE WILL HOLD THIS FOR A
20 DISCUSSION. 74-C?

21

22 **SUP. KNABE, CHAIRMAN:** THAT WILL BE MOVED BY SUPERVISOR MOLINA.
23 THE CHAIR WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

24

25 **CLERK SACHI HAMAI:** 74-D?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIRMAN:** 74-D, THAT WILL BE MOVED BY SUPERVISOR
3 RIDLEY-THOMAS. SECONDED BY SUPERVISOR MOLINA. WITHOUT
4 OBJECTION, SO ORDERED.

5

6 **CLERK SACHI HAMAI:** AND 74-E.

7

8 **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE THAT. SECONDED BY
9 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK SACHI HAMAI:** ON PAGE 34, NOTICES OF CLOSED SESSION, ON
12 ITEM C.S.-4, WHICH WAS POSTED ON THE SUPPLEMENTAL AGENDA,
13 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS
14 ITEM. THAT COMPLETES THE READING OF THE AGENDA. BOARD OF
15 SUPERVISORS SPECIAL ITEMS BEGIN WITH SUPERVISORIAL DISTRICT
16 NO. 5.

17

18 **SUP. KNABE, CHAIRMAN:** OKAY.

19

20 **SUP. ANTONOVICH:** MR. CHAIRMAN, MEMBERS, IT'S A GREAT HONOR TO
21 HAVE WITH US THIS MORNING A MAN THAT I HAD AN OPPORTUNITY TO
22 SERVE UNDER AND ALSO WORK WITH, AND THAT'S OUR BRIGADIER
23 GENERAL JAMES COMBS AND HIS WIFE JANET, WHO IS COMMANDER OF
24 THE JOINT FORCES TRAINING BASE, LOS ALAMITOS. HE'S BEEN A
25 FRIEND TO OUR COUNTY AND AN EXTRAORDINARY ADVOCATE FOR THE



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 CALIFORNIA NATIONAL GUARD AND FOR VETERANS FROM ALL BRANCHES
2 OF THE UNITED STATES MILITARY. HE RECENTLY HAD THE OPPORTUNITY
3 OF DOING SOMETHING VERY INNOVATIVE BY PROVIDING THE LEADERSHIP
4 AT LOS ALAMITOS. IN THE PAST FIVE YEARS AS COMMANDER OF THE
5 JOINT TRAINING BASE, HE'S MADE TREMENDOUS FOR THE COMMUNITY,
6 MILITARY PERSONNEL WHO DRILL AT THE BASE AND THE ENVIRONMENT
7 AS WELL. VISIONARY, BRINGING NEW TECHNOLOGIES TO THE BASE,
8 INCLUDING CLEAN FUELS AND HYDROGEN POWER. IT'S HIS COMMITMENT
9 TO OUR VETERANS WHERE ONE CAN TRULY SEE HIS PASSION IN FULL
10 FORCE. FOR EXAMPLE, HE WAS THE DRIVING FORCE IN DEVELOPING THE
11 VETERANS SERVICE CENTER AT LOS ALAMITOS, A ONE STOP CENTER
12 WHERE VETERANS AND THEIR FAMILIES CAN GO FOR CRITICAL
13 SERVICES. WITH 40 YEARS OF MILITARY SERVICE, ONE CANNOT BE BUT
14 A BIT AWED THAT THIS INDIVIDUAL ACHIEVED SO MUCH AND HAS
15 CONTRIBUTED SO MUCH TO OUR COMMUNITY AND NATION. THIS WEEKEND
16 HE WILL STEP DOWN AS COMMANDER OF THE JOINT FORCES TRAINING
17 BASE, LEAVING IN HIS WAKE A SOLID FOUNDATION OF INNOVATIVE
18 PROJECTS AND PROGRAMS TO SUSTAIN THE BASE FOR MANY, MANY YEARS
19 TO COME. SO, BEFORE WE MAKE THIS PRESENTATION, SUPERVISOR
20 KNABE ALSO HAS SOMETHING TO MAKE A PRESENTATION AT THIS TIME.
21 SUPERVISOR KNABE?

22

23 **SUP. KNABE, CHAIRMAN:** THANK YOU, MIKE. WE GOT TO SHARE A FEW
24 MOMENTS UPSTAIRS TOGETHER, BUT I JUST WANTED TO ALSO COMMEND
25 THE GENERAL FOR HIS MANY YEARS OF SERVICE TO OUR NATION, BUT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ALSO THE REGION HERE IN SOUTHERN CALIFORNIA. HIS LEADERSHIP
2 AND DEVOTION TO THE TROOPS IS A TESTAMENT TO HIS VERY SACRED
3 TRUST AS AN AMERICAN GENERAL FOR HIS TROOPS. BUT ALSO I REALLY
4 WANT TO THANK HIM FOR COMING OUT IN MARCH AND PARTICIPATING TO
5 CELEBRATE OUR WELCOME HOME VIETNAM VETS EVENT IN WHITTIER. HE
6 HAD AN INCREDIBLY INSPIRATIONAL SPEECH THAT HE SHARED WITH
7 EVERYONE. IT WAS CERTAINLY A DESERVING LIFT TO ALL THOSE IN
8 ATTENDANCE, BUT WE'VE ALWAYS APPRECIATED HIS COLLABORATION AND
9 SUPPORT AND JUST CONGRATULATING HIM. AND HE AND HIS WIFE HAVE
10 A WONDERFUL RETIREMENT. SHE GETS HIM FOR FOUR WEEKS, THEN SHE
11 DOESN'T KNOW WHAT HAPPENS. [LAUGHTER.] BUT, ANYWAY, HIS
12 SERVICE TO AMERICA, A GREAT AMERICAN, HAS BEEN A GREAT
13 GENERAL. WE WANT TO PRESENT THIS NOT ONLY ON BEHALF OF NOT
14 ONLY THE BOARD, BUT ALL OUR CITIZENS OF THIS GREAT COUNTY AND
15 NATION. [APPLAUSE.]

16

17 **BRIG. GEN. JAMES COMBS:** DISTINGUISHED MEMBERS OF THE BOARD OF
18 SUPERVISORS OF L.A. COUNTY, THOSE OF YOU OBSERVING IN THE
19 AUDIENCE AND AT HOME, I APPRECIATE AND FEEL PRIVILEGED TO MAKE
20 A COUPLE OF COMMENTS. THE ONE THING I WANT YOU TO KNOW IS L.A.
21 COUNTY IS REALLY SPECIAL, SPECIAL FROM THE STANDPOINT THAT YOU
22 HOUSE THE LARGEST NUMBER OF VETERANS IN THE COUNTRY, SPECIAL
23 FROM THE STANDPOINT THAT WE ARE ALSO ESTABLISHING THE BIGGEST
24 OUTREACH FOR THOSE VETERANS RETURNING FROM THE WAR IN IRAQ AND
25 AFGHANISTAN. BUT WITH THAT COMES AN EXTRAORDINARY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RESPONSIBILITY AS SENIOR POLITICAL LEADERS FOR THE COUNTY
2 ITSELF, AND THAT IS REACHING OUT AND MEETING THE NEEDS OF SO
3 MANY THAT ARE SUFFERING AS A CONSEQUENCE OF THEIR INVOLVEMENT
4 IN THE WAR AND THEIR ANSWERING THE CALL TO DUTY. BUT I WILL
5 TELL YOU THAT YOU HAVE BEEN UP TO THE TASK. INDEED, YOU HAVE
6 EXCEEDED THE TASK BY YOUR ENGAGEMENT WITH THE VETERAN
7 COMMUNITY. THE EMPOWERMENT OF THE VETERANS COMMISSION HERE IN
8 L.A. IS AN EXAMPLE OF HOW IT SHOULD BE DONE ACROSS THE
9 COUNTRY. MANY OF THE PROGRAMS THAT HAVE BEEN INITIATED,
10 WHETHER IT'S THE VETERANS INTERNMENT PROGRAM, THE ANNUAL
11 VETERAN ACKNOWLEDGMENT FOR PAST, CURRENT AND FUTURE VETERANS
12 THAT IS DONE BY SUPERVISOR ANTONOVICH, THE WELCOME HOME
13 CEREMONY AND THE VETERAN OUTREACH, WHICH HAS BEEN ACCOMPLISHED
14 SO EFFECTIVELY BY SUPERVISOR KNABE. ON BEHALF OF THE 9,000 MEN
15 AND WOMEN THAT SERVED OFF THE JOINT FORCES TRAINING BASE HERE
16 IN THE GREATER LOS ANGELES BASIN, I CAN TELL YOU UNEQUIVOCALLY
17 THAT THIS BODY OF SUPERVISORS, AND IN PARTICULAR THESE TWO
18 GENTLEMEN, HAVE ENGAGED IN A WAY THAT WE HAVE NOT EVER SEEN
19 BEFORE. AND SO IT WOULD HAVE BEEN AS I STEP DOWN AFTER 43
20 YEARS, I CAN TELL YOU I HAVE THE OPPORTUNITY OF LOOKING BACK
21 OVER IT, AND I CAN SAY WITHOUT ANY RESERVATION THAT THESE TWO
22 SUPERVISORS HAVE DISTINGUISHED THEMSELVES AND THEIR SERVICE TO
23 THE VETERANS AND THEIR FAMILIES. ON BEHALF OF THOSE YOUNG MEN
24 AND WOMEN AND THE GREAT ACTIVISTS THAT WE HAVE WORKING ON
25 VETERANS' ISSUES THROUGHOUT OUR VARIOUS COMMUNITIES, I AM



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROVIDING TO THEM TODAY AN ACKNOWLEDGMENT, A COIN REFLECTING
2 SYMBOLIC OF ALL THOSE THAT ARE CURRENTLY IN SERVICE BUT
3 PARTICULARLY THE CITIZEN SOLDIERS THAT ARE CARRYING HALF THE
4 BATTLE IN IRAQ AND AFGHANISTAN, I WANTED TO JUST SAY TO BOTH
5 THESE SUPERVISORS, I APPRECIATE YOU LEADING WITH YOUR HEART
6 AND YOUR PERSONAL COMMITMENT TO EVERY VETERAN. I CAN LEAVE
7 WITH A CLEAR NOTION THAT THAT TORCH OF CARING WILL MOVE ON.
8 AND SO ON BEHALF OF MYSELF, MY WIFE AND THE COMMUNITY OF
9 CARING VETERANS AND THEIR FAMILIES OUT THERE, I SALUTE YOUR
10 SERVICE AND YOUR INSPIRED LEADERSHIP. THANK YOU. [APPLAUSE.]

11

12 **SUP. ANTONOVICH:** NOW SUPERVISOR MARK RIDLEY-THOMAS AND I ARE
13 GOING TO RECOGNIZE THE DEPARTMENT OF REGIONAL PLANNING FOR
14 THEIR OUTSTANDING EFFORT IN SECURING TWO GRANTS FROM THE
15 SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS FOR THE
16 FLORENCE-FIRESTONE AND THE ANTELOPE VALLEY AREA. THESE TWO
17 AWARDS FOR OUR COUNTY FROM THE CHAPTER OF THE AMERICAN
18 PLANNING ASSOCIATION FOR THE HOUSING ELEMENT IN THE TOWN AND
19 COUNTRY PLANS. TODAY WE HAVE THE DIRECTOR, JON SANABRIA FROM
20 REGIONAL PLANNING WITH US, AS WELL. BACK IN 1986, THE COUNTY
21 BOARD ADOPTED THE ANTELOPE VALLEY AREA WIDE GENERAL PLAN TO
22 GUIDE THE GROWTH AND DEVELOPMENT OF THIS REGION AND TO PROTECT
23 THE NATURAL RESOURCES. IT CONTAINED THIS-- THIS DOCUMENT
24 CONTAINED GOALS AND POLICIES SPECIFIC TO THE AREA THAT HAD
25 BEEN THE FOUNDATION FOR LAND USE DECISIONS SINCE ITS ADOPTION.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TOWN AND COUNTRY IS AN EFFORT TO UPDATE THE 1986 PLAN WITH
2 GOALS ADDRESSING CURRENT AND FUTURE NEEDS REFLECTING POLICIES
3 AND GUIDELINES REFLECTING CHANGE CONDITIONS, ISSUES AND LEGAL
4 REQUIREMENTS. THE PLAN SERVES THE 1800 SQUARE MILES OF THE
5 UNINCORPORATED COUNTY AREA OF THE ANTELOPE VALLEY. THIS IS
6 LARGER THAN THE STATE OF RHODE ISLAND, COMPRISING 44 PERCENT
7 OF THE ENTIRE 4,083 SQUARE MILES OF OUR COUNTY. IT SURROUNDS
8 THE INCORPORATED COMMUNITIES OF CITIES OF PALMDALE AND
9 LANCASTER, WHO EACH HAVE THEIR OWN PLANNING PROGRAMS. THE
10 PLANNING AREA ENVELOPES A WIDE DIVERSITY OF RURAL COMMUNITIES
11 FROM GORMAN AND THREE POINTS TO THE WEST, LAKE LOS ANGELES,
12 LLANO AND WRIGHTWOOD TO THE EAST, ROOSEVELT AND ANTELOPE ACRES
13 TO THE NORTH AND ACTON AND JUNIPER HILLS TO THE SOUTH. THIS
14 YEAR TOWN AND COUNTRY WAS THE RECIPIENT OF THE 2009 PUBLIC
15 OUTREACH AWARD FROM THE LOS ANGELES CHAPTER OF THE AMERICAN
16 PLANNING ASSOCIATION. THIS AWARD IS GRANTED TO AN INDIVIDUAL
17 PROJECT OR PROGRAM THAT USES INFORMATION AND EDUCATION ABOUT
18 THE VALUE OF PLANNING AND HOW PLANNING WILL IMPROVE THE
19 QUALITY OF LIFE FOR A COMMUNITY. TOWN AND COUNTRY PLAN WAS
20 ALSO THE RECIPIENT OF THE COMPASS BLUEPRINT AWARD FROM THE
21 SOUTHERN CALIFORNIA ASSOCIATIONS OF GOVERNMENT, PROVIDING A
22 \$150,000 GRANT WHICH WILL BE USED TOWARDS THE UPDATING THE
23 ANTELOPE VALLEY AREA GENERAL PLAN. SO THE STAFF RESPONSIBLE
24 FOR THESE TWO EFFORTS ARE MITCH BLAZER, MARSHAL ADAMS, EMMA
25 HOWARD, RICK COE, ROB GLASSER AND TWI HUAH? CHINESE, YOU'D SAY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 "WA." SPECIAL THANKS TO TWI FOR WRITING THE GRANT PROPOSALS.
2 OUR COUNTY WILL FACE SOME VERY DIFFICULT CHOICES IN THE COMING
3 WEEKS AND MONTHS DUE TO THE GREED AND IRRESPONSIBILITY OF
4 SACRAMENTO. BUT THESE HARD WORKING TAXPAYERS OF OUR COUNTY
5 DESERVE MORE AND HAVE DELIVERED THROUGH THESE INDIVIDUALS'
6 HARD WORK, WHO PLAY AN IMPORTANT ROLE IN OUR CONTINUED AND
7 SUCCESSFUL EFFORTS TO GROW OUR ECONOMY, CREATE JOBS AND
8 IMPROVE THE QUALITY OF LIFE. AND LASTLY I WOULD LIKE TO THANK
9 JOHN FOR HIS LEADERSHIP IN HELPING THE DEPARTMENT RECEIVE
10 THESE AWARDS. SO LET ME GIVE THESE AWARDS AT THIS TIME.
11 [APPLAUSE.] MARK? SUPERVISOR RIDLEY-THOMAS?

12

13 **SUP. RIDLEY-THOMAS:** I THANK YOU VERY MUCH, MR. ANTONOVICH. LET
14 ME LEND MY VOICE TO THIS EFFORT AND COMMEND THOSE WHO ARE
15 HERE. WE MAKE SPECIFIC REFERENCE TO THOSE WHO ARE WORKING IN
16 THE LENNOX AND FLORENCE-FIRESTONE AREAS FOR THE COMMENDABLE
17 WORK THEY'VE DONE THROUGH THE VISIONING PROJECT. AND THIS
18 ENGAGED CONSTITUENTS IN THE DEVELOPMENT OF A COMMUNITY VISION,
19 ADDRESSING COMMUNITY CONCERNS IN TERMS OF THE DETERIORATING
20 INFRASTRUCTURE, SIGNIFICANT ACTIVITY THAT IN EFFECT, REDUCES
21 THE QUALITY OF LIFE. THEY ARE TO BE COMMENDED FOR THE
22 EXTRAORDINARY WORK THEY HAVE DONE. THEY UNDERSTAND THE ISSUE
23 OF DENSITY. THEY UNDERSTAND THE ISSUE OF ENVIRONMENTAL
24 QUALITY. THEY UNDERSTAND THE ISSUES OF MAKING SURE THAT THE
25 SOCIAL INFRASTRUCTURE OF A COMMUNITY SUPPORTS THE THINGS THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MOVE TOWARD A HIGHER QUALITY OF LIFE. AND SO I'M PLEASED TO
2 JOIN IN MAKING THESE PRESENTATIONS TO MEMBERS OF THE LOS
3 ANGELES COUNTY DEPARTMENT OF REGIONAL PLANNING, FOR THEIR HARD
4 WORK IN SECURING THE GRANTS FROM THE SOUTHERN CALIFORNIA
5 ASSOCIATION OF GOVERNMENTS AND AWARDS FROM THE AMERICAN
6 PLANNING ASSOCIATION ITSELF. AND SO WOULD YOU JOIN ME AS I ASK
7 THEM TO COME FORWARD? RUS FASANO? RUS PLEASE COME FORWARD?
8 [APPLAUSE.] SUZANNA FRANCO ROGAN? SUZANNA? [APPLAUSE.] DAVID
9 MCDONALD? DAVID? [APPLAUSE.] ELIZABETH SINCLAIR? [APPLAUSE.]
10 VERONICA SERONOCIAN? VERONICA? [APPLAUSE.] ALL RIGHT. IS
11 CONNIE CHUNG IN THE HOUSE? CONNIE? [APPLAUSE.] TINA FUNG?
12 TINA? [APPLAUSE.] AND RUSS SIP? AND FINALLY GRETCHEN SEIMERS?
13 GRETCHEN? [APPLAUSE.] PLEASE GIVE THEM ALL A BIG, BIG ROUND OF
14 APPLAUSE FOR THEIR EXTRAORDINARY WORK FOR BOTH THE LENNOX AND
15 FIRESTONE COMMUNITY.

16

17 **SUP. ANTONOVICH:** MARK? OKAY, I SEE THE PICTURE. WE'RE GOING TO
18 GIVE THIS TO THE DIRECTOR. OKAY, NOW, JOHN, ON BEHALF OF THE
19 BOARD OF SUPERVISORS, THIS IS YOUR GOLD EMMY AWARD OR OSCAR.

20

21 **JON SANABRIA:** THANK YOU VERY MUCH. [APPLAUSE.] THANK YOU VERY
22 MUCH FOR THIS SHOW OF APPRECIATION, FOR THE KIND OF WORK THAT
23 THE STAFF THAT WE HAVE WITH THE DEPARTMENT OF REGIONAL
24 PLANNING, I GOT TO TELL YOU IT'S A PRIVILEGE FOR ME TO WORK
25 WITH SUCH TALENTED PEOPLE. THEY GO IN DAY IN AND DAY OUT AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROVIDE A KIND OF CUSTOMER SERVICE THAT I THINK THE PUBLIC
2 EXPECTS TO GET FROM A DEPARTMENT LIKE REGIONAL PLANNING.
3 AGAIN, IT'S A PRIVILEGE AND AN HONOR FOR ME TO RECEIVE THIS
4 AWARD FROM THE BOARD OF SUPERVISORS. AND I HOPE TO CONTINUE
5 PROVIDING THE KIND OF LEADERSHIP THAT WE SHOULD PROVIDE IN THE
6 COUNTY WITH ALL OF OUR EMPLOYEES. THEY'RE JUST AN EXAMPLE OF
7 THE KIND OF PEOPLE THAT ARE DEDICATED TO PROVIDE THE BEST
8 SERVICE THAT WE CAN IN THE COUNTY. SO THANK YOU VERY MUCH. AND
9 I HOPE WE KEEP DOING THIS KIND OF WORK. THANK YOU. [APPLAUSE.]

10

11 **SUP. ANTONOVICH:** NOW WE HAVE A LITTLE LABRADOR MIX. IT'S A
12 LITTLE GIRL. SHE'S 12 WEEKS OLD. HER NAME IS SUMMER. HELLO,
13 SUMMER. LOOKING FOR A HOME. WOULD YOU LIKE TO ADOPT HER? CALL
14 562-728-4644, AND SUMMER WILL HAVE AN ENJOYABLE SUMMER. WHAT
15 DO YOU THINK? IS ANYBODY OUT THERE? OKAY. LET'S ALSO
16 RECOGNIZE, WE HAVE STUDENTS FROM THE CITY OF SANTA CLARITA
17 TODAY. SANTA CLARITA VISIONS AND PROGRESS YOUTH ADVISORY
18 COMMITTEE WHO CONTRIBUTE THEIR IDEAS AND THEIR OPINIONS AND
19 RECOMMENDATIONS FOR CIVIC ISSUES WITHIN THEIR COMMUNITY. SO WE
20 THANK YOU FOR COMING DOWN. AND YOU'LL HAVE AN OPPORTUNITY TO
21 SEE SOME DISCUSSIONS TODAY WITH THE SHERIFF AND THE COUNTY
22 RELATIVE TO BUDGET ISSUES AND SOME OTHER IMPORTANT ISSUES. SO
23 STAY FOR THE MEETING AND THEN YOU'LL HAVE SOMETHING TO REPORT
24 BACK WHEN YOU GO HOME. BUT THANK YOU FOR COMING DOWN. HAVE A
25 GOOD DAY. [APPLAUSE.]



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIRMAN:** SUPERVISOR RIDLEY-THOMAS?

3

4 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MR. CHAIRMAN AND
5 COLLEAGUES. I'D LIKE TO ASK FOR BILL VANDERBERG, AS WELL AS
6 THOSE WHO ARE INVOLVED IN THE ECO CLUB, TO JOIN ME ON THIS
7 SPECIAL OCCASION AS WE RECOGNIZE BILL VANDERBERG WHO HAS BEEN
8 A TEACHER AT CRENSHAW HIGH SCHOOL SINCE 1999. AND MORE
9 RECENTLY BECOMING THE DEAN OF STUDENTS IN 2006.

10

11 **SUP. KNABE, CHAIRMAN:** SUPERVISOR, EXCUSE ME, COULD I PLEASE
12 HAVE THE NOISE LEVEL DROP DOWN QUITE A BIT? IF YOU HAVE
13 SIGNIFICANT DISCUSSIONS, PLEASE TAKE THEM OUT BACK OR OUT
14 THERE SAME WAY, JUST TO RESPECT OUR PRESENTATIONS, THANK YOU.
15 SORRY TO INTERRUPT.

16

17 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH. I APPRECIATE THAT,
18 MR. CHAIRMAN. AN ACTIVE MEMBER, BILL VANDERBERG IS OF THE
19 SIERRA CLUB, WHOSE OUTDOOR AND ENVIRONMENTAL INTERESTS
20 PROMPTED HIM TO IDENTIFY A WAY TO MAKE THESE ISSUES OF
21 ENVIRONMENTALISM, ENVIRONMENTAL JUSTICE, RELEVANT TO THE
22 COMMUNITIES WITH WHICH HE IS MOST FAMILIAR, CRENSHAW HIGH
23 BEING JUST ONE EXAMPLE. HE STARTED THE ECO CLUB AT CRENSHAW
24 THAT CELEBRATES THE ENVIRONMENT, TO GIVE STUDENTS THE ABILITY
25 TO LEARN A BROADER SENSE OF WHAT THE ENVIRONMENT REPRESENTS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND HOW THEY ARE IMPACTED BY IT AND HOW THEY CONTRIBUTE TO IT.
2 THEY ARE AFFORDED THE OPPORTUNITY TO ENGAGE IN VENTURES AND
3 EXPLORE PLACES OUTSIDE THE CONFINES OF THE CITY WHERE THEY CAN
4 EXPERIENCE THE NATURAL ENDOWMENTS OF THE ENVIRONMENT, BE THAT
5 THE MOUNTAIN RANGES, THE OCEAN, A WHOLE RANGE OF FIRST-TIME
6 EXPERIENCES FOR A NUMBER OF THE MEMBERS OF THE ECO CLUB. THIS
7 IS A VERY HANDS-ON WAY TO LEARN. AND I'M SIMPLY PROUD OF THE
8 WORK THAT HAS TAKEN PLACE HERE. IT IS ANOTHER WAY TO EXPAND
9 THE CONCEPT OF LEARNING. IT HAS IMPLICATIONS FOR THE QUALITY
10 OF LIFE FOR THE EXPERIENCES STUDENTS HAVE WHILE THEY ARE
11 LEARNING. AND WE HAVE SEEN VERY PROMISING OUTCOMES RELATED TO
12 THAT. AND SO THOSE WHO JOINED THE ECO CLUB AND BUILT A
13 RELATIONSHIP WITH THE DEAN HAD SOME ACADEMIC CHALLENGES AND
14 YET WE HAVE SEEN THEM EXCEL LARGELY ATTRIBUTABLE TO THEIR
15 EXPERIENCE WITH THE ECO CLUB. MOST RECENTLY, SOME OF YOU MAY
16 TAKE NOTE OF THE FACT THAT BILL VANDERBERG WAS NAMED AN "EARLY
17 ANGEL" BY THE EARLY SHOW ON C.B.S. FOR ITS EFFORTS ON MAKING
18 NATURE COME ALIVE FOR STUDENTS AT CRENSHAW AND BEYOND. AND
19 IT'S WITH GREAT PLEASURE THAT WE TAKE THE OPPORTUNITY TO
20 RECOGNIZE BILL VANDERBERG FOR HIS COMMITMENT AND DEDICATION TO
21 ENGAGING, EMPOWERING AND EDUCATING STUDENTS ABOUT THE
22 ENVIRONMENT AND THE IMPORTANCE OF LESSENING THE ENVIRONMENTAL
23 FOOTPRINT. AND SO WOULD YOU JOIN ME IN GIVING BILL VANDERBERG
24 A BIG, BIG ROUND OF APPLAUSE. [APPLAUSE.]

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **BILL VANDERBERG:** THANK YOU. THANK YOU, SUPERVISOR. THANK YOU,
2 BOARD OF SUPERVISORS. IT'S BEEN A GREAT PLEASURE I'VE HAD
3 THESE LAST SIX YEARS AT CRENSHAW WORKING WITH THESE WONDERFUL
4 YOUNG PEOPLE AND EXPOSING THEM TO THE WONDERS OF OUTDOORS.
5 HOWEVER, AS SUCCESSFUL AS MY PROGRAM IS, WE HAVE OVER 150
6 MEMBERS WHO ARE MEMBERS OF THE ECO CLUB AT CRENSHAW. AS
7 SUCCESSFUL AS WE ARE, IT WOULD NOT BE POSSIBLE WITHOUT THE
8 SUPPORT OF MY CO-WORKERS AND OTHER FACULTY AT CRENSHAW HIGH
9 SCHOOL, AND I AM VERY GLAD TODAY THAT THEY WERE ABLE TO COME
10 DOWN HERE WITH ME AS WELL. SO AGAIN, THANK YOU.

11

12 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH. WE TAKE NOTE OF THOSE
13 WHO ARE ALSO HERE TO CONTRIBUTE AND HAVE MADE THEIR PRESENCE
14 AND PARTICIPATION KNOWN. AND WE WANTED TO BEING KNOWLEDGE
15 TRACEY FODOR, TRACEY? GIVE HER A BIG ROUND OF APPLAUSE, ONE OF
16 THE TEACHERS INVOLVED WITH THE ECO CLUB. MARY PHILLIPS? IS
17 MARY HERE? ALL RIGHT. THANK YOU VERY MUCH, MARY. GOOD TO SEE
18 YOU. AND JEFFREY GOLDBERG. GIVE THESE EDUCATORS A BIG ROUND OF
19 APPLAUSE FOR THEIR CONTRIBUTIONS. [APPLAUSE.] ONCE AGAIN, THE
20 COUGARS ARE IN THE HOUSE. GIVE THEM A BIG ROUND OF APPLAUSE.
21 THANK YOU VERY MUCH. [APPLAUSE.] LET'S DO A GROUP SHOT. MR.
22 CHAIRMAN, YOU'LL TAKE NOTE OF THE FACT THAT DR. MARVIN
23 SOUTHARD IS HERE AGAIN AND WE'RE DELIGHTED TO HAVE HIM AS WELL
24 AS OUR SPECIAL GUESTS, ELLIS GORDON, JR., DR. LYNN GOODLOW,
25 AND FINALLY CHERYL MANN. AND THEY ARE HERE BECAUSE WE SEEK TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ACKNOWLEDGE TODAY THE BEBE MOORE NATIONAL MENTOR NATIONAL
2 MINORITY HEALTH AWARENESS MONTH. MANY OF US KNOW THAT MENTAL
3 HEALTH OR MENTAL ILLNESS, MORE PROPERLY STATED, IS ONE OF THE
4 LEADING CAUSES OF DISABILITIES IN NOT SIMPLY OUR COUNTY, BUT
5 ACROSS THE NATION. AND AS WE LEARN MORE ABOUT MENTAL ILLNESS
6 AND THE MULTIPLE HEALTH DISORDERS THAT ARE ASSOCIATED WITH
7 MENTAL ILLNESS, WE LOOK TO SOME OF THE ISSUES THAT WE MIGHT
8 NOT HAVE THOUGHT TO BE THE CASE, NAMELY IN THE AREA OF
9 DIABETES, HEART DISEASE, H.I.V./A.I.D.S. AND FINALLY CANCER
10 ITSELF. AND SO MENTAL ILLNESS AFFECTS ONE OF OUR FAMILIES IN
11 TWO-THIRDS OF THE PEOPLE WITH THE ILLNESS WHO DO NOT SEEK
12 MEDICAL TREATMENT DUE TO STIGMA, LACK OF COMMUNITY-BASED
13 RESOURCES AND/OR INADEQUATE DIAGNOSIS. AND SO ONE OF THE
14 REASONS WE CONTINUE TO DO THIS IS TO LIFT HIGH THIS BANNER AND
15 TO SUPPORT AND CELEBRATE THESE ADVOCATES, HEALTHCARE
16 PROFESSIONALS, COMMUNITY LEADERS OF BUSINESS, LEADERS IN THEIR
17 OWN RIGHT WHO HAVE ORGANIZED THEMSELVES ON A VOLUNTARY BASIS
18 TO ADVOCATE FOR A HIGHER STANDARD AND MORE AWARENESS AROUND
19 THIS VERY IMPORTANT ISSUE. THERE IS NO BETTER PERSON IN MY
20 MIND AROUND WHOM TO RALLY AND TO CAUSE THIS SENSE OF AWARENESS
21 TO TAKE PLACE. BEBE MOORE CAMPBELL IS WELL KNOWN TO MANY OF US
22 IN TERMS OF HER LITERARY WORKS, AS WELL AS HER COMMUNITY
23 ACTIVISM. AND SO WE ARE DELIGHTED YET AGAIN TO BE HERE AS A
24 REMINDER AND AS A CELEBRATION OF WHAT CAN HAPPEN WHEN
25 COMMUNITIES ORGANIZE THEMSELVES TO MAKE A DIFFERENCE. AND SO I



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AM PLEASED TO MAKE THIS PRESENTATION HONORING THE BEBE MOORE
2 CAMPBELL NATIONAL MINORITY MENTAL HEALTH AWARENESS MONTH AND
3 TO MAKE THIS PRESENTATION ON BEHALF OF THE ENTIRETY OF THE LOS
4 ANGELES COUNTY BOARD OF SUPERVISORS. AND SO, ELLIS AND OTHERS,
5 WE WILL FOREVER REMEMBER BEBE AND THANK YOU, YET AGAIN, FOR
6 BEING HERE. [APPLAUSE.] DR. SOUTHARD?

7

8 **MARVIN SOUTHARD:** I'D LIKE TO BEGIN BY THANKING SUPERVISOR
9 RIDLEY-THOMAS AND THE BOARD FOR THEIR SUPPORT OF MINORITY
10 MENTAL HEALTH AWARENESS MONTH. I KNOW SUPERVISOR RIDLEY-THOMAS
11 HAS BEEN A SUPPORTER OF THE EVENTS HONORING BEBE MOORE
12 CAMPBELL EVEN BEFORE HIS ELECTION TO THE BOARD. AND IT'S BEEN
13 A COMMITMENT AND WORKING TOGETHER WITH THE COMMUNITY THAT HAS
14 MADE N.A.M.I. URBAN L.A. A LIGHTHOUSE OF BRINGING FAMILY
15 CONCERNS TO THE FOREFRONT. WE KNOW THAT FAMILIES ARE THE
16 VICTIMS OF MENTAL ILLNESS AND THEIR FAMILIES. THEY BEAR THE
17 BURDEN OF CARE IN WAYS THAT MOST PEOPLE DON'T REALIZE. BUT
18 ALSO FAMILIES ARE A MAJOR PART OF THE SOLUTION. KNITTING
19 FAMILIES TOGETHER CREATES THE NETWORK THAT MAKES RECOVERY
20 POSSIBLE. SO THANK YOU, SUPERVISOR. AND THANK YOU, N.A.M.I.,
21 FOR MAKING THESE CONCERNS MORE EVIDENT TO OUR MINORITY
22 COMMUNITIES.

23

24 **SPEAKER:** I'D LIKE TO SAY A SPECIAL THANK YOU TO MARK RIDLEY-
25 THOMAS AND INTRODUCE ALSO ONE OF THE OTHER BOARD MEMBERS. PHIL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PONTILEYA IS ACTIVELY INVOLVED WITH N.A.M.I. URBAN LOS
2 ANGELES. ON BEHALF OF MY LATE WIFE BEBE MOORE CAMPBELL, WHO
3 WAS MARK'S NEMESIS WHEN HE WAS AN EIGHTH DISTRICT COUNCILMAN,
4 I DON'T THINK THERE COULD BE ANYONE BETTER TO CONTINUE HER
5 LEGACY THAN TO HAVE MARK TO DO THIS. ON BEHALF OF N.A.M.I.
6 URBAN LOS ANGELES, WE THANK YOU THE BOARD OF SUPERVISORS FOR
7 RECOGNIZING THIS ISSUE. AS WE ALL KNOW, ONE OUT OF FOUR PEOPLE
8 SUFFER EITHER FROM MENTAL ILLNESS OR HAS A FAMILY MEMBER THAT
9 SUFFERS FROM MENTAL ILLNESS. AND IT'S TIME FOR US TO TAKE THIS
10 OUT OF THE CLOSET, ERASE THE STIGMA AND DEAL WITH IT HEAD ON.
11 THANK YOU SO MUCH. [APPLAUSE.]

12

13 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN.

14

15 **SUP. KNABE, CHAIRMAN:** I BELIEVE YOU HAVE ONE MORE
16 PRESENTATION, SUPERVISOR?

17

18 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MR. CHAIRMAN. ONCE
19 AGAIN, THE HUMAN RELATIONS COMMISSION WORK IS IMPORTANT TO THE
20 QUALITY OF LIFE OF OUR COMMUNITY, AND I'D LIKE TO ACKNOWLEDGE
21 THIS IMPORTANT WORK. THE ASSISTANT PRINCIPAL AT GARDENA HIGH
22 IS WITH US, MORRIS NOBLE. AND I THINK WE CAN'T SAY ENOUGH
23 ABOUT HOW HUMAN RELATIONS CONTINUES TO MAKE A DIFFERENCE IN
24 COMMUNITIES THROUGHOUT THE COUNTY. THIS PROGRAM, NO HATERS
25 HERE, A YOUTH INITIATIVE AT THE SCHOOL THAT HAS BEEN IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 EXISTENCE FOR APPROXIMATELY THREE YEARS, HAS MADE ITS MARK.
2 AND I THINK IT'S WELL WORTH KNOWING THAT WE HAVE TO CONTINUE
3 TO INNOVATE IN ORDER TO STEM THE ISSUE OF HATE CRIMES OR THE
4 SENTIMENT THAT DRIVES IT. AND BEYOND THAT, TO RECOGNIZE THAT
5 IF WE WERE TO DO SO, OUR COMMUNITY WILL INDEED BE A BETTER
6 PLACE IN WHICH TO LIVE. SO GARDENA HIGH IS TO BE COMMENDED.
7 AND IT'S ON BEHALF OF THE ENTIRETY OF THE LOS ANGELES BOARD OF
8 SUPERVISORS THAT WE BRING THIS TO YOUR ATTENTION TODAY AND
9 THAT WE SAY TO THE STUDENTS, THE FACULTY, ADMINISTRATORS, THE
10 PARENTS AT THE GARDENA HIGH SCHOOL AND THE COMMUNITY THAT
11 SURROUNDS IT, WE COMMEND YOU FOR YOUR OUTSTANDING EFFORTS TO
12 USE HUMAN RELATIONS COMMISSIONS "ZEROHOUR" INITIATIVE AND TO
13 ENHANCE ACADEMIC PERFORMANCE, CIVIC ENGAGEMENT AND MENTAL
14 HEALTH ON YOUR CAMPUS. [APPLAUSE.]

15

16 **KEVIN KENNEDY:** THANK YOU, MR. SUPERVISOR. ON BEHALF. ENTIRE
17 GARDENA STAFF, STUDENT BODY AND COMMUNITY, WE SINCERELY THANK
18 YOU FOR THIS AWARD. [APPLAUSE.]

19

20 **ROBIN TOMA:** YOU KNOW, WHEN SEVERAL YEARS AGO WE SAW A RECORD
21 NUMBER OF FIGHTS BREAK OUT ON SCHOOL CAMPUSES AROUND THE
22 COUNTY, WE KNEW THAT THIS WAS A CRITICAL MOMENT FOR US TO STEP
23 UP AND DEMONSTRATE THAT WHEN YOU-- WHEN SCHOOLS WORK TO WITH
24 THE COUNTY AND OTHER STAKEHOLDERS TO ACTUALLY EMBED HUMAN
25 RELATIONS INTO THE SCHOOL LIFE CURRICULUM, THE CAMPUS CLUBS,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE ACTIVITIES OF STUDENTS DAY-TO-DAY, WHEN WE HELP TEACHERS
2 AND PARENTS TO ENGAGE IN THESE ISSUES IN A MEANINGFUL WAY,
3 THAT WE CAN MAKE A DIFFERENCE, IT NOT ONLY REDUCES FIGHTS,
4 INCREASES PEACEFULNESS BUT ACTUALLY IMPROVES ACADEMIC
5 PERFORMANCE, SO WE FOUND A GREAT PARTNER IN GARDENA HIGH.
6 WE'VE DONE THIS AROUND THE COUNTY WITH SELECTIVE HIGH SCHOOLS
7 TO DEMONSTRATE WHAT CAN BE DONE WHEN SCHOOLS COMMIT TO THE
8 LONG-TERM SOLUTIONS THAT ARE NEEDED TODAY MAKE OUR SCHOOLS TODAY
9 EFFECTIVE PLACES FOR LEARNING THAT THEY NEED TO BE. SO I JUST
10 WANT TO CONGRATULATE GARDENA HIGH. ALL THE PEOPLE YOU SEE HERE
11 WERE ALL CRITICAL PARTS OF THIS, SO KEVU HUTCHINSON, OUR
12 PROGRAM LEADER, HAS SPENT COUNTLESS HOURS, ALONG WITH DIANE
13 METT SCHWEITZER, A FORMER AWARDEE, AND ALL THE STUDENTS THAT
14 YOU SEE HERE COMMITTED COUNTLESS HOURS AND DEDICATION TO MAKE
15 THEIR CAMPUS THEY DESERVE TO BE, A PEACEFUL, SUPPORTIVE PLACE
16 THAT'S SUPPORTIVE OF LEARNING. SO I'M REALLY PROUD AT THIS
17 MOMENT THAT WE CAN BE HERE SEVERAL YEARS LATER AND SAY, THIS
18 IS A MODEL THAT PEOPLE NEED TO LOOK AT, AND ESPECIALLY IN
19 TIMES TO COME WHEN THE ECONOMY CREATES STRESSORS FOR INTER-
20 GROUP RELATIONS, THIS IS THE KIND OF MODEL THAT CAN BE
21 REPLICATED AND HELP SCHOOLS TO REALLY CHANGE THEIR LEARNING
22 ENVIRONMENTS IN A MEANINGFUL WAY. SO THANK YOU, SUPERVISORS,
23 PARTICULARLY MARK RIDLEY-THOMAS, FOR YOUR SUPPORT OF OUR WORK
24 HERE. [APPLAUSE.]

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MR. CHAIRMAN.

2

3 **SUP. KNABE, CHAIRMAN:** SUPERVISOR MOLINA, DO YOU HAVE ANY
4 PRESENTATIONS? PARDON ME? OKAY. THEN SUPERVISOR YAROSLAVSKY
5 INDICATED HE DIDN'T HAVE ANY, EITHER. SO WE WILL PROCEED WITH
6 THE AGENDA. SUPERVISOR ANTONOVICH, YOU'RE UP FIRST, PLEASE.

7

8 **SUP. ANTONOVICH:** MR. CHAIR, MEMBERS, FIRST I'D LIKE TO MOVE
9 SOME ADJOURNMENT MOTIONS. WE LOST SOME VERY DEAR FRIEND THIS
10 PAST WEEK AND I'D LIKE TO MOVE THAT WE ADJOURN IN MEMORY OF
11 FRED TRAVALENA, WHO WAS REALLY AN ICON IN COMEDY. HE DEVELOPED
12 CHARACTERIZATIONS AND IMPERSONATIONS OF PUBLIC FIGURES DOWN TO
13 THE ACTUAL VOICE AND FACIAL EXPRESSIONS. IF YOU GO TO HIS WEB
14 PAGE, YOU CAN SEE THE GREAT TALENT THAT HE HAD. BUT ALONG WITH
15 BEING A GREAT TALENT, HE WAS QUITE INVOLVED WITH HIS FAMILY,
16 HIS WIFE, LOIS, HIS CHILDREN AND GRANDCHILDREN, AND ALSO
17 INVOLVED IN HIS CHURCH. HE WAS ACTIVE IN THE LUTHERAN CHURCH
18 FOR MANY YEARS HE PERFORMED IN LAS VEGAS, RENO, ATLANTIC CITY.
19 YOU'D SEE HIM FEATURED MANY TIMES ON THE TONIGHT SHOW, DAVID
20 LETTERMAN LATE SHOW. BUT HE WAS JUST A VERY DOWN-TO-EARTH, HE
21 DIDN'T ALLOW HIS SUCCESS TO TARNISH WHY HE WAS HERE AND THAT
22 HE WAS HERE TO HELP OTHERS. AND HE WAS JUST A VERY STRONG, HAD
23 STRONG CHRISTIAN FAITH. AND HE PASSED AWAY AT THE AGE OF 67.
24 IT'S A MAJOR LOSS TO EVERYONE. ANOTHER GOOD FRIEND WAS HERBERT
25 "HERB" WILSON, WHO HAS NOTABLY FOR 35 YEARS WAS THE OPERATOR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF WILSON AMBULANCE SERVICE. HE WAS QUITE INVOLVED IN THE
2 COMMUNITY IN ANTELOPE VALLEY PASSED AWAY AT THE AGE OF 84. HE
3 WAS HONORARY LIFETIME MEMBER OF THE CALIFORNIA AMBULANCE
4 ASSOCIATION, AND SERVED IN WORLD WAR II. AND HE IS SURVIVED BY
5 HIS WIFE, DOROTHY, A WONDERFUL LADY, OF 63 YEARS. AND HIS FOUR
6 CHILDREN, SANDY, RANDY, CANDY AND ANDY. KI SUH, FATHER-IN-LAW
7 OF ROBIN TOMA OF OUR HUMAN RELATIONS COMMISSION, PASSED AWAY
8 AT THE AGE OF 76.

9

10 **SUP. KNABE, CHAIRMAN:** ALL MEMBERS.

11

12 **SUP. ANTONOVICH:** AFTER MANY YEARS OF HEALTH STRUGGLES. HE GREW
13 UP IN SEOUL, KOREA AND THEN FROM THERE WENT TO BRAZIL AND THEN
14 TO THE UNITED STATES WHERE HE RESIDED IN PASADENA IN THE
15 ALTADENA AREA. HEATHER NOEL MCQUARRIE, SHE PASSED AWAY IN A
16 VERY TRAGIC ACCIDENT AT THE AGE OF 60, TRAGIC CAR ACCIDENT.
17 SHE WAS A GRADUATE OF ANTELOPE VALLEY HIGH SCHOOL IN LONG
18 BEACH STATE, CALIFORNIA STATE UNIVERSITY OF LONG BEACH. SHE
19 WAS THE ASSISTANT WRITER OF THE T.V. DRAMA GENERAL HOSPITAL,
20 AND THEN LEFT TO WORK FOR SHAKESPEARE L.A., HER LIFE LONG LOVE
21 HAD BEEN THE THEATER. IT LED HER TO BECOME A DRAMA JUDGE IN
22 LOS ANGELES COUNTY FOR NEARLY 20 YEARS. SHE PASSED AWAY AT THE
23 AGE OF 60 IN THIS CAR ACCIDENT.

24

25 **SUP. KNABE, CHAIRMAN:** I WANT TO BE ON THAT ONE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

SUP. ANTONOVICH: ANOTHER INDIVIDUAL FROM THE HOLLYWOOD AREA, GALE STORM PASSED AWAY AT THE AGE OF 87. AND SHE WAS VERY POPULAR IN THE "MY LITTLE MARGIE" AND "THE GALE STORM SHOW" AND "OH! SUSANNA" IN THE '50S AND '60S. WHILE GROWING UP IN TEXAS, SHE WAS ENCOURAGED BY HER TEACHER TO ENTER GATEWAY COMPETITION WHERE FINALISTS WERE GUARANTEED ROLES IN MAJOR MOTION PICTURES. AFTER WINNING THAT CONTEST SHE WENT ON TO PERFORM IN 36 MOTION PICTURES WHICH WENT FROM MUSICALS TO DRAMAS. AND SHE WAS ALSO RECORDING ARTIST.

11

SUP. KNABE, CHAIRMAN: ALL MEMBERS.

13

SUP. ANTONOVICH: ANOTHER COUNTY EMPLOYEE, RETIRED, WHO MANY OF US WORKED WITH, WALTER KELLY PASSED AWAY ON JUNE 26TH. HE WAS THE ACTING CHIEF OF THE PROBATION DEPARTMENT AFTER BARRY NARDOF PASSED AWAY FROM MARCH '97 TO MAY '98. AFTER LEAVING THE PROBATION DEPARTMENT, HE WAS THEN ASSIGNED TO THE CHIEF ADMINISTRATIVE OFFICE BEFORE RETIRING FROM OUR COUNTY. HE WAS A GOOD PERSON TO WORK WITH. HARLENE HAMMOND PASSED AWAY AT THE AGE OF 84. SHE WAS ACTIVE COMMUNITY LEADER IN ARCADIA, AND CO-LEADER OF THE AMERICAN BUSINESS WOMEN'S ASSOCIATION, A CITY COMMISSIONER FOR THE SENIORS IN ARCADIA AND LONG-TIME MEMBER OF OUR SAVIOR LUTHERAN CHURCH IN ARCADIA. DANIEL LAWRENCE HALLIDAY, A LONG-TIME RESIDENT OF SAN MARINO AND PASADENA,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 VETERAN OF THE KOREAN WAR AND WENT ON TO, AFTER U.C.L.A.,
2 WORKED FOR HUGHES AIRCRAFT AND THEN AFTER RETIRING THERE, HE
3 WENT ON TO RECEIVE HIS MASTER'S DEGREE IN COMPUTER SCIENCE AND
4 MANAGEMENT FROM U.S.C. AND LATER TAUGHT AT PASADENA COMMUNITY
5 CITY COLLEGE. FRANK RAY VALDEZ. HE WAS A RESPIRATORY THERAPIST
6 SUPERVISOR AT OLIVE VIEW HOSPITAL. HE PASSED AWAY AT THE AGE
7 OF 52 AND HE WAS QUITE INVOLVED WITH HIS CHILDREN, COACHING
8 SOFTBALL AND THE BASEBALL TEAMS AND VERY DEVOTED TO HIS
9 FAMILY, HIS WIFE, ROSEMARY AND HIS THREE CHILDREN, MOTHER AND
10 SISTER. DING HONG DONG WAS A JEWELER IN VIETNAM. HE CAME TO
11 THE UNITED STATES. AFTER RECOVERING HE HAD LOST IN VIETNAM, HE
12 SUCCEEDED IN THE UNITED STATES FOR PROVIDING FOR HIS FAMILY
13 THROUGH HARD WORK AND DEDICATION. AND CLAYTON EUGENE BIECK, HE
14 PASSED AWAY AT THE AGE OF 79. WENT TO THE GLENDALE SCHOOL
15 SYSTEMS AND THEN WENT ON TO PEPPERDINE UNIVERSITY WHERE HE
16 SERVED IN THE UNITED STATES MARINE CORPS AND THEN BECAME
17 OWNERS OF THOMPSON SCHOOL OF PHOTOGRAPHY UNTIL HE RETIRED IN
18 1996. LILLIE MARTINEZ, PASSED AWAY AT THE AGE OF 81. GRADUATE
19 OF ANAHEIM HIGH SCHOOL. WORKED FOR A.T. & T. THEN SHE MOVED TO
20 THE ANTELOPE VALLEY AND WAS QUITE ACTIVE IN THE COMMUNITY AS A
21 VOLUNTEER AT ANTELOPE VALLEY HOSPITAL, HER CHURCH, LITTLE
22 LEAGUE AND HER CHILDREN'S ELEMENTARY AND HIGH SCHOOLS AND SHE
23 WAS ALSO AN AVID DODGER BASEBALL FAN. SO THOSE ARE MY
24 ADJOURNMENT MOTIONS, MR. CHAIRMAN. I WOULD LIKE TO CALL UP THE
25 SHERIFF'S ITEM. WE HAVE SHERIFF LEE BACA.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. KNABE, CHAIRMAN:** SHERIFF BACA?

3

4 **SUP. ANTONOVICH:** MR. FUJIOKA? ACCORDING TO THE JUNE 26TH
5 LETTER ISSUED BY THE SHERIFF, HE HAS \$130.1 MILLION IN FUNDING
6 SHORTFALLS APART FROM THE FISCAL CUTS OF \$78.8 MILLION. AND
7 THOSE SHORTFALLS TOTAL 130.1 MILLION IN THE PEACE OFFICERS
8 STANDARD TRAINING MILITARY LEAVE OVERTIME BACKFILL, LEAVES OF
9 ABSENCE, VACANCY OVERTIME, 300 UNFUNDED SWORN POSITIONS AND
10 UNAVOIDABLE SERVICES AND SUPPLIES INCREASES. THE CURTAILMENTS
11 THAT HAVE BEEN TAKING PLACE WERE THE PROPOSED BUDGET PHASE,
12 ADOPTED BUDGET PHASE AND SALARY BENEFIT EFFICIENCIES WHICH HAD
13 TOTALED \$78.8 MILLION. AS THE C.E.O. HAD EXPLAINED, WHAT WAS
14 GOING TO BE ACHIEVED THROUGH THE VARIOUS PROGRAM EFFICIENCIES
15 AND NOT THE SOURCE OF SHERIFF'S CONCERN. HOWEVER, THE SHERIFF
16 IS FOCUSED ON THE 25 MILLION SHORTFALL. SO THE QUESTIONS I
17 WOULD LIKE TO ASK ARE: SHERIFF, WE WERE ALL UNDER THE
18 IMPRESSION THAT YOU WERE INFORMED OF THE CUTS INCLUDED IN THE
19 FINAL BUDGET WE HAD ADOPTED LAST MONDAY AND THERE WAS NO
20 INDICATION THAT YOU HAD PLANNED TO CLOSE AN ENTIRE JAIL
21 FACILITY UNTIL THURSDAY. SO THE QUESTION IS: WHAT IS THE
22 REASON THAT THE BOARD DID NOT RECEIVE THIS INFORMATION BEFORE
23 ADOPTING OUR BUDGET?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SHERIFF LEE BACA:** I THINK IT'S SIMPLE. I THINK WE, OVER A
2 MONTH AGO, HAD A PRELIMINARY BUDGET HEARING THAT DESCRIBED--

3

4 **SUP. ANTONOVICH:** PICK UP THE MICROPHONE.

5

6 **SHERIFF LEE BACA:** I'M SORRY. SIMPLY THIS. IN VIEW OF THE
7 PRELIMINARY BUDGET THAT WAS PRESENTED TO YOU THAT DESCRIBED A
8 \$31.6 MILLION CUT THAT WE WERE ASCRIBED, ALL OF THAT WENT
9 THROUGH. AND THEN WE WERE LATER INFORMED, AS YOU JUST DEFINED,
10 THAT THERE WOULD BE ANOTHER \$47 MILLION OF CURTAILMENTS. NOW,
11 25 WAS A NEW CURTAILMENT. AND 22 MILLION WAS AN ABSORPTION OF
12 SALARY, EMPLOYEE BENEFITS CURTAILMENTS WITH POSSIBLE OFFSET
13 WITH OTHER SAVINGS. NOW, WHEN I'M TOLD IT'S 31.6 A MONTH AGO
14 AND THEN IT BECOMES A TOTAL OF 78 MILLION IN ANOTHER COUPLE
15 WEEKS AND THEN I HAVE TO START MAKING CHANGES FINANCIALLY
16 WITHIN THE SHERIFF'S DEPARTMENT OPERATIONALLY BECAUSE AT SOME
17 POINT YOU'RE NOT ABLE TO SAVE WHAT IS PROJECTED AS A NEEDED
18 SAVINGS FOR THE COUNTY'S BUDGET PURPOSES BY STARTING SOMETIME
19 OTHER THAN JULY 1ST. YOU'VE GOT TO GO RIGHT WHEN YOUR NEXT
20 BUDGET BEGINS. SO IT WAS A TIGHT FIT AS A RECOMMENDED
21 ADDITIONAL CUT BY THE C.E.O.'S OFFICE. IT WAS A TIGHT FIT FOR
22 ME. AND MY JOB IS TO MAKE MY BUDGET. MY JOB IS TO BE
23 COOPERATIVE TO THE CUTS THAT ARE BEING GIVEN TO ME. AND THAT'S
24 EXACTLY WHY I'M SAYING TO YOU NOW, THE CHART I GAVE YOU IN ALL
25 OF OUR DISCUSSIONS, EVERYONE WANTS TO TALK ABOUT THE SHERIFF'S



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BUDGET AS YOU'VE GOT MONEY HERE, YOU GOT IT THERE, YOU CAN
2 SPEND IT ANYWHERE. AND THAT'S NOT REALLY A FAIR
3 CHARACTERIZATION OF THE TRUTH. SO I'M GIVING YOU THE
4 CATEGORIES OF WHERE WE SPENT OUR MONEY, PARTICULARLY IN THE
5 ADMIN SIDE, WHICH EVERYBODY SEEMS TO THINK ADMIN IS THE PLACE
6 TO GO, 3 PERCENT OF THE ENTIRE BUDGET IS THERE. QUALITY IN LAW
7 ENFORCEMENT IS SOMETHING WE'VE ACCOMPLISHED TO HERE. OUR
8 LIABILITY, WE'RE INTO THAT A LITTLE BIT NOW. BUT OUR LAWSUITS
9 ARE WAY DOWN. THE SYSTEMS THAT WE'VE JOINTLY PUTTING TOGETHER
10 WITH CIVIL LITIGATION, MITIGATION, WITH THE IDEA OF IMPROVING
11 THE EXPOSURES THAT WE HAVE IN THE JAIL SYSTEM, THIS BOARD'S
12 BEEN PHENOMENAL TO WORK WITH WHEN IT COMES TO DOING THE
13 POSITIVE THINGS THAT ARE NECESSARY TO MAKE THIS SHERIFF'S
14 DEPARTMENT BE AS BEST AS IT CAN BE. BUT WHEN IT COMES TO CUTS,
15 I'M THE ONE THAT'S GOING TO HAVE TO MAKE THE HARD DECISION AS
16 TO HOW THAT WILL BE ACHIEVED. AND SO THAT'S WHY THE PROCESS OF
17 MY EARLIER ANNOUNCEMENT WHEN THE INITIAL PROPOSED SHERIFF
18 BUDGET CUT WAS WELL OVER \$60 MILLION, THEN IT CAME DOWN TO
19 31.6, THEN IT WENT BACK UP TO WHERE WE ARE NOW, THEN IT'S
20 COMING BACK DOWN TO A PLACE WHERE IT'S NOW 46 OR \$7 MILLION,
21 AND ALL OF THIS CAUSES ME TO SAY: LET'S JUST DO OUR BEST AS A
22 COUNTY, WITH MY SUPPORT, AND CUT OUT THE PERSONNEL THAT WE'RE
23 GOING TO HAVE TO DIP INTO. THERE IS NO FAT RUNNING AROUND
24 ANYWHERE. AND LET'S ALLOW FOR US TO DO THIS INTELLIGENTLY.
25 IT'S NOT WHAT WE, ANYONE HERE WANTS TO DO. WE DON'T WANT TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SHUT A JAIL. I DON'T WANT TO SHUT A JAIL, YOU DON'T WANT TO
2 SHUT A JAIL. BUT IF THIS IS WHERE WE ARE FINANCIALLY AS A
3 COUNTY, THEN WE HAVE TO DO THIS.

4

5 **SUP. ANTONOVICH:** THE QUESTION IS YOU DO HAVE RESPONSIBILITY
6 OVER YOUR BUDGET WHERE YOU WILL MAKE THE VARIOUS CHANGES,
7 ADJUSTMENTS, MODIFICATIONS.

8

9 **SHERIFF LEE BACA:** SURE, OF COURSE.

10

11 **SUP. ANTONOVICH:** BUT WHAT WERE YOUR REASONS FOR REJECTING THE
12 ALTERNATIVES OF THE C.E.O.?

13

14 **SHERIFF LEE BACA:** HERE'S WHERE THEY ARE BROAD CATEGORIES, THE
15 CHART YOU HAVE IN FRONT OF YOU. PATROL. NOW LET ME SAY THIS
16 ABOUT PEOPLE WHO COMMIT CRIME. PEOPLE WHO COMMIT CRIME ARE NOT
17 AFRAID OF JAILS. IF THEY WERE, THE WHOLE PROSPECT OF JAILS
18 WOULD HAVE BEEN SOMETHING THAT WOULD HAVE STOPPED THEM. THEY
19 ARE AFRAID OF COPS ON THE STREET. IN FACT, THEY GO THROUGH
20 GREAT LENGTH TO MAKE SURE THAT THERE ARE NO COPS AROUND WHEN
21 THEY COMMIT THEIR CRIMES. SO I'M NOT GOING TO TAKE COPS OFF
22 THE STREET BECAUSE THAT'S THE FRONTLINE WAY OF SAYING TO ALL
23 THE RESIDENTS THROUGHOUT THIS COUNTY THAT YOUR SECURITY IS
24 FIRST. NOW, JAILS HELP IN THAT SECURITY WHEN PEOPLE ARE
25 VIRTUALLY SENTENCED AND PUT IN PLACES WHERE THEY CAN'T GO OUT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND COMMIT CRIMES. BUT ONE THING'S FOR SURE WITH COUNTY JAILS
2 WITH SENTENCED INMATES. THEY'RE ALL COMING OUT. AND WE'VE HAD
3 THIS DISCUSSION TOGETHER BEFORE. NOW, I HAVE CUSTODY. I HAVE
4 DETECTIVES. I HAVE COURTS. AND I HAVE THIS GENERAL SUPPORT
5 REALITY. NOW, THE KEY IS THAT IN THE OVERALL FUNCTIONING OF
6 THIS DEPARTMENT, WITH BOARD SUPPORT, WHEN THE BUDGET ISSUES OF
7 THE STATE AND THE COUNTY BECOME SEVERE, SOMETHING HAS TO BE
8 REARRANGED. AND THE JAIL, THE ONE WE'RE TALKING ABOUT NOW HAS
9 ABOUT 1,200 INMATES IN IT TODAY. AM I CORRECT ON THAT?

10

11 **VICTOR RAMPULLA:** 1,200 TODAY, BUT IT HOLDS 16.

12

13 **SHERIFF LEE BACA:** IT HOLDS 16. WE'RE REPAIRING SOME ROOFING
14 ISSUES THAT HAS A PARTIAL CLOSURE SO WE CAN SAVE SOME MONEY IN
15 THE CURRENT BUDGET YEAR. WE PROJECT TO SAVE \$6 MILLION AS YOU
16 KNOW OFF OF THIS CURRENT YEAR'S BUDGET BECAUSE WHEN I TRIED TO
17 WORK WITH THE C.E.O., I SAID I'D LIKE TO GET UP TO 10 SO WE
18 CAN ROLL IT OVER FOR THE NEXT YEAR. NOW I'VE BEEN INFORMED
19 THAT 3 MILLION OF THE 6 HAS BEEN PUT INTO THE COUNTY'S GENERAL
20 FUND BALANCE. SO I DON'T EVEN HAVE 6 MILLION TO WORK OFF OF,
21 BASED ON WHAT WOULD HAVE BEEN A ROLLOVER TO THE CURRENT
22 BUDGET.

23

24 **SUP. ANTONOVICH:** WELL, I AGREE THAT WE HAVE A PROBLEM. I
25 DISAGREE WITH HAVING TO CLOSE THE JAIL. BUT I DO AGREE THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 YOU SHOULD NOT EITHER HAVE TO FUND-- OR YOU SHOULD RECEIVE
2 SOME TYPE OF CREDIT TOWARD THE NEARLY \$4 MILLION THAT YOU HAVE
3 TO ABSORB FOR THOSE MILITARY PERSONNEL THAT ARE NOW CALLED TO
4 ACTIVE DUTY AND ALSO THE \$5.6 MILLION FOR YOUR JAIL WARD
5 SECURITY AT L.A.C. U.S.C., YOU SHOULD RECEIVE CREDIT FOR THAT.
6 BUT GIVEN ADDITIONAL TIME TO WORK WITH THE C.E.O., DO YOU
7 THINK YOU WOULD CONSIDER OTHER ALTERNATIVES TO CLOSING A JAIL
8 FACILITY?

9

10 **SHERIFF LEE BACA:** WELL, I'D SAY THIS. AND WE DISCUSSED IT THIS
11 MORNING. WHEN YOU LOOK AT ECONOMIZING THE JAIL OPERATIONS,
12 SAY, FOR EXAMPLE, ON AN ANKLE BRACELET ENHANCEMENT. LET'S SAY
13 WE PUT IN 500 MORE PRISONERS ON AN ANKLE BRACELET SYSTEM. THAT
14 DOESN'T DROP MY OPERATING COST. THE ONLY THING THAT DROPS MY
15 OPERATING COST IS WHEN I ELIMINATE THE FUNCTIONS. LIKE I
16 MENTIONED ON THE ONSET, THIS IS NOT SOMETHING I WANT TO DO AND
17 I'M VERY CLEAR THIS IS NOT SOMETHING YOU WANT TO DO. BUT IS
18 TRUTH IS THAT BUDGET CUTTING IN MUNICIPAL GOVERNMENT IS
19 PAINFUL. NOW, IN THE LETTER THAT YOU HAD ALLUDED TO, I ALSO
20 SAID WE HAVE 181 MILLION OF PROP 62 DOLLARS THAT ARE CURRENTLY
21 UNATTACHED. THAT'S A SOURCE. NOW, I CAMPAIGNED FOR THIS, AS WE
22 ALL DID, IN ORDER TO ACHIEVE A CONTINUITY OF REVENUE FOR
23 UNINCORPORATED SERVICES. IT'S INTERESTING WHEN I HEAR
24 DISCUSSIONS ABOUT THAT MONEY, I SAID WELL IT'S FOR A VARIETY
25 OF DEPARTMENTS. AND I DIDN'T MENTION ANY OF THE DEPARTMENTS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BUT I KNOW ONE THING, THE VOTERS OF THIS GREAT UNINCORPORATED
2 COMMUNITIES THAT WE HAVE UNDERSTAND WHEN THE SHERIFF SAYS "WE
3 NEED TO ASSURE THAT YOUR SAFETY NEEDS ARE MET" AND THEY VOTE
4 YES FOR RENEWAL. THEY'RE NOT TALKING ABOUT OTHER COUNTY
5 DEPARTMENTS. THEY'RE TALKING ABOUT PUBLIC SAFETY. AND ALL I'M
6 SAYING IS THERE'S THAT POSSIBILITY. BUT I'M NOT EVEN WANTING
7 TO GO THERE. WHAT I'M REALLY WANTING TO DO IS SAY LET ME TAKE
8 THE HITS. I'LL TAKE THE BLAME. I SHUT THE JAIL. I'LL TRY AND
9 SAY THIS IS WHY, AS I'VE ALWAYS DONE, AND I'M DOING IT NOW,
10 THAT FROM A PRACTICAL POINT OF VIEW, I'VE ALREADY TAKEN A \$31
11 MILLION HIT WITHOUT SHUTTING JAILS. AND I SAID IT VERY
12 CLEARLY, IF I HAVE TO GO HIGHER THAN THAT, AND THIS IS 25
13 MILLION HIGHER, I HAVE NO OTHER REMEDY. NOW, LOOKING AT THE
14 ADMINISTRATIVE FUNCTIONS OF THE DEPARTMENT, LET'S JUST TALK
15 ABOUT THIS. YOU KNOW, I AM SO THIN AT THE TOP IT'S A MIRACLE
16 THAT WE'VE PRODUCED AS MUCH EFFICIENCIES IN THE ORGANIZATION
17 WITH THIS BOARD'S HELP. TO GO LOWER THAN 3 PERCENT IS TO SAY
18 QUALITY DOESN'T MATTER ANY MORE. AND I BELIEVE THAT IT DOES
19 MATTER. MANAGERS, MIDDLE MANAGERS AND SHERIFF'S DEPARTMENT AS
20 ALL COUNTY DEPARTMENTS. AND THE FOLKS THAT ARE BACKING UP THE
21 SYSTEM IN MANAGEMENT POSITIONS, THIS IS WHAT KEEPS THIS COUNTY
22 TOGETHER. AND THEREFORE ALL OF US, IN OUR DEPARTMENTS, CAN'T
23 JUST KEEP ON ERODING THE PEOPLE THAT KEEP THE INTEGRITY OF
24 THESE ORGANIZATIONS THAT WE ARE RUNNING AT A HIGH LEVEL OF
25 ACCOUNTABILITY. AND SO THAT'S WHY I REFUSE TO DIP IN ANY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FURTHER THAN WHAT I HAVE ALREADY DONE. AND I HAVE ELIMINATED
2 SOME ADMINISTRATIVE POSTS, AS I HAD TO DO WHEN I WAS DOING
3 THIS MONTHS BACK, I DIDN'T JUST SAY THAT'S SACROSANCT, HOW
4 MANY DID WE ELIMINATE?

5

6 **VICTOR RAMPULLA:** WE ELIMINATED 51 POSITIONS IN ADMINISTRATION.
7 47 DEPUTY SHERIFF SWORN POSITIONS ARE ELIMINATED FROM THE
8 BUDGET AS OF TOMORROW ON THE \$31 MILLION ORIGINAL CURTAILMENT.

9

10 **SUP. ANTONOVICH:** HOW MANY OF THOSE ARE INDIVIDUALS AND HOW
11 MANY OF THOSE ARE UNFILLED POSITIONS?

12

13 **VICTOR RAMPULLA:** THEY'RE ALL FILLED POSITIONS THAT HAD TO BE
14 REASSIGNED TO OTHER VACANCIES.

15

16 **SUP. ANTONOVICH:** SO YOU'RE REASSIGNING THE PEOPLE.

17

18 **VICTOR RAMPULLA:** AND THEN THE BUDGETING ENDS MIDNIGHT TONIGHT.

19

20 **SUP. ANTONOVICH:** MR. FUJIOKA, DO YOU AGREE WITH THE SHERIFF'S
21 POSITION THAT HE'S UNDERFUNDED BY \$130.1 MILLION AND WHICH
22 PORTIONS WOULD YOU DISAGREE WITH?

23

24 **C.E.O. FUJIOKA:** I'M NOT IN TOTAL AGREEMENT THAT HE'S GROSSLY
25 UNDERFUNDED BECAUSE THE WAY WE FUND THE SHERIFF'S DEPARTMENT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IS NOT DISSIMILAR TO HOW WE FUND A LOT OF DEPARTMENTS. WHAT WE
2 TRY TO DO IS WE LOOK AT THE CURRENT NUMBER OF STAFF, THE
3 ANTICIPATED NEEDS AND SERVICES AND SUPPLIES AND THEN FIXED
4 ASSETS AND WE TRY TO DETERMINE WHAT'S NEEDED TO PERFORM THOSE,
5 ALL THE DIFFERENT PROGRAMS AND SERVICES FOUND WITHIN THE
6 DEPARTMENT. AND NOT END THE YEAR WITH A SUBSTANTIAL SURPLUS,
7 ESPECIALLY IN A TIME LIKE THIS WHEN WE NEED THAT MONEY TO FUND
8 OTHER CRITICAL PROGRAMS. I THINK YOUR IDEA OF TAKING SOME
9 ADDITIONAL TIME TO WORK WITH THE SHERIFF TO FIND A WAY TO
10 ADDRESS HIS BUDGETARY SHORTFALLS, NOT SHORTFALL, BUT
11 CHALLENGES SO THAT IT DOESN'T HAVE EVEN GREATER IMPACT ON
12 PROGRAMS AND SERVICES OUTSIDE THE SHERIFF'S DEPARTMENT IS A
13 GOOD IDEA. AND I'VE SHARED THIS WITH OUR SHERIFF THAT I STILL
14 FEEL THAT THERE ARE OTHER AREAS WE CAN LOOK AT WITHIN THE
15 SHERIFF'S DEPARTMENT OTHER THAN CLOSING THE JAIL, ESPECIALLY
16 GIVEN WHAT'S HAPPENING AT THE STATE LEVEL. SHOULD THE STATE
17 RELEASE A SUBSTANTIAL NUMBER OF INMATES IN THEIR PRISONS, YOU
18 KNOW THAT'S GOING TO CREATE AN EVEN LARGER IMPACT ON OUR JAIL
19 SYSTEM. SO SPENDING SOME TIME TO LOOK AT IT AND LOOKING AT IT
20 TOGETHER I THINK IS SOMETHING WE HAVE TO DO. I DO NOT BELIEVE
21 CLOSING THE JAIL IS A GOOD OPTION FOR THE COUNTY.

22
23 **SUP. ANTONOVICH:** IS IT CORRECT THAT THE \$54 MILLION OUT OF THE
24 \$85 MILLION OF OVERTIME BUDGETS IS NOT NET COUNTY COSTS?

25



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **C.E.O. FUJIOKA:** IT'S NOT A NET COUNTY COST? THE OVERTIME IS A
2 NET COUNTY COST.

3

4 **SHERIFF LEE BACA:** NO, IT'S NOT, MR. C.E.O. WHAT HE'S ASKING IS
5 THIS: IN THE LETTER, WE HAVE AN OVERTIME BUDGET THAT HAS BEEN
6 TYPICALLY DESCRIBED BY THE C.E.O.'S OFFICE AS \$85 MILLION. AND
7 THE IMPRESSION IS THAT IT'S ALL COUNTY MONEY. IT IS NOT. THE
8 MAJORITY OF IT-- AND IT'S A TOTAL OF--

9

10 **VICTOR RAMPULLA:** 54 MILLION IS REIMBURSABLE.

11

12 **SHERIFF LEE BACA:** IT COMES FROM THE CONTRACTS REVENUE STREAM.
13 AND SO THE ONLY OVERTIME AMOUNT THAT'S COUNTY THAT'S IN MY
14 BUDGET IS \$25 MILLION. NOW, NO ONE IN THEIR RIGHT WAY OF DOING
15 BUDGET MANAGEMENT IS GOING TO SAY THAT THE UNINCORPORATED
16 FOLKS, WHEREVER THEY'RE WORKING, ARE NOT WORKING IN THE SAME
17 CONTEXT OF OVERTIME CONDITIONS THAT THE CONTRACT PEOPLE ARE
18 WORKING FOR. YOU SEE, ABOUT HALF OF MY PATROL RESOURCES ARE
19 CONTRACT. AND OF COURSE I'VE GOT COURT. BUT WHEN YOU LOOK AT
20 IT ALL, THE TRADITION OF THE UNDERFUNDING AT THE \$25 MILLION
21 LEVEL HAS BEEN WOEFULLY INADEQUATE. SO I HAVE TO DO WHAT HAS
22 BEEN ASKED BY A NUMBER OF CONDITIONS, MANAGE IT IN A WAY THAT
23 I MEET THE REALISTIC DEMAND OF THE ORGANIZATION AND, THUS, IT
24 BALANCES OFF THE WAY IT DOES BECAUSE WE NEVER HAVE GONE-- WE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WENT ONCE OVER BUDGET WAY BACK WHEN, PAID IT BACK, AND THEN
2 ULTIMATELY WE'VE NOT GONE OVER BUDGET SINCE.

3

4 **C.E.O. FUJIOKA:** BUT I MENTION THAT, THAT REQUIREMENT IS WHAT
5 WE HAD IMPOSED ON EVERY SINGLE DEPARTMENT. AND A CONSIDERABLE
6 AMOUNT OF ITS COSTS ASSOCIATED WITH OUR CONTRACTS FOR AT LEAST
7 40 CITIES OUT THERE THERE. I THINK WE SHOULD, IF WE LOOK AT
8 THE SHERIFF'S BUDGET, WE SHOULD LOOK AT EVERY ASPECT OF THE
9 BUDGET, INCLUDING THOSE CONTRACTS.

10

11 **SUP. ANTONOVICH:** IS \$31 MILLION A REALISTIC OVERTIME BUDGET
12 BASED UPON THE SIZE OF THE ORGANIZATION AND ITS 24/7
13 OPERATION?

14

15 **SHERIFF LEE BACA:** IT'S NOT ONLY NOT REALISTIC, IT'S FORCED ME
16 TO HAVE TO DIP INTO OTHER FUNDS WITHIN THE ORGANIZATION,
17 FREEZE THE 300 POSITIONS AS I'VE DESCRIBED IN THIS LETTER, AND
18 LITERALLY TAKE THOSE DOLLARS AND PUT THEM TO THE PRACTICAL
19 NEEDS OF THE PEOPLE WHO ARE SERVING. THIS IS NOT DRIVEN BY
20 ANYTHING THAT IS, QUOTE, INAPPROPRIATE. WHAT IT'S DRIVEN BY IS
21 EVERYTHING THAT IS APPROPRIATE TO MAKE SURE THAT WHEN EACH OF
22 THESE COUNCIL-- EXCUSE ME, BOARD DISTRICTS ARE WANTING THE
23 SERVICES THAT THEY BELIEVE YOU HAVE BOUGHT, I AM MAKING SURE
24 THAT YOU'RE GETTING AS MUCH OF ALL THAT SO THAT YOUR ABILITY
25 TO DEAL WITH THE REALITIES OF CRIME, AS WELL, ARE NOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 UNDERMINED BECAUSE OF THE BUDGET SHORTFALLS CONCERNING
2 OVERTIME.

3

4 **C.E.O. FUJIOKA:** IT'S ONE THING, SUPERVISOR, THAT I'D OFFER.
5 YOU CAN'T LOOK AT ANY EXPENDITURE. I'LL ADMIT THAT OVERTIME'S
6 A MAJOR EXPENDITURE IN ISOLATION. THERE ARE MANY, MANY
7 PROGRAMS AND MANY SERVICES THAT WILL IMPACT THE SHERIFF'S NEED
8 FOR OVERTIME. ONE-- AND I'LL ADMIT HE HAS A GOOD RETURN TO
9 WORK PROGRAM. BUT ONE, YOU HAVE OVERTIME THAT'S DRIVEN BY
10 OFFICERS WHO ARE OFF ON LEAVE, IN SOME INSTANCES, EXTENDED
11 LEAVE. YOU HAVE OTHER IN THAT BY AGGRESSIVELY, AND THEY DO A
12 GOOD JOB, BUT BY AGGRESSIVELY PURSUING THAT PARTICULAR ISSUE,
13 OR INDIVIDUALS WHO, FOR A HOST OF REASONS, ARE NOT ON THE JOB,
14 THAT'S WHEN YOU HAVE TO BACKFILL THESE POSITIONS. YOU CAN'T--
15 IF YOU JUST CARVE OUT ONE ASPECT, YOU SAY ONLY OVERTIME, IS HE
16 PROPERLY BUDGETED? WHEN FOR A DEPARTMENT AS COMPLEX AS THE
17 SHERIFF, YOU'D HAVE TO LOOK AT THE TOTALITY. YOU HAVE TO LOOK
18 AT THE ENTIRE BUDGET AND SAY "OKAY," BECAUSE IF WE START
19 MOVING MONEY AROUND, MY RECOMMENDATION WOULD BE NOT MOVING
20 MONEY IN, BUT MOVING MONEY AROUND WITHIN THE DEPARTMENT SO
21 THAT IF IT NEEDS TO BE IN DIFFERENT BOXES, YOU MOVE IT OUT OF,
22 SAY A FIXED ASSET BOX AND MOVE IT INTO OVERTIME BOX.

23

24 **SUP. ANTONOVICH:** ARE YOU SAYING THERE'S ALTERNATIVES TO
25 CLOSING THE JAILS, WHAT WOULD BE THE ALTERNATIVES?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **C.E.O. FUJIOKA:** WELL, THAT'S SOMETHING THAT-- IN TODAY'S-- IN
3 A FORUM LIKE THIS, I THINK WE'D BE BETTER NOT TO DO IT IN A
4 FORUM LIKE THIS. BUT BE BETTER SERVED INSTRUCTING OR ASKING
5 THE SHERIFF TO WORK WITH MY OFFICE AND OTHER COUNTY OFFICES
6 AND TO GIVE US A SHORT DEADLINE AND COME BACK WITH THOSE
7 RECOMMENDATIONS. I PERSONALLY THOUGHT WE COULD LOOK AT A MORE
8 AGGRESSIVE ELECTRONIC MONITORING PROGRAM, FOR AN EXAMPLE. I
9 TALKED TO THE SHERIFF ABOUT THAT. HE HAS CONCERNS THAT IF THAT
10 PROGRAM IS NOT SUCCESSFUL, THEN HE'S GOING TO BE KIND OF ON
11 THE HOOK FOR THAT PARTICULAR CURTAILMENT TARGET. BUT I STILL
12 FEEL THAT IF WE ALL SAT DOWN AND LOOKED AT IT TOGETHER, WE CAN
13 COME UP WITH SOLUTIONS OTHER THAN JUST SHUTTING DOWN ONE OF
14 OUR JAILS.

15

16 **SUP. ANTONOVICH:** WE'RE ALL KEENLY AWARE THAT CLOSING THE JAILS
17 WOULD BE INAPPROPRIATE. BUT IF YOU CLOSE THEM AND THEN HAVING
18 TO REOPEN THEM IS GOING TO BE EXTREMELY DIFFICULT AND WOULD
19 TAKE A LONG TIME. AND DURING THAT TIME FRAME YOU'D HAVE
20 ADDITIONAL PROBLEMS OF PEOPLE COMMITTING CRIMES AND NOT GOING
21 TO JAIL. GIVEN THE CHALLENGES THAT THE COUNTY HAS HAD WITH
22 EARLY RELEASE AND THE COMMITMENT OF RESOURCES TO FULLY OPERATE
23 ALL OF OUR FACILITIES, IT WOULD BE A HUGE MISTAKE TO EVEN
24 CLOSE A PORTION OF A JAIL WITHOUT EXHAUSTING OTHER
25 ALTERNATIVES FIRST. IT'S QUESTIONABLE WHETHER THE 187 SWORN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND CUSTODY ASSISTANTS FROM THE NORTH VALLEY FACILITY COULD BE
2 REASSIGNED TO OTHER POSTS WITHOUT DISRUPTING OTHER BUDGET
3 LIMITS. THE ECONOMIC DOWNTURN IS GOING TO CREATE A THREAT TO
4 PUBLIC SAFETY WITHOUT THE GOVERNMENT ADDING TO IT, WHICH
5 CLOSING A JAIL WOULD HAPPEN, WOULD OCCUR. I REGRET HAVING
6 THESE DISCUSSIONS ONLY A WEEK AFTER ADOPTING THE BUDGET FOR
7 REASONS ENTIRELY WITHIN OUR CONTROL AND NOT THE STATE FOR A
8 CHANGE; HOWEVER, I THINK DRASTIC MEASURES SHOULD BE RE-
9 EVALUATED AND DEFERRED UNTIL SEPTEMBER TO GIVE THE SHERIFF AND
10 THE C.E.O. THE ADDITIONAL TIME TO WORK OUT A REASONABLE,
11 FEASIBLE SOLUTION AS INDICATED IN THE C.E.O.'S BUDGET BOARD
12 LETTER TO US LAST WEEK. SO I'D LIKE TO PUT ON THE TABLE THIS
13 MOTION, MR. CHAIRMAN, THAT THE PROPOSED BUDGET CONTAINED \$31.6
14 MILLION IN BUDGET CURTAILMENTS TO THE SHERIFF'S DEPARTMENT
15 WHICH CONSIST OF CUTS TO VARIOUS ADMINISTRATIVE VACANT
16 POSITIONS, THE ADOPTED BUDGET CONTAINED AN ADDITIONAL \$47.2
17 MILLION IN CURTAILMENTS, \$22.2 MILLION THAT WILL LIKELY BE
18 ACHIEVED THROUGH VARIOUS EFFICIENCIES IN PROGRAMS. BUT THE
19 REMAINING \$25 MILLION IN CUTS WERE TO BE WORKED OUT BY
20 EXPLORING OTHER VARIOUS OPTIONS BY THE C.E.O. AND THE SHERIFF.
21 WHILE THE SHERIFF HAS THE AUTHORITY TO MAKE THE FINAL DECISION
22 TO WHERE THOSE \$25 MILLION IN CUTS WILL OCCUR, IT IS NOT
23 PRUDENT AND EXACERBATES THE ANTICIPATED RISE IN CRIME GIVEN
24 THE ECONOMIC DOWNTURN TO CLOSE A JAIL FACILITY. INSTEAD OF
25 TAKING SUCH A DRASTIC MEASURE THAT COMPROMISES PUBLIC SAFETY,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ALL OTHER OPTIONS MUST BE EXHAUSTED. IT MAY TAKE A FEW WEEKS
2 TO CLOSE A JAIL, BUT IT WOULD TAKE YEARS AND YEARS TO OPEN IT.
3 THE SHERIFF AND THE C.E.O. OUGHT TO WORK COLLABORATIVELY TO
4 EXPLORE AND IDENTIFY OTHER VIABLE SOLUTIONS BETWEEN NOW AND
5 FINAL BOOK CLOSING IN SEPTEMBER, INCLUDING ALLOWING THE
6 SHERIFF TO CLOSE ALL OR PROJECTED FUND BALANCE OF 4 TO \$6
7 MILLION. SO I'D MOVE THAT THE BOARD REQUEST THE SHERIFF AND
8 THE C.E.O. TO WORK COLLABORATIVELY BETWEEN NOW AND SEPTEMBER
9 TO IDENTIFY VIABLE ALTERNATIVES EXCLUDING ANY CUTS TO
10 UNINCORPORATED PATROLS, C.O.P.S. TEAMS AND CLOSING JAIL
11 FACILITIES, BUT INCLUDING THE FEASIBILITY OF ALLOWING THE
12 SHERIFF TO KEEP ALL OR A PORTION OF ITS FUND BALANCE AND
13 REPORT BACK TO THE BOARD IN ADVANCE OF THE BOOK CLOSING IN
14 SEPTEMBER. SO I PLACE THIS ON THE TABLE, MR. CHAIR.

15

16 **SUP. KNABE, CHAIRMAN:** I WOULD SECOND THAT. I JUST HAVE THE A
17 COUPLE QUESTIONS. FIRST OF ALL, WHILE YOU MAY INDICATE THAT
18 THE FOLKS THAT YOU PUT IN JAILS AREN'T AFRAID OF JAILS, MY
19 FEELING IS THAT THOSE CITIZENS OUT THERE THAT YOU AND I
20 REPRESENT WOULD CONSIDER THE JAILS A FRONTLINE RESPONSIBILITY,
21 AS WELL, TOO, TO INCARCERATE THOSE FOLKS. INVOLUNTARY PROGRAM
22 OF ELECTRONIC MONITORING, WE PUT AND SET ASIDE IN THE BUDGET,
23 THERE'S ABOUT A LITTLE OVER \$3 MILLION ACTUALLY THAT WE GAVE
24 TO THE C.E.O. WHAT'S THE STATUS OF THAT PROGRAM? BECAUSE I



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 KNOW IT'S NOT BEEN TRANSFERRED TO THE SHERIFF'S DEPARTMENT
2 YET.

3

4 **C.E.O. FUJIOKA:** IT'S SITTING IN A P.F.U. WE'RE WAITING FOR--
5 WE NEED A BILL TO PASS AT THE STATE LEVEL TO ALLOW US TO--

6

7 **SUP. KNABE, CHAIRMAN:** I THOUGHT THAT HAPPENED.

8

9 **C.E.O. FUJIOKA:** IT MOVED OUT OF THE ASSEMBLY. IT HASN'T-- I
10 BELIEVE IT'S IN THE SENATE RIGHT NOW. WE ANTICIPATE THAT IT
11 WILL GO FORWARD, BUT AS OF THIS MORNING, I WAS TOLD IT HASN'T
12 PASSED THE SENATE. BUT IT'S CLOSE.

13

14 **VICTOR RAMPULLA:** SUPERVISOR, THE --

15

16 **SUP. KNABE, CHAIRMAN:** I THINK WE'RE TALKING ABOUT A DIFFERENT
17 BILL.

18

19 **VICTOR RAMPULLA:** THE ORIGINAL BILL WAS PASSED LAST YEAR THAT
20 YOU SPONSORED AND SUPPORTED. BUT WHEN THE BILL CAME OUT OF THE
21 GOVERNOR'S OFFICE SIGNED, IT HAD SOME DEFICIENCIES. SO WE HAD
22 TO GO BACK NOW WITH THE C.E.O.'S SUPPORT AND INTRODUCE A NEW
23 BILL THAT WOULD CLEAN UP THE LANGUAGE TO ALLOW ADDITIONAL
24 INDIVIDUALS TO BE ON ELECTRONIC MONITORING.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIRMAN:** DOES THAT HOLD UP IMPLEMENTATION?

2

3 **C.E.O. FUJIOKA:** IT HOLDS UP FULL IMPLEMENTATION BUT NOT
4 IMPLEMENTATION AT THE MISDEMEANOR LEVEL, WHICH I AGREE WE
5 SHOULD BE MOVING FORWARD.

6

7 **SUP. KNABE, CHAIRMAN:** OBVIOUSLY THE SHERIFF HAS BEEN VERY
8 COOPERATIVE UP TO THIS POINT IN DEALING WITH SOME SIGNIFICANT
9 BUDGET CUTS AND CURTAILMENTS THAT WE'VE GIVEN HIM. I THINK
10 MIKE'S MOTION SORT OF ADDRESSES SORT OF MAYBE LOOK AT
11 DIFFERENT POTS. BUT I FOR ONE, SHERIFF, THERE'S A DUPLICATION
12 OF SERVICES. EXAMPLE IN MARINA DEL REY. WE GOT BAY WATCHING
13 THE COAST GUARD THAT COULD BE DOING SOME OF THE OPERATIONAL
14 THINGS THAT YOU FOLKS DO OUT THERE THAT MIGHT BE PUT OUT INTO
15 THE STREETS AND PUTTING FOLKS BACK ON THE STREETS OR WHATEVER
16 WE NEED MONEY TOWARDS THE JAILS OR WHATEVER IT MAY BE. SO I
17 MEAN I THINK THAT WITHOUT FORCING HIM TO CLOSE A JAIL, WE NEED
18 TO LOOK AT EVERY AVAILABLE OPPORTUNITY OUT THERE, INCLUDING
19 DUPLICATION. BECAUSE MOST OF THIS IS NOT DUPLICATION, BECAUSE
20 THEY ARE FRONTLINE. THAT'S WHAT WE HEAR ABOUT ALL THE TIME,
21 WHETHER IT BE A CONTRACT CITY OR WHETHER IT BE UNINCORPORATED
22 AREAS. SO I SECOND SUPERVISOR ANTONOVICH'S MOTION.

23

24 **C.E.O. FUJIOKA:** COULD I OFFER SOMETHING BEFORE YOU VOTE ON
25 THIS MOTION, PLEASE? IT ALSO SPEAKS TO ALL OF US, NOT IN THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ACTION ITEM, BUT ALSO SPEAKS TO ALLOWING THE SHERIFF TO KEEP
2 ALL OR A PORTION OF HIS PROJECTED FUND BALANCE OF 4 TO 6
3 MILLION. UNDERSTAND THAT AT MINIMUM, 3 OF THAT, 3 MILLION OF
4 THAT TOTAL HAS ALREADY BEEN PROGRAMMED INTO THE BUDGET. AND
5 WHEN HE SAYS THAT IT WENT TO THE GENERAL FUND, THAT'S
6 PARTIALLY TRUE. BECAUSE ALTHOUGH IT WENT TO THE GENERAL FUND,
7 WE TOOK IT AND PROGRAMMED IT RIGHT BACK TO HIS DEPARTMENT.
8 WHEN WE DEVELOPED THE BUDGET, WE ESTIMATE WHAT OUR FUND
9 BALANCE WILL BE AT THE END OF THE YEAR, AND THAT'S THE BASIS
10 UPON WHICH WE BUILD THE BUDGET. AND SO TO SAY THAT, FOR ANY
11 DEPARTMENT TO SAY "WELL LET ME JUST KEEP MY SURPLUS" ASSUMES
12 WE HAVEN'T ALREADY PROGRAMMED THAT SURPLUS INTO THE BUDGET. IN
13 THIS INSTANCE, WE HAVE. SO I JUST ASK THAT YOU BE CAREFUL WITH
14 THAT. BECAUSE THEN WE'LL JUST CREATE ANOTHER HOLE IN OUR
15 BUDGET THAT IS NOT NEEDED. BUT I STILL THINK WE LOOK AT EVERY
16 SINGLE ASPECT.

17

18 **SUP. KNABE, CHAIRMAN:** SUPERVISOR MOLINA, THEN SUPERVISOR
19 YAROSLAVSKY.

20

21 **SUP. MOLINA:** I'M NOT SO SURE I GOT THE ANSWER. BUT IF YOU
22 COULD GIVE ME A SHORT ANSWER, I'D APPRECIATE IT. AS TO WHY YOU
23 DIDN'T COME DURING THE BUDGET PERIOD. I WAS SITTING HERE
24 WONDERING WHY I SAW ALL OF YOUR GUYS SITTING THERE AND THEY
25 NEVER EVEN GOT UP.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SHERIFF LEE BACA:** SIMPLY BECAUSE WE HAD WORKED WITH THE
3 C.E.O.'S OFFICE IN THE SAME CONTEXT OF THE MOTION TO WORK
4 SOMETHING OUT, AND WE GOT IT DOWN TO \$31.6 MILLION. THAT WAS
5 THE LAST POINT OF OUR BUDGET. AND WE WERE ASSURED--

6

7 **SUP. MOLINA:** YOU DID NOT KNOW? THEY DIDN'T LISTEN OUT THERE?
8 THEY HADN'T SEEN THE BUDGET BEFORE? YOU GUYS DIDN'T KNOW ABOUT
9 IT? IS THAT WHAT YOU'RE TELLING ME?

10

11 **SHERIFF LEE BACA:** NO, WE HAD BEEN ASSURED THAT THERE WOULDN'T
12 BE ANY MORE ADD-ONS TO THE BUDGET.

13

14 **SUP. MOLINA:** BY WHO?

15

16 **SHERIFF LEE BACA:** THE BUDGET CAME BEFORE YOU.

17

18 **SUP. MOLINA:** I UNDERSTAND. AND THIS BUDGET CAME BEFORE US. YOU
19 SAW IT. HE WANTS TO ANSWER.

20

21 **SHERIFF LEE BACA:** THERE WAS A \$25 MILLION AND THERE WASN'T A
22 22 MILLION ADD AS WELL.

23

24 **SUP. MOLINA:** YOU DIDN'T KNOW A WEEK AGO MONDAY ACCORDING TO
25 YOU?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **VICTOR RAMPULLA:** THE ORIGINAL \$31 MILLION WAS IN THE PROPOSED,
3 WAS ADOPTED AND IT WAS ACCEPTED WE WOULD TAKE THOSE CUTS. THE
4 SECOND 25 MILLION OR THE ADDITIONAL 25 MILLION CAME ABOUT A
5 MONTH AGO WHEN THE COUNTY ASKED FOR ANOTHER 2 PERCENT. WE HAVE
6 HAD ONGOING DISCUSSIONS WITH THE C.E.O.'S OFFICE DURING THAT
7 TIME ABOUT HOW WE COULD POSSIBLY ADDRESS THAT. BUT IN ALL OUR
8 DISCUSSIONS WITH THE C.E.O.'S STAFF, IT WAS ALWAYS THAT THE
9 JAIL WOULD BE PART OF ANY \$25 MILLION.

10

11 **SUP. MOLINA:** THAT WHAT?

12

13 **VICTOR RAMPULLA:** THE JAIL WOULD ALWAYS BE PART OF ANY
14 CURTAILMENT WE WOULD HAVE. BUT AT THE SAME TIME, WE WANTED TO
15 CONTINUE WORKING WITH THE--

16

17 **SUP. MOLINA:** YOU NEVER TOLD US THAT. YOU NEVER TOLD MY STAFF
18 THAT.

19

20 **SHERIFF LEE BACA:** YOU KNOW, COMMUNICATION IS A TWO-WAY
21 RESPONSIBILITY.

22

23 **SUP. MOLINA:** OH I SEE. YOU DON'T THINK THAT WE WOULD NOT-- I
24 MEAN, WE WOULD NOT HAVE ASKED. I MEAN OUR ASSUMPTION IS
25 SOMEWHERE THE CUT IS GOING TO BE CUT. BUT NOT THAT YOU'RE--



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BUT LET ME UNDERSTAND ONE OTHER PART OF THE RATIONALE. LET ME
2 JUST PLAY THIS THING OUT. SO NOW YOU'VE DECIDED, OR YOU'RE
3 INTIMIDATING US BY IT, THAT YOU'RE GOING TO ELIMINATE A JAIL.
4 SO, RIGHT NOW IF IN FACT YOU ELIMINATE THIS JAIL, I'M ASSUMING
5 THAT THE 129 ORDINANCE POSITIONS THERE WOULD ALSO BE
6 ELIMINATED; CORRECT?

7

8 **VICTOR RAMPULLA:** IF THE NORTH FACILITY WAS CLOSED, THERE'S A
9 TOTAL OF ABOUT 129 DEPUTY POSITIONS WOULD BE ELIMINATED FROM
10 THE BUDGET.

11

12 **SUP. MOLINA:** SO ARE YOU PLANNING ON ISSUING PINK SLIPS TO
13 THESE OFFICERS?

14

15 **VICTOR RAMPULLA:** NO.

16

17 **SUP. MOLINA:** SO WHAT ARE YOU GOING TO DO?

18

19 **VICTOR RAMPULLA:** WE WOULD HAVE TO REASSIGN THEM TO OTHER
20 POSITIONS IN THE DEPARTMENT. WHAT WE WOULD DO, IS SINCE WE
21 UTILIZE--

22

23 **SUP. MOLINA:** JUST A SECOND. YOU HAVE A DUTY, UNDER THIS BOARD
24 MANDATE, ABOUT SALARY SAVINGS. SO ARE YOU PLANNING ON IGNORING
25 THAT POLICY, AS WELL?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **VICTOR RAMPULLA:** NO.

3

4 **SUP. MOLINA:** THEN HOW WOULD YOU DO IT?

5

6 **VICTOR RAMPULLA:** THERE IS 300 POSITIONS WE HAVE TO REMAIN
7 VACANT, WHICH IS ABOUT \$41 MILLION IN SALARY AND EMPLOYEE
8 BENEFITS.

9

10 **SUP. MOLINA:** THAT'S CORRECT.

11

12 **VICTOR RAMPULLA:** WHAT WE WOULD DO IS WHEN WE REASSIGN THESE
13 DEPUTY SHERIFFS FROM THIS FACILITY, WE WOULD REASSIGN THEM TO
14 TAKE OVER THE CURRENTLY UTILIZED OVERTIME SPOTS TO REDUCE
15 OVERTIME. AND THAT WOULD OFFSET.

16

17 **SUP. MOLINA:** WAIT, YOU WOULD TAKE-- LET ME UNDERSTAND. YOU
18 WOULD TAKE THOSE OFFICERS AND ASSIGN THEM TO OVERTIME SLOTS?

19

20 **VICTOR RAMPULLA:** WE CURRENTLY UTILIZE OVERTIME, AS YOU KNOW,
21 IN THE ORGANIZATION.

22

23 **SUP. MOLINA:** I UNDERSTAND THAT. BUT THAT'S YOUR ANSWER?

24

25 **VICTOR RAMPULLA:** YES.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** YOU WOULD ASSIGN THE 126 EMPLOYEES, DEPUTIES TO
3 OVERTIME?

4

5 **SHERIFF LEE BACA:** NO HE'S NOT SAYING IT CORRECTLY.

6

7 **SUP. MOLINA:** OH, THAT'S NOT CORRECT? I'M JUST TRYING TO GET AT
8 WHAT YOU'RE TELLING ME.

9

10 **SHERIFF LEE BACA:** LET'S JUST START WITH YOUR QUESTION AGAIN.
11 WHAT IS IT YOU'RE SEEKING TO KNOW?

12

13 **SUP. MOLINA:** YOU SAY YOU'RE GOING TO CLOSE A JAIL.

14

15 **SHERIFF LEE BACA:** CORRECT.

16

17 **SUP. MOLINA:** IN THAT JAIL, THERE ARE 129 ORDINANCE POSITIONS.

18

19 **SHERIFF LEE BACA:** CORRECT.

20

21 **SUP. MOLINA:** MY ASSUMPTION WOULD BE THAT IF YOU CLOSE A JAIL,
22 YOU ELIMINATE THOSE POSITIONS.

23

24 **SHERIFF LEE BACA:** THAT IS CORRECT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** ARE YOU GOING TO ISSUE PINK SLIPS?

2

3 **SHERIFF LEE BACA:** NO.

4

5 **SUP. MOLINA:** WHAT ARE YOU GOING TO DO?

6

7 **SHERIFF LEE BACA:** WHAT YOU DO IS YOU HAVE A STANDARD LEVEL OF
8 OVERTIME IN THE OTHER OPERATING JAIL FACILITIES. YOU TAKE
9 THESE PEOPLE--

10

11 **SUP. MOLINA:** YOU WILL TAKE 129 INTO OVERTIME POSITIONS.

12

13 **SHERIFF LEE BACA:** NO. THEY ARE VACANT POSITIONS THAT ARE BEING
14 FILLED WITH OVERTIME IN THOSE OTHER JAILS.

15

16 **SUP. MOLINA:** BUT, LISTEN.

17

18 **SHERIFF LEE BACA:** I AM, LISTENING, I NEED FOR YOU TO
19 UNDERSTAND WHAT I'M SAYING.

20

21 **SUP. MOLINA:** SHERIFF, I'M TRYING TO RECONCILE THAT PART OF OUR
22 RESPONSIBILITY COLLECTIVELY IS THAT WE HAVE A POLICY AT THE
23 BOARD ABOUT SALARY SAVINGS. IN ORDER FOR YOU TO MEET THAT, YOU
24 HAVE TO SUSTAIN IT WITH THE 300 OPEN OR VACANT POSITIONS.
25 ACCORDING TO YOUR OWN STATISTICS, THAT WOULD NOT REMAIN



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 VACANT. WELL, THAT'S WHY I'M ASKING THE QUESTION. HOW THEY'RE
2 GOING TO DO IT.

3

4 **SHERIFF LEE BACA:** THE 300 HAVE NOTHING TO DO WITH THE SHUTTING
5 OF THE JAIL. THE 300 ARE USED TO OFFSET THE VACANCIES,
6 INCLUDING THE SALARY SAVINGS COSTS. NOW, IF YOU'D LIKE, WE CAN
7 GO THROUGH A MORE DETAILED EXPLANATION WITH YOU AS AN
8 INDIVIDUAL IN YOUR OFFICE, BUT I'M SORRY THAT WE'RE NOT
9 TALKING ON A LEVEL THAT ALLOWS FOR YOU TO UNDERSTAND.

10

11 **SUP. MOLINA:** LET'S GO AT THE LEVEL WHERE WE'RE AT. OKAY. YOU
12 WOULD AGREE THAT RIGHT NOW YOU HAVE 466 CURRENT VACANCIES,
13 YES?

14

15 **SHERIFF LEE BACA:** ALL COMBINED.

16

17 **SUP. MOLINA:** YOU WOULD AGREE THAT YOU HAVE 148 DEPUTIES THAT
18 ARE IN ACADEMY CLASSES WAITING TO GRADUATE AND COME INTO--
19 RIGHT?

20

21 **SHERIFF LEE BACA:** CORRECT. NOW REMEMBER EVERY MONTH WE LOSE
22 ABOUT 20 PEOPLE TO RETIREMENTS AND OTHER REASONS.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** STILL YOUR MATH WON'T ADD UP. IF WE TAKE YOU
2 THROUGH THIS, SO IF YOU TAKE THE NUMBER AND YOU TAKE THE
3 VACANCIES PLUS THE 148, YOU NEED TO HAVE THIS 300, RIGHT?

4

5 **SHERIFF LEE BACA:** CORRECT.

6

7 **SUP. MOLINA:** SO HOW MANY WOULD YOU HAVE LEFT?

8

9 **SHERIFF LEE BACA:** WE WILL ALWAYS HAVE THAT 300 IN OUR CURRENT
10 PROJECTED BUDGET.

11

12 **SUP. MOLINA:** YOU CAN'T POSSIBLY, IT DOESN'T ADD UP. COME ON,
13 GUYS, HELP US ALONG HERE. YOU KNOW AN YOU'RE THE BUDGET GUY.

14

15 **VICTOR RAMPULLA:** WE HAVE \$41 MILLION.

16

17 **SUP. MOLINA:** NO. TAKE US THROUGH THE VACANCIES.

18

19 **SHERIFF LEE BACA:** ONE IS DOLLARS AND ONE IS VACANCIES. THEY'RE
20 BOTH TOGETHER.

21

22 **SUP. MOLINA:** I UNDERSTAND. I'M GOING THROUGH THE VACANCIES.
23 ONE OF OUR POLICY ISSUES HERE. THAT'S WHY I'M TRYING TO PUT IT
24 ON THE TABLE. YOU KNOW, YOU MAKE THESE THREATS, SHERIFF--

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SHERIFF LEE BACA:** THEY ARE NOT THREATS, SUPERVISOR. THAT'S AN
2 INAPPROPRIATE WORD. I AM TRYING TO COOPERATE WITH THE C.E.O.,
3 WHO YOU HAVE EMPOWERED THROUGH YOUR LAST YEAR'S MOTIONS AND
4 GOT THIS POWERFUL POSITION ESTABLISHED. MY JOB IS TO NEGOTIATE
5 WITH THE C.E.O. I'VE DONE THAT. I HAVE TOLD THE C.E.O.
6 REPEATEDLY WHAT THE CONDITIONS ARE. NOW TO CALL THAT
7 INTIMIDATION, I CALL THAT TRANSPARENCY. I CALL THAT
8 ACCOUNTABILITY. NO ONE IS BEING INTIMIDATED IN THIS PARTICULAR
9 SETTING. WE'RE TRYING TO DEAL WITH EXPLAINING TO YOU WHY WE'RE
10 DOING WHAT WE'RE DOING.

11

12 **SUP. MOLINA:** YOU KNOW, SHERIFF, I THINK THERE WAS PLENTY OF
13 TIME WITH THAT. IT WAS CALLED THE BUDGET PERIOD. AND THEN ALL
14 OF A SUDDEN THE BUDGET ENDED AND YOU GUYS ALL SAT THERE
15 SILENTLY. NOW WE'RE REHASHING IT. LET ME TELL YOU ONE OTHER
16 THING. YOU'RE NOT THE ONLY DEPARTMENT THAT'S BEEN AFFECTED IN
17 THIS FASHION. WE HAVE PLACE HOLDERS IN OTHER DEPARTMENTS RIGHT
18 NOW THAT ARE HAVING TO GO THROUGH THE EXERCISE THAT YOU'RE
19 GOING TO HAVE TO GO THROUGH. YOU'RE NOT THE ONLY ONE. WE HAVE
20 A TOTAL OF \$82 MILLION, AND THEY ARE SPREAD OUT IN THE
21 DEPARTMENT OF PUBLIC HEALTH, IN THE DEPARTMENT OF HEALTH AND
22 HUMAN SERVICES.

23

24 **SHERIFF LEE BACA:** THAT'S WHY I'M TRYING TO CUT WHAT YOU'VE
25 ASKED ME TO CUT THROUGH YOUR C.E.O.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I UNDERSTAND THAT.

3

4 **SHERIFF LEE BACA:** THE KEY TO THIS--

5

6 **SUP. MOLINA:** NOW YOU HAVE SAID THAT YOU HAVE DECIDED TO CUT A
7 JAIL. I'M ONLY TRYING TO TAKE YOU THROUGH WHAT YOU'VE SAID.
8 THAT'S WHY I'M TRYING TO UNDERSTAND CLEARLY HOW YOU'RE GOING
9 TO DO THIS WITHIN THE FRAMEWORK OF YOUR RESPONSIBILITY TO THIS
10 BOARD UNDER ITS POLICY MANDATE THAT YOU HAVE TO HAVE 300
11 VACANT SLOTS. IT DOESN'T ADD UP, LEE. IT DOESN'T ADD UP. AM I
12 INCORRECT HERE, BILL?

13

14 **SHERIFF LEE BACA:** NO, YOU'RE NOT. BUT YOU'RE NOT HEARING WHAT
15 MY ANSWER IS. HERE IT IS ONE MORE TIME. THERE ARE 300 SPOTS
16 THAT ARE FUNDED THAT WE HAVE TO FREEZE THAT MONEY AND NOT HIRE
17 THOSE 300 BECAUSE OF THE \$130 MILLION THAT I'VE PUT IN THE
18 BOARD LETTER TO YOU THAT IS NOT FUNDED. NOW, I HAVE NO OTHER
19 WAY TO DO THIS. SO THAT MONEY IS NOT A PART OF SHUTTING THE
20 JAIL. IT'S PART OF MAINTAINING THE REAL COSTS THAT HAVE BEEN
21 PASSED THROUGH THROUGH POLICIES BY THE C.E.O.'S OFFICE OF THE
22 PAST.

23

24 **SUP. MOLINA:** COULD YOU HELP ME THROUGH THIS DISCUSSION?
25 BECAUSE I DON'T UNDERSTAND THAT. I THINK IT WOULD BE A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 VIOLATION OF THE POLICY. EXCUSE ME. I'M ASKING THE C.A.O. AM I
2 INCORRECT IN THAT ASSUMPTION? THAT THEY WOULD NOT HAVE THE 300
3 VACANT SLOTS? BECAUSE WE WOULD HAVE TO REMOVE THE ORDINANCE
4 POSITIONS, RIGHT? IF YOU WERE TO CLOSE THE JAIL.

5

6 **C.E.O. FUJIOKA:** BUT YOU ARE CORRECT. BECAUSE RIGHT NOW OUR
7 RECORDS SHOW THAT THE SHERIFF HAS 466 VACANCIES. BUT THEY HAVE
8 AN ACADEMY CLASS THAT WILL FINISH, THEY GOT THREE CLASSES
9 HERE. ONE FINISHES IN JULY THE SECOND IN SEPTEMBER, THE THIRD
10 IN OCTOBER FOR 148, WHICH LEAVES A BALANCE OF 371. IF IN FACT
11 THESE 129 ARE REASSIGNED TO VACANT POSITIONS, THERE WILL BE A
12 DIFFERENCE OF 58 POSITIONS.

13

14 **SHERIFF LEE BACA:** OKAY. BACK TO YOUR QUESTION, THOUGH,
15 SUPERVISOR.

16

17 **SUP. MOLINA:** THAT'S THE ANSWER. SO ARE YOU GOING TO ISSUE PINK
18 SLIPS?

19

20 **SHERIFF LEE BACA:** NO, WE'RE NOT. BECAUSE I EXPLAINED TO YOU
21 WHEN YOU MOVE THEM OUT OF ONE ASSIGNMENT THAT HAS OTHER
22 ASSIGNMENTS WITH OVERTIME, YOU FILL IN THAT OVERTIME SLOT. AND
23 THAT'S WHERE THEY BECOME A WHOLE ITEM AGAIN. WHEN YOU RUN INTO
24 THE KIND OF VACANCIES WE RUN, CUSTODY ASSISTANT, AS WELL AS
25 DEPUTY, THEY FILL THOSE OTHER VACANCIES, WHICH MEANS I SLOW MY



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 HIRING DOWN. THAT'S HOW YOU BALANCE OFF. NOW WHAT'S
2 INTERESTING ABOUT THE LETTER I GAVE YOU, WHEN YOU LOOK AT THE
3 MILITARY LEAVES OF \$24 MILLION, WE ARE NOT GIVEN THAT MONEY
4 WHEN THEY'RE OUT THERE FIGHTING FOR THIS COUNTRY'S SAFETY. AND
5 THEN WE'RE GIVEN ANOTHER COST BY FILLING THE VACANCIES THAT
6 THEY CREATE. SO IT'S DOUBLING THE COST FOR WHAT WE HAVE AS A
7 POLICY TO DO THE MILITARY OBLIGATORY SERVICE. I DON'T COMPLAIN
8 ABOUT IT, SUPERVISOR, I JUST DO IT. WHAT'S INTERESTING IS I
9 THINK YOU ARE CORRECT. WE NEED TO SIT DOWN WITH YOU AT GREAT
10 LENGTH BECAUSE I KNOW HE EVENTUALLY IT WILL FALL IN THE RIGHT
11 PLACE AND IT WILL NOT GIVE YOU A SENSE THAT WE'RE BEING
12 UNREASONABLE OR INTIMIDATING. I THINK YOUR QUESTIONS ARE VERY,
13 VERY IMPORTANT QUESTIONS. BUT I THINK I NEED TO HAVE MORE TIME
14 WITH YOU AND MY STAFF.

15

16 **SUP. MOLINA:** THERE WAS PLENTY OF TIME TO DO THAT BUDGET WELL
17 BEFORE THAT. MR. CHAIRMAN, I WOULD LIKE TO ASK SUPERVISOR
18 ANTONOVICH IF HE WOULD ACCEPT AN AMENDMENT TO HIS MOTION TO
19 HAVE MAYBE NOT ONLY TO WORK COOPERATIVELY BUT I THINK THERE
20 HAS TO BE SCRUTINY OF WHERE THIS MONEY CAN BE FOUND WITHIN
21 THIS BUDGET AND I THINK WE NEED TO REVIEW THAT.

22

23 **SUP. ANTONOVICH:** THAT'S FINE.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I THINK THAT THIS IS ONE OF THE THINGS THAT I
2 THINK WE HAD PLENTY OF OPPORTUNITY AND TIME DURING THE BUDGET
3 TO HAVE THIS DISCUSSION AND THIS DEBATE, TO BRING IT UP THIS
4 WEEK I THINK IS INAPPROPRIATE. BUT YOU WANT TO GO THROUGH IT?
5 WE CAN DO IT. I CAN SUPPORT SUPERVISOR ANTONOVICH'S MOTION,
6 EXCEPT WE'RE GOING TO LOOK THROUGH EVERY BIT OF YOUR BUDGET.

7

8 **SHERIFF LEE BACA:** I WELCOME YOU TO DO THAT. AND WHILE YOU DO
9 THAT, BEAR ONE THING IN MIND. EVERY TIME THIS BOARD-- AND THEY
10 CAN DO IT WITH ANY OTHER COUNTY DEPARTMENT, LET'S JUST PUT IT
11 ALL ON THE TABLE-- ANY TIME THIS BOARD HAS GONE INTO THE
12 FISCAL ELEMENTS OF ANY BUDGET, INCLUDING MINE, IT WILL SHOW
13 SUBSTANTIALLY THAT WE'RE UNDERFUNDED. BECAUSE I HAPPEN TO SAY
14 "HERE'S HOW MY UNDER-FUNDING OPERATES" THEN YOU SAY, "WELL
15 LET'S JUST AUDIT WHOLE THING BECAUSE WEE KNOW WHEN WE FIND
16 THAT OUT, WE'LL SEE WHETHER OR NOT YOU'RE TELLING US THE
17 TRUTH." THE TRUTH OF THE MATTER IS THAT WE DO DARN WELL IN
18 THIS COUNTY, WHETHER IT'S MY DEPARTMENT OR ANY OTHER
19 DEPARTMENT. AND WHEN THAT AUDIT COMES BACK AND SHOWS THE
20 OBLIGATION IS ON THIS BOARD TO PUT FORTH THE FUNDING THAT IS
21 ESSENTIAL AS IT SHOULD BE, THEN WHERE DO WE GO FROM THERE?

22

23 **SUP. MOLINA:** ALL RIGHT. LET ME DO IT THIS WAY, TOO. EXCUSE ME,
24 LET ME JUST FINISH ONE MORE THING SINCE HE CHOSE TO LECTURE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ME. LET ME DO IT THIS OTHER WAY AROUND. WE'RE IN TOUGH TIMES
2 RIGHT NOW.

3

4 **SHERIFF LEE BACA:** AND I'M COOPERATING AND ALWAYS HAVE.

5

6 **SUP. MOLINA:** EXCUSE ME. WE ARE DOING VERY TOUGH TIMES. AND THE
7 SITUATION IS THAT EVERY BUDGET RIGHT NOW IS UNDERFUNDED. I CAN
8 GUARANTEE YOU THAT. THERE ARE DEPARTMENTS ACROSS-THE-BOARD
9 THAT ARE UNDERFUNDED. WE NEED TO FIND THOSE WAYS THAT
10 EVERYBODY IS GOING TO WORK COOPERATIVELY. WE'VE ASKED FOR THAT
11 COOPERATION. AND SO NOW WE'RE GOING TO SCRUTINIZE IT. I THINK
12 WE NEED TO LOOK THROUGH EVERY PART OF IT. THERE MAY BE
13 POSITIONS THERE THAT WHILE THEY'RE IMPORTANT IN SOME SEQUENCE
14 OF EVENT, MAY NOT BE NECESSARY AT THE MOMENT IN LIGHT OF ALL
15 OF THE CUTBACKS THAT NEED TO BE MADE IN OTHER DEPARTMENTS, AS
16 WELL. SO I THINK WE HAVE A TOUGH TASK. BECAUSE UNDERFUNDING IS
17 FOR SURE. THE ENTIRE COUNTY IS UNDERFUNDED. BUT OUR
18 RESPONSIBILITY IS TO BALANCE THIS BUDGET. OUR RESPONSIBILITY
19 IS TO MAKE SURE YOU HAVE THE ESSENTIAL RESOURCES. AND SO WE
20 NEED TO FIND OUT WHAT IS NONESSENTIAL IN YOUR DEPARTMENT. AND
21 I HOPE THROUGH THIS PROCESS OF REVIEW AND COLLABORATION WE'RE
22 GOING TO LOOK AT THAT CLEARLY.

23

24 **SUP. KNABE, CHAIRMAN:** SUPERVISOR YAROSLAVSKY?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** MOST EVERYTHING HAS BEEN SAID THAT NEEDED TO
2 BE SAID. I JUST WANT TO ADD ONE THING. I APPRECIATE THE SPIRIT
3 IN WHICH YOU'VE COME ON THIS JAIL ISSUE. THIS IS MY FIRST
4 QUESTION TO YOU WOULD BE, IF MR. ANTONOVICH'S MOTION IS
5 APPROVED, AND I THINK YOUR MOTION CALLS FOR WAITING UNTIL
6 SEPTEMBER, WORKING BETWEEN NOW AND SEPTEMBER, THAT THERE WILL
7 BE NO CLOSURE OF THE JAIL BETWEEN NOW AND SEPTEMBER; IS THAT
8 THE UNDERSTANDING?

9

10 **SHERIFF LEE BACA:** WELL, I THINK THE SUPERVISOR'S INTENT,
11 SUPERVISOR YAROSLAVSKY, IS TO TAKE THE COUNTY'S FUND THAT HAD
12 BEEN DEFINED AS OUR SAVINGS IN THE CURRENT FISCAL YEAR, APPLY
13 IT TO THE NEXT THREE MONTHS SO THAT THERE CAN BE DISCUSSIONS
14 BETWEEN MY OFFICE AND THE C.E.O.'S OFFICE THAT WOULD LEAD TO
15 WHAT WOULD BE A SOLUTION WITHOUT HAVING TO CLOSE THE JAIL.

16

17 **SUP. YAROSLAVSKY:** IS THAT YOUR UNDERSTANDING OF WHAT IS BEING
18 CALLED FOR HERE, BILL?

19

20 **C.E.O. FUJIOKA:** NOT EXACTLY. I THINK WHAT WE'RE LOOKING FOR
21 RIGHT NOW IS THE CONCERN IS THE \$47 MILLION IN CURTAILMENTS
22 THAT WERE ADDED FROM THE PROPOSED BUDGET. 22 OF THAT WILL BE
23 IDENTIFIED THROUGH A NUMBER OF EFFICIENCIES, INCLUDING OUR
24 CONTRACTING INITIATIVE. SO WHAT THAT ISSUE IS A 25 MILLION.
25 WAITING UNTIL-- WE CAN HAVE A GOAL FOR SEPTEMBER, BUT I WOULD



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ASK THAT WE ACCELERATE THAT PROCESS AND INSTRUCT OUR OFFICE
2 AND THE SHERIFF'S TO LOOK AT DURING THE NEXT AT LEAST 30 DAYS
3 BECAUSE THE LONGER WE WAIT, THE GREATER THE PROBLEM IS.

4

5 **SUP. YAROSLAVSKY:** I'M SURE THAT'S CONSISTENT WITH WHAT YOU'RE
6 TALKING ABOUT. THE SOONER THE BETTER. BUT NONE OF THE SAVINGS
7 THAT HAVE BEEN IDENTIFIED SO FAR AS PART OF OUR BUDGET ACTION
8 OF TWO WEEKS AGO IS GOING TO BE ALTERED AS A RESULT OF THIS
9 ACTION TODAY.

10

11 **C.E.O. FUJIOKA:** NO, IT SHOULD NOT.

12

13 **SUP. YAROSLAVSKY:** THE OTHER THING, FOR THE MOST PART, THIS
14 DISCUSSION HAS BEEN VERY CONFINED. AND I HAVE A LONG MEMORY
15 ABOUT SOME OF THESE THINGS. AND IT JUST SEEMS TO ME THIS IS
16 NOT A CRITICISM OF THE DEPARTMENT, BUT IT'S A COMMENT THAT
17 WHEN THE DEPARTMENT WANTS TO FIND MONEY, IT FINDS IT. I
18 REMEMBER, AS I'M SURE MOST OF THE OTHER MEMBERS AND THEIR
19 STAFFS REMEMBER, THE DISCUSSION OF THE DEPLOYMENT OF SEVERAL
20 HUNDRED OF OUR DEPUTIES IN WASHINGTON FOR THE INAUGURATION IN
21 WASHINGTON. WHEN YOUR UNDERSHERIFF CAME HERE AND TESTIFIED
22 THAT HE'S GOING TO BE ABLE TO MAKE THIS COST NEUTRAL BECAUSE
23 HE'S GOING TO ADJUST THE OVERTIME DEPLOYMENT AND SUSPEND
24 VACATION TIMES, VACATIONS THAT WERE SCHEDULED AND ALL KINDS OF
25 MUMBO JUMBO THAT I DIDN'T UNDERSTAND, THAT WAS SUPPOSED TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RESULT IN A SAVINGS OF A HALF MILLION TO A MILLION DOLLARS, I
2 FORGOT WHAT IT WAS, JUST FOR THAT FOUR-DAY PERIOD. AND WE ALL
3 SAID TO OURSELVES, AT LEAST IN THE MY SHOP, "HOW INNOVATIVE.
4 WHAT AN OUTSTANDING PLAN." EVEN THOUGH I DIDN'T SUPPORT IT
5 BECAUSE I DIDN'T BELIEVE IT. BUT IF I DID BELIEVE IT, THAT
6 WHEN YOU WANTED TO, YOU COULD REARRANGE EVERYBODY'S SCHEDULE
7 AND SAVE A MILLION DOLLARS OVER FOUR DAYS, THEN WHY CAN'T YOU
8 DO THAT ALL YEAR ROUND 365 DAYS? BECAUSE IF YOU CAN SAVE A
9 MILLION FOR FOUR DAYS AND YOU DIVIDE FOUR INTO 365, THAT GIVES
10 YOU ABOUT 90, 90 TIMES THAT. YOU COULD SAVE \$90 MILLION. NOW,
11 I'M SURE THAT'S AS MUCH MUMBO JUMBO TO YOU AS WHAT YOUR FOLKS
12 SAID TO ME. BUT THE POINT I'M MAKING IS THAT THERE ARE THINGS
13 THAT I THINK THE DEPARTMENT CAN DO ORGANIZATIONALLY IN
14 DEPLOYMENTS AND OTHER THINGS THAT HAVE NOT BEEN DONE. I RAISE
15 ANOTHER QUESTION. THERE IS A BIG DISCUSSION ABOUT MERGING THE
16 PUBLIC SAFETY WITH THE SHERIFF'S DEPARTMENT. IT'S GOING TO
17 COST US \$20 MILLION TO DO IT AND A COUPLE OF MILLION DOLLARS A
18 YEAR TO SUSTAIN IT. NOBODY'S THREATENING TO CLOSE THE JAIL FOR
19 THAT BECAUSE SOME FOLKS REALLY WANT THAT BADLY. AND WHEN THE
20 MONEY, WHEN YOU WANT TO FIND THE MONEY, WHEN ONE WANTS TO FIND
21 THE MONEY, THEY FIND IT. AND I THINK THAT, IN THE SPIRIT OF
22 WHAT MISS MOLINA'S COMMENTS WERE TO AMEND MR. ANTONOVICH'S
23 MOTION, IS TO BE A LITTLE MORE AGGRESSIVE THAN JUST DEAL WITH
24 THE BLINDERS ON, DEAL WITH THE BROADER ISSUE, LIKE OVERTIME.
25 YOUR TOP OVERTIME WINNER LAST YEAR IN 2008, DEPUTY RECEIVED



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 \$235,775 IN INCOME, ONE DEPUTY LARGELY IN OVERTIME. AND
2 THERE'S A LOT MORE.

3

4 **SHERIFF LEE BACA:** DID HE WORK? I MEAN THE ANSWER IS CLEAR. WE
5 DON'T GIVE OVERTIME FOR NON PRODUCTIVITY.

6

7 **SUP. YAROSLAVSKY:** YEAH, BUT THE QUESTION IS WHETHER THAT WAS
8 THE BEST WAY TO FULFILL THAT OBLIGATION. WHAT WAS IT? I DON'T
9 WANT TO GET INTO IT HERE. I'M HAPPY TO BUT I DON'T THINK IT
10 SERVES THE NEEDS AS FAR AS ANYTHING HERE. I DO THINK THE
11 OVERTIME NEEDS TO BE LOOKED AT COMPREHENSIVELY. HOW IS THE
12 OVERTIME BEING SPENT IN THE DEPARTMENT? YOU'VE HAD SOME ISSUES
13 IN OVERTIME. SOME YEARS YOU COME UNDER SOME YEARS YOU'VE GONE
14 OVER. BUT HOW IS THE OVERTIME BEING DECIDED? IS IT BEING
15 DECIDED FOR THE CONVENIENCE OF A PARTICULAR EMPLOYEE? IS IT
16 BEING DECIDED FOR THE INTEREST OF THE DEPARTMENT, THE PUBLIC?
17 WHAT IS IT?

18

19 **SHERIFF LEE BACA:** THERE'S A NUMBER OF FACTORS, I THINK YOU
20 KNOW THAT. BUT IT'S BASED ON SICK CALL-INS, WHEN PEOPLE CALL
21 WITHIN HOURS OF SHIFT WHEN NO ONE ELSE IS AVAILABLE AND CAN'T
22 COME IN FROM HOME. THAT'S A LOT OF IT. IT'S INVOLVING A LOT OF
23 THE PRACTICES THAT ARE IN THE SHORTFALL LETTER. YOU HAVE A
24 REALITY THAT WHEN NO ONE ELSE WANTS TO DO IT AND ONE,
25 IRONICALLY ONE GUY DOESN'T CARE ABOUT LIFE OTHER THAN WORK



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SAYS "I'LL STEP IN", WHAT ARE YOU GOING TO DO? YOU GOT THE JOB
2 TO DO. WE CAN'T LET THESE JAILS GO UNMANNED. THERE'S COMPETING
3 REALITIES ON ANY MAJOR DEPARTMENT, INCLUDING THE BIGGER ONES
4 IN THE COUNTY. SO WE KNOW WHAT WE'RE DOING. IT SOUNDS
5 RIDICULOUS FOR ONE GUY TO GET 200 SOME ODD THOUSAND DOLLARS.
6 WE AGREE WITH THAT INSTINCT. BUT THE KEY IS: DID HE WORK? AND
7 DID HE HAVE THE AUTHORIZATION TO DO IT? YOU SEE, NOW I WOULD
8 LOVE TO SPREAD IT ALL AROUND WHERE EVERYBODY GETS TO HAVE THE
9 MINIMUM AMOUNT AND THEN WE DON'T HAVE ANY MORE OF THESE LITTLE
10 DISCUSSIONS IN FRONT OF YOU. BUT THE TRUTH OF THE MATTER IS
11 THERE ARE SOME PEOPLE WHO JUST DON'T WANT TO WORK OVERTIME.

12

13 **SUP. YAROSLAVSKY:** LEE, THERE IS A LOT OF QUESTIONS ABOUT THIS
14 FIRST OF ALL, IT IS NOT JUST ONE GUY. YOU HAVE HUNDREDS OF
15 GUYS THAT ARE EARNING MORE THAN 70 PERCENT OVER WHAT THEIR
16 BASE SALARY WOULD BE. THE QUESTION YOU NEED TO ASK ALL OF US,
17 TALK ABOUT LIABILITY? WHEN YOU HAVE SOMEBODY WHO'S WORKED--
18 WHO'S EARNED \$235,000 IN ONE YEAR, HOW MANY HOURS HAS HE
19 WORKED TO EARN THAT \$235,000? AND IS THAT IN THE BEST INTEREST
20 OF THE DEPARTMENT TO HAVE SOMEBODY WORKING THAT MANY HOURS? I
21 DON'T KNOW WHETHER IT'S 14 HOURS A DAY, 12 HOURS A DAY FOR HOW
22 MANY DAYS? THERE COMES A POINT OF DIMINISHING RETURNS.

23

24 **SHERIFF LEE BACA:** IN ALL DUE RESPECT TO YOUR POINT, I THINK
25 IT'S A GOOD POINT. YOU DON'T MANAGE A BUDGET BY THE EXCEPTIONS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF WHAT IS DISCERNIBLY WHY IS THIS GUY HAVING SO MUCH
2 OVERTIME? I DON'T DISAGREE WITH THAT POINT. THE IDEA THAT WHEN
3 YOU TALKED ABOUT SHIFTING MONEY AROUND THE SHERIFF'S
4 DEPARTMENT ALWAYS FINDS A WAY, INCLUDING THIS THING WITH THE
5 WASHINGTON, D.C. TRIP, WE CAN DO ANYTHING FOR TWO OR THREE
6 DAYS, SUPERVISOR. BUT YOU CAN'T DO IT ALL THROUGHOUT THE YEAR.
7 OKAY? THE TRUTH IS IS THAT WE'RE TALKING ABOUT A \$25 MILLION
8 CUT.

9

10 **SUP. YAROSLAVSKY:** IN A \$2 BILLION BUDGET.

11

12 **SHERIFF LEE BACA:** IT DOESN'T MATTER WITH \$2 BILLION. IT COULD
13 BE \$10 BILLION BUDGET IF EVERYTHING IS SPENT APPROPRIATELY,
14 THAT DOESN'T AFFECT THE REALITY OF THIS CUT.

15

16 **SUP. YAROSLAVSKY:** I DON'T WANT TO PURSUE.

17

18 **SHERIFF LEE BACA:** BECAUSE YOU SHOULD BECAUSE I WILL GIVE IT
19 RIGHT TO YOU AS CANDID IDEA AS I CAN.

20

21 **SUP. KNABE, CHAIRMAN:** THIS IS WHAT NEEDS TO BE DISCUSSED. WE
22 DON'T NEED TO DEAL WITH ONE SPECIFIC AREA. THAT'S THE PURPOSE
23 OF THE MOTION.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** EXCUSE ME, WITH ALL DUE RESPECT, WE'VE BEEN
2 DEALING WITH MINUTIA. THIS IS MY MINUTIA. AND IT'S NOT MINUTIA
3 WHEN YOU'RE TALKING ABOUT THIS KIND OF MONEY. YOUR OVERTIME
4 ACCOUNT--

5

6 **SHERIFF LEE BACA:** I ALREADY DID WHAT YOU'RE SUGGESTING FOR
7 \$31.6 MILLION. I'M NOT GOING TO DO IT FOR \$56 MILLION. THAT'S
8 THE ANSWER.

9

10 **SUP. YAROSLAVSKY:** SHERIFF, ALL I WANT TO SAY IS THIS NEEDS TO
11 BE-- THE OVERTIME ISSUE I THINK IS RIPE. IT ALMOST IS I WOULD
12 CALL IT LOW HANGING FRUIT. IT HASN'T BEEN LOOKED AT REALLY IN
13 15 YEARS IN ANY MEANINGFUL WAY. AND I DON'T MEAN BY YOU. I'M
14 NOT MAKING THIS-- THIS IS AN INSTITUTIONAL ISSUE. IT'S NOT A
15 PARTICULAR INDIVIDUAL OR ANY PARTICULAR YEAR. BUT I DO THINK
16 THAT THE WHOLE OVERTIME ISSUE, WHICH IS A HUGE PART OF THIS
17 DISCUSSION, OF THE BUDGET DISCUSSION OF THE SHERIFF'S
18 DEPARTMENT, AS IT IS IN OTHER PUBLIC SAFETY DEPARTMENTS, HAS
19 TO BE LOOKED AT TO SEE WHETHER THERE ARE AREAS THERE WHERE,
20 THROUGH SOME INNOVATIVE EYE-- LET ME FINISH-- THROUGH SOME
21 INNOVATIVE MANAGEMENT TECHNIQUES, CAN I JUST FINISH?

22

23 **SHERIFF LEE BACA:** I THINK I KNOW WHAT YOU'RE SAYING.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** BUT THE REST OF EVERYBODY IS WAITING WITH
2 BATED BREATH WHAT I'M SAYING. AND THEY DON'T KNOW WHAT I'M
3 GOING TO SAY. AND YOU NEVER KNOW WHAT WILL COME OUT OF MY
4 MOUTH. I MAY EVEN SURPRISE YOU. I DO THINK THAT A
5 COMPREHENSIVE LOOK AT THIS IS IN ORDER. AND IT MAY YIELD-- AND
6 I THINK IF YOUR DEPARTMENT-- YOU AND YOUR FOLKS LOOK AT IT
7 WITH AN OPEN MIND, THAT YOU MAY EVEN FIND THAT THERE ARE WAYS
8 TO IMPROVE IN THE DEPLOYMENT STRATEGIES AND OTHER THINGS THAT
9 MAY YIELD SAVINGS WITH NO REDUCTION WHATSOEVER IN THE CORE OF
10 SERVICE THAT YOU DELIVER. AND, YES, IT'S EASIER TO DO IT FOR
11 THREE OR FOUR DAYS THAN IT IS TO DO IT FOR A WHOLE YEAR. BUT
12 IT'S NOT IMPOSSIBLE TO DO IT FOR A WHOLE YEAR IF YOU PUT THE
13 SAME IMAGINATIVE THINKING FOR THE FULL YEAR THAT YOU PUT INTO
14 THOSE FOUR DAYS, YOU DON'T KNOW WHAT YOU'RE GOING TO COME UP
15 WITH.

16

17 **SHERIFF LEE BACA:** I DON'T AGREE, SIR. YOU'RE A GREAT THINKER.
18 I APPRECIATE YOUR SUGGESTION. BUT REMEMBER AS WE TALK ABOUT
19 THIS SUBJECT OF OVERTIME, THE ONLY AMOUNT THAT THIS COUNTY
20 GIVES THE SHERIFF'S DEPARTMENT FROM A COUNTY OVERTIME BUDGET
21 IS \$25 MILLION. THAT'S IT. NOW IF I AM CAUGHT IN THE THROES OF
22 PEOPLE WORKING EXCESSIVE OVERTIME, AND I KNOW WHY THEY ARE,
23 BECAUSE NO ONE ELSE WANTS IT, THE KEY IS YOU HAVE TO ACCEPT
24 WHEN I SAY TO YOU: SOMETHING CAN IMPROVE FROM THE COUNTY'S
25 SIDE, IT'S JUST AS RELEVANT FOR YOU TO ACCEPT THAT REALITY AS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I'M GOING TO ACCEPT THE REALITY OF SOMETHING CAN IMPROVE ON
2 THE SHERIFF'S DEPARTMENT SIDE. ALL I'M ASKING FOR IS A FAIR
3 UNDERSTANDING THAT I WILL MAKE THE TOUGH DECISION ON CLOSING
4 THAT JAIL. AND WE CAN KICK AROUND THIS THING, WE CAN PICK
5 AROUND THIS THING ALL WE WANT AND ATTACK OTHER PARTS OF THE
6 SHERIFF'S DEPARTMENT'S BUDGET.

7

8 **SUP. KNABE, CHAIRMAN:** NO ONE IS ATTACKING ANYTHING. WE'RE
9 TRYING TO GET A DECENT CONVERSATION. WE DON'T WANT THE JAIL
10 CLOSED JUST LIKE YOU.

11

12 **SHERIFF LEE BACA:** YOU GOT TO FUND IT IF YOU DON'T WANT IT
13 CLOSED.

14

15 **SUP. KNABE, CHAIRMAN:** THAT'S THE PURPOSE OF THE MOTION, I'M
16 SORRY.

17

18 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN, MAY I HAVE THE FLOOR? LET'S
19 SETTLE THE SHERIFF DOWN. HE'S EXCITED TODAY.

20

21 **SUP. YAROSLAVSKY:** I HADN'T FINISHED.

22

23 **SUP. RIDLEY-THOMAS:** SAY SOMETHING PROVOCATIVE SO WE CAN SEE
24 HOW IT REALLY GETS BUSY OVER HERE. [LAUGHTER.]

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** I THINK THE ISSUE IS HOW TO FUND IT. THAT'S
2 WHAT'S BEHIND MY COMMENTS. I THINK IT'S WHAT'S BEHIND MR.
3 ANTONOVICH'S MOTION. IT'S WHAT'S BEHIND MISS MOLINA'S
4 AMENDMENT. I APPRECIATE IT. WHAT I SAID AT THE OUTSET. I
5 APPRECIATE THE SPIRIT THAT YOU'RE DOING THIS. I KNOW IT'S NOT
6 EASY FOR YOU. IT'S NOT EASY FOR US, EITHER. AND I THINK RATHER
7 THAN ME HEAR ABOUT IT LATE AT NIGHT ONE NIGHT AND THEN READ
8 ABOUT IT IN THE PAPER, I'D LIKE TO HAVE SOME MORE OF A
9 COLLABORATION THROUGH OUR FOLKS AND DIRECTLY IF NECESSARY TO
10 FIGURE OUT HOW WE CAN WORK THROUGH THIS BUDGET SITUATION IN A
11 MANNER THAT ACHIEVES YOUR GOALS AND OUR GOALS. BUT I DON'T
12 THINK DRAWING LINES IN THE SAND ON ANY SIDE IS PARTICULARLY
13 USEFUL. AND I THINK THERE ARE A LOT OF WAYS TO ADDRESS THIS
14 PROBLEM THAT MAY NOT HAVE YET BEEN SURFACED. AND THAT'S WHY I
15 THINK MR. ANTONOVICH'S MOTION IS A GOOD THING, THANKS.

16

17 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN, I THINK THERE'S WISDOM IN
18 THE ANTONOVICH/MOLINA MOTION. WHAT IS BEFORE US? THE
19 DISPOSITION OF IT?

20

21 **SUP. KNABE, CHAIRMAN:** PARDON ME?

22

23 **SUP. RIDLEY-THOMAS:** THE DISPOSITION OF THE MOTION BEFORE US?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIRMAN:** IT'S BEEN MOVED AND SECONDED. WITHOUT
2 OBJECTION, SO ORDERED.

3

4 **SUP. ANTONOVICH:** ALSO HE CAN LOOK AT THE UTILITY TAX.

5

6 **SUP. KNABE:** OKAY.

7

8 **SUP. RIDLEY-THOMAS:** THANK YOU SO MUCH.

9

10 **SUP. KNABE, CHAIRMAN:** HE HAS A VERY VALID POINT ABOUT THE
11 UTILITY TAX, A VERY VALIID POINT 'CAUSE THAT'S THE WAY IT WAS
12 SOLD TO THE BOARD.

13

14 **SUP. ANTONOVICH:** INCLUDING LOOKING AT THE UTILITY TAX.

15

16 **SUP. KNABE, CHAIRMAN:** NOW I HAVE INTRODUCTIONS I'D LIKE TO
17 MAKE.

18

19 **SUP. RIDLEY-THOMAS:** PLEASE.

20

21 **SUP. KNABE, CHAIRMAN:** THANK YOU VERY MUCH, MR. SHERIFF.

22

23 **SHERIFF LEE BACA:** WAIT A MINUTE, FOLKS, WE'RE NOT DONE YET.

24

25 **SUP. RIDLEY-THOMAS:** YES, WE ARE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SHERIFF LEE BACA:** NO, WE'RE NOT BECAUSE YOU HAVE HEARD FROM
2 YOUR C.E.O. THAT HE TOOK THE MONEY THAT'S IN THE MOTION TO
3 CARRY ON FOR THE NEXT THREE MONTHS THE OPERATION OF THIS JAIL.
4 NOW, WHAT THE C.E.O. SAID IS THAT HE TOOK THE 3 MILLION OF IT
5 OUT. NOW I DON'T HAVE MONEY TO RUN THAT JAIL AS OF NOW. NOW,
6 EITHER WE'RE GOING TO GET--

7

8 **SUP. KNABE, CHAIRMAN:** THAT'S NOT WHAT THE MOTION SAYS.

9

10 **SHERIFF LEE BACA:** YES, IT DID. I SAW THE MOTION.

11

12 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN? POINT OF ORDER.

13

14 **SHERIFF LEE BACA:** IT'S USING THE ROLLOVER MONEY--

15

16 **SUP. RIDLEY-THOMAS:** POINT OF ORDER, MR. CHAIRMAN. THE SPEAKER
17 IS OUT OF ORDER. THE MATTER HAS BEEN DISPOSED OF PURSUANT TO
18 THE DISPOSITION.

19

20 **SHERIFF LEE BACA:** I'M SORRY, FOLKS, BUT YOU CAN ANTICIPATE
21 THIS. THERE IS NO FUNDING FOR THE JAIL.

22

23 **SUP. YAROSLAVSKY:** LET HIM SPEAK.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SHERIFF LEE BACA:** SO WHERE DO WE GO? YOU HAVE TO INSTRUCT THE
2 C.E.O. TO RESTORE WHAT IS IN THIS MOTION.

3

4 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN, IF IT'S APPROPRIATE PURSUANT
5 TO PARLIAMENTARY PROCEDURE, LET THE SHERIFF AND THE C.E.O.
6 HAVE A SIDEBAR AND COME BACK TO US IF THE MATTER IS
7 INCOMPLETE. BUT I THINK THE CHAIRMAN IS TRYING TO MOVE THE
8 AGENDA. MR. BACA AND MR. FUJIOKA, HAVE A CONVERSATION.

9

10 **SUP. KNABE, CHAIRMAN:** MR. BACA, BECAUSE WE HAVE SOME SPECIAL
11 INTRODUCTIONS THAT COULD BE VERY HELPFUL TO YOU, TOO. ALL OF
12 US.

13

14 **SUP. RIDLEY-THOMAS:** YES. DON'T COME BACK HERE TRYING TO TAKE
15 OVER THE MEETING AGAIN.

16

17 **SUP. KNABE, CHAIRMAN:** NOT THAT THEY EVER HAVE SPIRITED DEBATES
18 LIKE THIS ON THE FLOOR. BECAUSE THEY'RE JUST A HAPPY GROUP OF
19 INDIVIDUALS BACK THERE IN WASHINGTON, D.C. BUT I DO HAVE
20 SEVERAL MEMBERS OF CONGRESS HERE WITH US TODAY. FIRST OF ALL,
21 FROM OUR LOS ANGELES COUNTY DELEGATION, WE HAVE FROM THE 38TH
22 DISTRICT THE HONORABLE GRACE NAPOLITANO, AND FROM THE 37TH
23 DISTRICT, THE HONORABLE LAURA RICHARDSON. [APPLAUSE.] BOTH
24 HAVE BEEN VERY, VERY GENEROUS SUPPORTERS OF LOS ANGELES
25 COUNTY. EVERY TIME WE'VE ASKED FOR THEIR ASSISTANCE, THEY'VE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BEEN HERE. BUT TODAY WE ARE EXTREMELY HONORED TO SHARE THIS
2 DAIS WITH THE HONORABLE EDDIE BERNICE JOHNSON OF TEXAS, WHO
3 THE CHAIRWOMAN OF THE SUBCOMMITTEE ON WATER RESOURCES AND
4 ENVIRONMENT ON THE HOUSE TRANSPORTATION AND INFRASTRUCTURE
5 COMMITTEE. THIS SUBCOMMITTEE THAT SHE CHAIRS AUTHORIZES
6 PROJECTS OF FLOOD CONTROL, NAVIGATION, COASTLINE PROTECTION,
7 WATER RESOURCES, FRESH AND WASTE WATER AS WELL AS MANY
8 ENVIRONMENTAL PROJECTS SO IMPORTANT TO US HERE, NOT ONLY IN
9 THE COUNTY OF LOS ANGELES BUT SOUTHERN CALIFORNIA. CALIFORNIA
10 CONGRESSIONAL MEMBERS GRACE NAPOLITANO AND GARY MILLER SERVE
11 ON CHAIRWOMAN JOHNSON'S SUBCOMMITTEE, AND I MIGHT ADD THAT
12 LAURA HAS HER POSITION BACK THERE AS WELL LUCILLE ROYBAL ON
13 THE APPROPRIATIONS COMMITTEE. SO MADAME CHAIRWOMAN, WE WELCOME
14 YOU. AND WE KNOW THAT YOU HAVE BEEN GETTING BRIEFED ON THE
15 VARIOUS PROJECTS THAT ARE IMPORTANT TO US HERE IN LOS ANGELES
16 COUNTY. WE WANTED TO GIVE YOU A LOS ANGELES COUNTY WELCOME. SO
17 WE WANTED TO MAKE YOU FEEL AT HOME. SO WE HAD SOME SPIRITED
18 DEBATE HERE THAT YOU CAN WITNESS JUST LIKE YOU DO ON THE FLOOR
19 OF CONGRESS. SO LET'S GIVE CHAIRWOMAN JOHNSON A BIG ROUND OF
20 APPLAUSE. WE'RE GOING TO WELCOME HERE. I ASK ALL MY COLLEAGUES
21 TO JOIN US FOR A PICTURE TO DO A PHOTO. [APPLAUSE.]

22

23 **EDDIE BERNICE JOHNSON:** I MERELY WANT TO SAY THAT THIS IS A
24 FAMILIAR TYPE OF EXCHANGE ALL OVER THE COUNTRY, AND SO YOU'RE
25 NOT THAT DIFFERENT. I HAVE HAD A VERY INTERESTING SESSION THIS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MORNING ON THE WATER CONSIDERATIONS HERE. THE PEOPLE WERE VERY
2 INFORMED. AND I'M LEARNING A LOT. AND I APPRECIATE THE TYPE
3 AND THE LEVEL OF INPUT. THE TWO COLLEAGUES THAT I HAVE HERE
4 REPRESENT YOU EXTREMELY WELL. THEY NEVER SHUT UP ABOUT WHAT'S
5 NEEDED IN THIS AREA. SO AS SOON AS WE FIND THE MONEY, WE'RE
6 GOING TO ADDRESS ALL OF THAT. THANK YOU. [APPLAUSE.]

7

8 **SUP. KNABE, CHAIRMAN:** MARK, YOU SEPARATE THEM.

9

10 **SUP. RIDLEY-THOMAS:** MEDIATOR OR, MY NEW ROLE. [LAUGHTER.]
11 [APPLAUSE.]

12

13 **SUP. KNABE, CHAIRMAN:** DID YOU GET THAT HUG BETWEEN THE SHERIFF
14 AND GLORIA? [LAUGHTER.] ALL RIGHT. SUPERVISOR ANTONOVICH IS
15 STILL UP. DID YOU HAVE SOME ITEMS YOU'D LIKE TO CALL? BOY, I
16 HOPE YOU DON'T HAVE ANY MORE CALLS LIKE THAT LAST ONE.

17

18 **SUP. ANTONOVICH:** 16.

19

20 **SUP. KNABE, CHAIRMAN:** ITEM 16? OKAY. CYNTHIA? DO YOU WANT TO
21 COME FORWARD, WE'LL GET A STAFF REPORT AND THEN WE HAVE A
22 NUMBER OF SPEAKERS. THAT HAVE SIGNED UP TO SPEAK, SOME IN
23 FAVOR, SOME OPPOSING. WOW, SOUNDS LIKE THE LAST ONE. SOME IN
24 FAVOR, SOME OPPOSING. ALL RIGHT, IF YOU'LL GIVE A BRIEF
25 REPORT, THEN WE'LL CALL THE SPEAKERS UP. THANK YOU.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CYNTHIA BANKS:** GOOD MORNING, SUPERVISORS AND THE BOARD. YOU
3 HAVE BEFORE YOU A BOARD LETTER FOR THE WORKFORCE INVESTMENT
4 AREA, ADULT AND DISLOCATED WORKER PROGRAM. AS PART OF THAT
5 LETTER, WE ARE RECOMMENDING A NUMBER OF CONTRACTORS FOR
6 PROVIDERS THROUGHOUT THE COUNTY OF LOS ANGELES. DURING THE
7 LAST FEW WEEKS, THERE HAVE BEEN A NUMBER OF CONCERNS ABOUT TWO
8 PARTICULAR AREAS. AND I UNDERSTAND THAT THERE MAY BE QUESTIONS
9 ABOUT THOSE RECOMMENDATIONS.

10

11 **MIGUEL SANTANA:** JUST TO ADD, I THINK IT'S IMPORTANT TO PLACE
12 THESE CONTRACTS IN CONTEXT. AS YOU KNOW, THIS CAME OUT OF A
13 RESULT OF A REQUEST OR THE INSISTENCE OF THE STATE AND FEDERAL
14 GOVERNMENT THAT WE END EVERGREEN CONTRACTS. SO WE WENT AHEAD
15 AND CONDUCTED AN R.F.P. TO TEST THE MARKET TO SEE WHAT THEIR
16 INTERESTS WAS. AND ALSO WAS TO DEMONSTRATE, TO COMPLY WITH THE
17 FEDERAL GUIDELINES. WE'VE MADE A TREMENDOUS AMOUNT OF HEADWAY
18 IN ADDRESSING THE CONCERNS RAISED BY BOTH LEVELS OF
19 GOVERNMENT. THIS WILL COMPLETE ONE OF THE MAJOR FINDINGS THAT
20 THEY HAVE AGAINST THE COUNTY. SO IT'S IMPORTANT TO MENTION
21 THAT IN TERMS OF THE CONTEXT OF THESE CONTRACTS.

22

23 **SUP. ANTONOVICH:** LET ME ASK MR. CHAIRMAN SOME OF THESE
24 QUESTIONS. WHAT WAS MANAGED CARE SOLUTIONS' FINAL SCORE FOR
25 ITS PROPOSAL FOR AREA 12?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CYNTHIA BANKS:** IT WAS 973 OUT OF 1,000 POINTS.

3

4 **SUP. ANTONOVICH:** AND COULD YOU DESCRIBE THE EXPERTISE THAT
5 MANAGED CARE SOLUTIONS AND THE QUALITY OF THEIR PAST W.I.A.
6 SERVICES IN L.A. COUNTY?

7

8 **CYNTHIA BANKS:** SINCE 2003, MANAGED CARE HAS OPERATED WITH A
9 SATELLITE OFFICE IN ALHAMBRA, AND THEY HAVE MET ALL OF THEIR
10 PERFORMANCE STANDARDS.

11

12 **SUP. ANTONOVICH:** AND WHAT WAS CAREER PARTNERS' FINAL SCORE FOR
13 ITS PROPOSAL FOR AREA 12?

14

15 **CYNTHIA BANKS:** IT WAS 955 OUT OF 1,000 POINTS.

16

17 **SUP. ANTONOVICH:** AND COULD YOU DESCRIBE THEIR EXPERTISE OF
18 CAREER PARTNERS' AND THE QUALITY OF THEIR PAST SERVICES IN OUR
19 COUNTY, SPECIFICALLY IN THE SAN GABRIEL VALLEY?

20

21 **CYNTHIA BANKS:** THEY HAVE BEEN A LONG- TERM PROVIDER OF W.I.A.
22 SERVICES WITHIN THE SAN GABRIEL VALLEY. THEY'VE HAD GOOD
23 PERFORMANCE AND THEY'VE ALSO MET ALL OF THEIR PERFORMANCE
24 STANDARDS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** AND IS IT TRUE THAT BEFORE US TODAY IS THE
2 CONSIDERATION OF CONTRACTS FOR AREAS 1 THROUGH 11 TO THE
3 HIGHEST BIDDER AND THE CONTRACT FOR AREA 12 TO THE SECOND
4 HIGHEST BIDDER?

5

6 **CYNTHIA BANKS:** YES, IT IS.

7

8 **SUP. ANTONOVICH:** AND WAS AWARDING THE AREA 12 CONTRACT THE
9 SECOND HIGHEST BIDDER THE DEPARTMENT'S INITIAL RECOMMENDATION
10 FOR AREA 12? AND IF NOT, WHAT WAS THE DEPARTMENT'S INITIAL
11 RECOMMENDATION BASED ON?

12

13 **CYNTHIA BANKS:** THE INITIAL RECOMMENDATION FOR AREA 12 WAS TO
14 HAVE BOTH M.C.S. MANAGED CARE SOLUTIONS AS WELL AS CAREER
15 PARTNERS SERVE THE AREA OF AREA 12.

16

17 **SUP. ANTONOVICH:** AND COULD YOU EXPLAIN THE APPEAL PROCESS THAT
18 CULMINATED IN THE FINAL RECOMMENDATIONS BEFORE US TODAY? AND
19 WISHES TO AWARD AREA 12 CONTRACTS SOLELY TO CAREER PARTNERS,
20 THE SECOND HIGHEST BIDDER?

21

22 **CYNTHIA BANKS:** CURRENTLY IN THE R.F.P., IT WAS DESIGNATED FOR
23 THE WORKFORCE INVESTMENT BOARD TO BE THE APPEAL, THE THIRD
24 LEVEL APPEAL. BOTH MANAGED CARE SOLUTIONS AND CAREER PARTNERS
25 WENT THROUGH THAT PROCESS. THE APPELLATE BOARD, THE W.I.A.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 APPELLATE BOARD, RECOMMENDED THAT CAREER PARTNERS GET FUNDING
2 FOR THE FULL AREA.

3

4 **SUP. ANTONOVICH:** IF WE WERE TO REVERT TO THE DEPARTMENT'S
5 INITIAL RECOMMENDATION AND AWARD ONE THIRD OF THE CONTRACT TO
6 CAREER PARTNERS, WHAT WOULD THE FUNDING TO CAREER PARTNERS BE
7 AND HOW DOES THAT NEW FUNDING COMPARE TO THE CURRENT FUNDING?

8

9 **CYNTHIA BANKS:** I DON'T HAVE THE TOTAL AMOUNT OF THE FUNDING
10 WOULD BE, HOWEVER, IF WE, WITH REGARDS TO CAREER PARTNERS, IF
11 WE ADDED UP WHAT WE BELIEVE THAT THEY WILL RECEIVE IN W.I.A.
12 CONTRACTS AND THE SPLIT OF THE AREA WOULD OCCUR, THERE WOULD
13 BE A LOSS OF \$28,000.

14

15 **SUP. ANTONOVICH:** IN YOUR OPINION, IS PLACING THE THIRD LEVEL
16 APPEAL REVIEW WITH THE WORKFORCE INVESTMENT BOARD THE MOST
17 APPROPRIATE PLACE FOR IT? AND IF NOT, WHAT CHANGES WOULD YOU
18 RECOMMEND TO THE APPEAL PROCESS?

19

20 **CYNTHIA BANKS:** WELL, PRIOR TO THIS PARTICULAR R.F.P. PROCESS,
21 AND MR. SANTANA INDICATED, THIS WAS A FINDING FROM THE
22 DEPARTMENT OF LABOR WHERE WE NEEDED TO PROCURE THIS AREA FOR
23 THESE SERVICES, THE WEB HAD ESTABLISHED AN APPEAL PROCESS
24 WHICH HAS BEEN USED IN PRIOR R.F.P. PROCESSES FOR W.I.A.
25 FUNDING. AND SO THAT'S WHAT WE USED FOR THIS PROCESS. IF WE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAD TO DO IT AGAIN, AND WHAT CHANGES I WOULD RECOMMEND IS I
2 WOULD RECOMMEND THAT WE WOULD USE THE COUNTY'S PANEL FOR
3 APPEAL TO BRING CONTINUITY NOT ONLY TO THE W.I.A. CONTRACTS
4 BUT TO ALL OF THE CONTRACTS WITHIN THE COUNTY.

5

6 **SUP. ANTONOVICH:** I'D LIKE TO INTRODUCE AN AMENDMENT TO ITEM
7 16, CO-AUTHORED BY SUPERVISOR MOLINA. GIVEN INFORMATION THAT
8 WAS PROVIDED BY THE DEPARTMENT OF COMMUNITY AND SENIOR
9 SERVICES REGARDING THE COUNTY'S APPEAL PROCESS IN AREA 12
10 WORKFORCE INVESTMENT ACT ADULT AND DISLOCATED WORKER CONTRACT
11 BEFORE US TODAY, WE WOULD MOVE THAT THE BOARD APPROVE AN AWARD
12 THE WORKFORCE INVESTMENT ACT ADULT AND DISLOCATED WORKER
13 CONTRACT FOR AREA 12 WEST SAN GABRIEL VALLEY IN ACCORDANCE
14 WITH THE DEPARTMENT'S INITIAL RECOMMENDATION AS NOTIFIED IN
15 WRITING ON MARCH 30TH TO MANAGED CARE SOLUTIONS AND WEST SAN
16 GABRIEL VALLEY CONSORTIUM, D.B.A. CAREER PARTNERS ON A MONTH-
17 TO-MONTH BASIS; TWO, DIRECT THE AUDITOR-CONTROLLER TO REVIEW
18 THE COUNTY'S THIRD LEVEL APPEAL PROCESS FOR THESE APPEAL
19 CONTRACTS WITH THE REPORT BACK WITHIN 30 DAYS WITH
20 RECOMMENDATIONS ON ITS FINDINGS. AND, THREE, BASED ON THE
21 AUDITOR-CONTROLLER'S FINDING, DIRECT THE DEPARTMENT OF
22 COMMUNITY AND SENIOR SERVICES TO REPORT BACK WITHIN 30 DAYS
23 AFTER THE AUDITOR-CONTROLLER'S REPORT WITH RECOMMENDATIONS FOR
24 THE FINAL AWARD OF THE AREA 12'S WORKFORCE INVESTMENT ACT
25 ADULT AND DISLOCATED WORKER CONTRACT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIRMAN:** SECONDED BY SUPERVISOR MOLINA.

3 SUPERVISOR MOLINA ASKED TO, PLEASE.

4

5 **SUP. MOLINA:** LET ME UNDERSTAND. THE RECOMMENDATIONS YOU'RE
6 MAKING ARE EXACTLY WHAT, SINCE THIS WAS SUCH A SLOPPY PROCESS.

7

8 **CYNTHIA BANKS:** WELL, THE PROCUREMENT PROCESS I'M VERY
9 COMFORTABLE WITH. THE RECOMMENDATION THAT I'M MAKING IS
10 PURSUANT TO THE APPEAL PROCESS THAT HAD THE W.I.B. BOARD DO
11 THE APPEAL, THE THIRD LEVEL APPEAL.

12

13 **SUP. MOLINA:** SO IT WOULD BE ON THAT THIRD LEVEL OF APPEAL.

14

15 **CYNTHIA BANKS:** THERE WERE MEMBERS OF THE W.I.B. BOARD.

16

17 **SUP. MOLINA:** BUT THAT'S WHAT HAPPENED.

18

19 **CYNTHIA BANKS:** PARDON?

20

21 **SUP. MOLINA:** WHAT ARE YOU ASKING? IN YOUR RECOMMENDATIONS,
22 WHAT ARE YOU CHANGING?

23

24 **CYNTHIA BANKS:** IN THIS BOARD LETTER, IT RECOMMENDS THAT CAREER
25 PARTNERS BECOME THE PROVIDER FOR ALL OF AREA 12.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** THIS WAS A SLOPPY PROCESS. AND IT HAS BEEN
3 BROUGHT TO US TO RESOLVE SINCE IT DID NOT GET RESOLVED AT THAT
4 LEVEL. WHAT ARE YOUR RECOMMENDATIONS TO CLEAN UP THIS PROCESS?

5

6 **CYNTHIA BANKS:** WELL, MY RECOMMENDATION, AS ARE INDICATED AS
7 PART OF THE MOTION, IS TO HAVE THE AUDITOR-CONTROLLER REVIEW
8 THE PROCESS FOR THE APPEAL TO ENSURE THAT--

9

10 **SUP. MOLINA:** WHAT DO YOU THINK THAT REVIEW WILL PRODUCE AS AN
11 OUTCOME?

12

13 **CYNTHIA BANKS:** I BELIEVE THAT IT WILL PRODUCE, WITH SOME
14 DEFINITY, THAT WE FOLLOWED OUR PROCESS, AND IF IT DOES NOT,
15 THEN IT WILL RECOMMEND, AS I AM RECOMMENDING, THAT WE USE THE
16 COUNTY PROCESS FOR THE THIRD LEVEL OF APPEAL.

17

18 **SUP. MOLINA:** SO WHY DON'T YOU JUST RECOMMEND THAT NOW, TO USE
19 THE THIRD LEVEL? THE COUNTY PROCESS AS THE THIRD LEVEL OF
20 APPEAL.

21

22 **CYNTHIA BANKS:** I COULD DO THAT; HOWEVER, I NEED YOUR APPROVAL,
23 AS WELL, BECAUSE THIS IS THE LAST DAY OF THE CONTRACT TO MOVE
24 FORWARD WITH THE MONTH-TO-MONTH.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I UNDERSTAND. BUT WHAT I'M ASKING YOU IS THIS WAS
2 A SLOPPY PROCESS. OBVIOUSLY IT POKED HOLES IN THE WAY THIS IS
3 BEING PRESENTED. I THINK IT CREATED SHORTCHANGED BOTH AGENCIES
4 AT THE END OF THE DAY. BUT IN ORDER TO CORRECT IT, I WANT TO
5 KNOW WHAT CORRECTIONS YOU'RE ASKING US TO APPROVE AT THE SAME
6 TIME?

7

8 **CYNTHIA BANKS:** I'M ASKING YOU TO APPROVE USING THE COUNTY
9 PROTEST POLICY.

10

11 **SUP. MOLINA:** IS IT IN THIS MOTION?

12

13 **CYNTHIA BANKS:** IT IS NOT IN THAT MOTION.

14

15 **SUP. MOLINA:** SO WHY DON'T YOU MAKE IT, WHY DON'T YOU GIVE ME
16 WHAT THE MOTION IS RIGHT NOW SO I CAN INTRODUCE IT OR AMEND IT
17 IN MR. ANTONOVICH'S MOTION?

18

19 **CYNTHIA BANKS:** I WOULD RECOMMEND THAT FOR CONTRACTORS WHO WENT
20 THROUGH THE THIRD LEVEL APPEAL, AND THAT WOULD BE IN AREAS 3
21 AND 12, THAT--

22

23 **SUP. MOLINA:** IN ALL AREAS, RIGHT?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CYNTHIA BANKS:** IN ALL AREAS THAT WENT THROUGH THE THIRD LEVEL
2 APPEAL.

3

4 **SUP. MOLINA:** RIGHT.

5

6 **CYNTHIA BANKS:** THAT THOSE APPEAL PROCESSES BE REDONE BY THE
7 COUNTY PROTEST POLICY WITH A REPORT BACK WITHIN 30 DAYS TO THE
8 BOARD AS TO FUNDING.

9

10 **SUP. MOLINA:** SO THEN THAT WOULD OF COURSE ELIMINATE THE W.I.B.
11 HAVING OVERSIGHT OF THAT DECISION, CORRECT?

12

13 **CYNTHIA BANKS:** THAT IS CORRECT.

14

15 **ROBERT KALUNIAN, COUNSEL:** EXCUSE ME, SUPERVISOR. I THINK THE
16 APPROPRIATE REVIEW WOULD BE BY THE REVIEW BOARD. AS OPPOSED TO
17 THE AUDITOR.

18

19 **SUP. MOLINA:** WHAT REVIEW BOARD?

20

21 **ROBERT KALUNIAN, COUNSEL:** CONTRACT REVIEW BOARD.

22

23 **CYNTHIA BANKS:** THAT'S WHAT I'M ASKING. THE COUNTY REVIEW
24 BOARD, THE PROTEST POLICY.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** THAT THE APPROPRIATE BOARD DO THAT. OKAY. SO I
2 SUPPORT THE MOTION AS LONG AS IT INCLUDES IT. THAT WILL CHANGE
3 THE PROCESS FROM NOW ON, CORRECT?

4

5 **CYNTHIA BANKS:** YES.

6

7 **SUP. MOLINA:** HOPEFULLY WE WON'T COME HERE AGAIN UNDER THIS
8 PROCESS WHERE THERE'S A FEELING THAT THINGS HAVE NOT CHANGED,
9 THERE WASN'T AN APPROPRIATE OPPORTUNITY TO CREATE A CLEANER
10 PROCESS.

11

12 **CYNTHIA BANKS:** YES.

13

14 **SUP. KNABE, CHAIRMAN:** IT WOULD BE NICE, BOB, IF WE COULD--
15 SOMEONE COULD GET THAT INTO A WRITTEN DOCUMENT SO THAT WE HAVE
16 IT IN FRONT OF US BY THE TIME WE'RE THROUGH WITH THIS
17 TESTIMONY TO REVIEW THAT AMENDMENT? I THINK THAT WOULD CLARIFY
18 IT FOR EVERYONE. IF WE COULD HAVE THAT DONE AND GIVE COPIES TO
19 THE MEMBERS OF THE BOARD. AND PARTICULARLY IF THE AUDITOR-
20 CONTROLLER UNDERSTANDS THAT, WE WANT TO KNOW THAT, TOO. ALL
21 RIGHT. WE HAVE A NUMBER OF FOLKS THAT HAVE SIGNED UP TO SPEAK.
22 WE'RE GOING TO GIVE YOU A COUPLE MINUTES EACH.

23

24 **SUP. YAROSLAVSKY:** IF I CAN, THE ADMINISTRATIVE COSTS ON THIS
25 CONTRACT APPEAR TO BE EXCESSIVE. AND I KNOW MY STAFF HAS BEEN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GOING BACK AND FORTH WITH YOU GUYS. SUFFICE TO SAY WHEN WE GOT
2 THIS, IT LOOKED LIKE THERE WAS ABOUT 30 PERCENT, MAYBE A
3 LITTLE MORE IN ADMINISTRATIVE COSTS ON THIS. IF THAT'S NOT THE
4 CASE, THEN YOU SHOULDN'T IDENTIFY COSTS AS ADMINISTRATIVE
5 COSTS. YOU MIGHT AS WELL SEND LAURA CHICK A ONE-WAY TICKET
6 FROM SACRAMENTO TO COME DOWN HERE AND TUBE THIS WHOLE PROGRAM
7 IF YOU'RE GOING TO HAVE THIS KIND OF STUFF ON PAPER. IF IT'S
8 NOT TRUE, THEN BE SPECIFIC AS TO WHAT THESE COSTS ARE SO THAT
9 THEY'RE NOT LUMPED IN SOME ADMINISTRATIVE COST CATEGORY THAT
10 AROUSES PEOPLE'S IRE. SO I'D LIKE TO ASK AS PART OF THIS, AND
11 I THINK THEY CAN DO IT IN THE SAME TIME FRAME YOU'RE TALKING
12 ABOUT DOING IT, ASK THE AUDITOR CONTROL TO REVIEW THE
13 ADMINISTRATIVE COSTS OF THIS CONTRACT AND REPORT BACK WHEN THE
14 REST OF THIS COMES BACK, WAS IT THREE WEEKS IS THAT WHAT
15 YOU'RE DOING?

16

17 **SUP. KNABE, CHAIRMAN:** 30 DAYS. AND I THOUGHT THAT PART OF HER
18 SPEAKING WAS TO DO THAT AS RELATED TO THE COSTS.

19

20 **SUP. YAROSLAVSKY:** I DIDN'T HEAR IT.

21

22 **SUP. KNABE, CHAIRMAN:** AT THE END. LAST PIECE. THAT'S WHY I
23 WANT IT IN WRITING SO THAT WE CAN LOOK AT IT. AND IF WE NEED
24 TO MODIFY IT, WE WILL. OKAY? ALL RIGHT. THANK YOU BOTH.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **MIGUEL SANTANA:** CAN I JUST CLARIFY ONE THING? I WANT TO BE
2 CLEAR THAT THE 30 DAYS IS FOR BOTH CONTRACTS ON A MONTH-TO-
3 MONTH, CORRECT?

4

5 **CYNTHIA BANKS:** FOR AREA 3 AND AREA 12.

6

7 **MIGUEL SANTANA:** OKAY, THAT'S FINE. THANK YOU.

8

9 **SUP. KNABE, CHAIRMAN:** YES. THIS MOTION, WITH THE AMENDMENT
10 BEING THE CLARIFICATION AS RELATED TO THE PROCESS ITSELF.

11

12 **MIGUEL SANTANA:** RIGHT.

13

14 **SUP. KNABE, CHAIRMAN:** WHAT'S COMING BACK TO US IS A REVIEW OF
15 THE PROCESS. THE MOTION WILL BE APPROVED, IS THAT CORRECT?

16

17 **SUP. RIDLEY-THOMAS:** THE MOTION SPECIFIES AREA 12. AND WHAT THE
18 CORRECTION THAT THE C.E.O. AND DEPARTMENT HEAD IS MAKING IS
19 THAT IT APPLIES TO BOTH 3 AND 12.

20

21 **CYNTHIA BANKS:** THAT IS CORRECT.

22

23 **SUP. RIDLEY-THOMAS:** AND WITH THAT UNDERSTANDING, I'M PREPARED
24 TO SUPPORT IT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CYNTHIA BANKS:** THANK YOU.

2

3 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. LET ME ASK GLENDA BRADLEY,
4 CRAIG CRONWELL, ERNESTO GARCIA, TO COME FORWARD, PLEASE? AND
5 COUNCILWOMAN BARBARA CALHOUN, IF YOU'D JOIN US, PLEASE? OKAY.
6 GO AHEAD AND IDENTIFY YOURSELF. YOU'VE GOT A COUPLE MINUTES.
7 JUST IDENTIFY YOURSELF FOR THE RECORD.

8

9 **ERNESTO GARCIA:** I AM ERNESTO GARCIA WITH M.C.S. GOOD
10 AFTERNOON, CHAIRMAN AND MEMBERS OF THE BOARD. I AM A VETERAN
11 OF THE U.S. NAVY. M.C.S. HAS A LONG TRACK RECORD OF SUCCESS
12 THROUGHOUT LOS ANGELES COUNTY IN OPERATING WORKFORCE CENTERS
13 AND VETERAN EMPLOYMENT AND ASSISTANCE PROGRAMS, EACH OF WHICH
14 HAVE STRONG COMMUNITY PARTNERSHIPS. AFTER LEAVING THE NAVY, I
15 TRIED TO GAIN A GOOD JOB. AND I HAD DIFFICULTY FINDING BOTH
16 EMPLOYMENT AND AN AGENCY THAT WOULD BE HELPFUL. WHEN I CAME TO
17 M.C.S., EVERYTHING CHANGED. THEY BOTH TALKED THE TALK AND
18 WALKED THE WALK. PRIORITY SERVICES FOR VETERANS. STAFF KNEW MY
19 ISSUES, SPOKE TO ME IN A MANNER THAT MADE SENSE AND HELPED ME
20 TURN BOTH MY MILITARY AND CIVILIAN EDUCATION AND VOCATIONAL
21 EXPERIENCES INTO A CAREER PLAN. SERVICES WERE PERSONALIZED.
22 THEY MADE CONTACT WITH EMPLOYERS AND FAXED MY RESUME AND
23 HELPED ME SCHEDULE JOB INTERVIEWS. I NOW MANAGE THE CITY OF
24 LOS ANGELES HARBOR BUSINESS ASSISTANCE PROGRAM HELPING
25 VETERANS AND OTHERS GROW THEIR BUSINESSES. THANK YOU, M.C.S. I



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WOULD LIKE TO URGE THE BOARD OF SUPERVISORS TO TAKE ACTION
2 TODAY AND RESTORE THE ORIGINAL FUNDING ALLOCATION TO M.C.S. SO
3 THAT M.C.S. MAY CONTINUE TO PROVIDE ESSENTIAL, COST-EFFECTIVE,
4 CAREER TRAINING AND JOB PLACEMENT SERVICES TO CLIENTS IN THE
5 WEST SAN GABRIEL VALLEY.

6

7 **SUP. KNABE, CHAIRMAN:** THANK YOU. NEXT?

8

9 **GLENDA BRADLEY:** GOOD AFTERNOON, BOARD. MY NAME IS GLENDA
10 BRADLEY, AND I'M THE SENIOR CORPORATE RECRUITER FOR THE
11 AMERICAN RED CROSS SOUTHERN CALIFORNIA REGION. WE'RE LOCATED
12 IN POMONA, CALIFORNIA. THE AMERICAN RED CROSS HAS BEEN WORKING
13 WITH M.C.S. FOR THE PAST TWO YEARS. NOT ONLY HAS M.C.S.
14 SUCCESSFULLY TRAINED JOB SEEKERS, M.C.S. IS TRULY AN ASSET FOR
15 EMPLOYERS SUCH AS THE AMERICAN RED CROSS LOOKING FOR WELL-
16 TRAINED, HIGH QUALITY WORKERS TO FILL OUR IMPORTANT POSITIONS.
17 M.C.S. HAS PROVIDED QUALIFIED CANDIDATES TO THE AMERICAN RED
18 CROSS, AND I PERSONALLY HAVE WORKED WITH THEM BY ATTENDING
19 THEIR JOB FAIRS, CONDUCTING SEMINARS, AND WORKING CLOSELY WITH
20 THEIR COUNSELORS TO SEND JOB SEEKERS TO OUR FACILITY. BECAUSE
21 THE AMERICAN RED CROSS IS RELATIVELY NEW TO THE SAN GABRIEL
22 AREA, IT WAS IMPORTANT FOR US TO ESTABLISH RELATIONSHIPS WITH
23 OUTSIDE AGENCIES SO THAT WE WERE ABLE TO REACH OUT TO THE
24 COMMUNITY AND FIND QUALIFIED AND DIVERSE CANDIDATES. AND AS A
25 RECRUITER, IT'S IMPORTANT THAT THEY UNDERSTAND OUR NEEDS BY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SENDING THEIR BEST. AND M.C.S. HAS DONE THAT. THE AMERICAN RED
2 CROSS WILL CONTINUE TO WORK WITH M.C.S. AND HOPING THAT THIS
3 WILL BE A LONG-TERM PARTNERSHIP. SO ON BEHALF OF PROSPECTIVE
4 EMPLOYERS AND THE AMERICAN RED CROSS WHO DEPEND UPON THE
5 QUALITY OF JOB APPLICANTS, WE URGE YOU TO ADOPT THE ORIGINAL
6 RECOMMENDATION TO HAVE THE WORK SOURCE CENTER FUNDING FOR THE
7 SAN GABRIEL VALLEY ALLOCATED TO M.C.S. THANK YOU.

8

9 **SUP. KNABE, CHAIRMAN:** THANK YOU. CRAIG CRONWELL? BARBARA,
10 COUNCILWOMAN CALHOUN?

11

12 **SPEAKER:** I JUST WANT TO SAY THAT WE SUPPORT THE DECISION THAT
13 YOU MADE FOR REGION 3. THANK YOU.

14

15 **SUP. KNABE, CHAIRMAN:** THANK YOU. LINDA ALVAREZ? PHILIP STARR.
16 HONG HUANG AND EMILIO SAVANY.

17

18 **SUP. KNABE, CHAIRMAN:** OKAY. WHOEVER WOULD LIKE TO GO FIRST
19 PLEASE PROCEED.

20

21 **PHILIP STARR:** I'LL GO FIRST. I'LL PHILIP STARR, GOOD
22 AFTERNOON, I'M PHILIP STARR THE EXECUTIVE DIRECTOR OF MANAGED
23 CAREER SOLUTIONS INC. AND WE'RE HERE TODAY TO THANK YOU FOR
24 THE CONSIDERATION THAT YOU'VE SHOWN US IN YOUR DELIBERATIONS
25 AND DECISION. OVER THE LAST YEAR, WE'VE PLACED 638 JOB



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 SEEKERS, 200 FROM THE SAN GABRIEL VALLEY, MANY THROUGH OUR 14
2 DIFFERENT PROGRAMS. THROUGHOUT THE APPLICATION PROCESS, THE
3 R.F.P. PROCESS, WE FOUND IT TO BE VERY FAIR. WE WORKED VERY
4 HARD IN OUR PARTNERSHIP WITH GOODWILL INDUSTRIES AND EAST LOS
5 ANGELES COLLEGE AND OTHER PARTNERS TO PUTTING TO THE BEST
6 PROPOSAL. WE GOT A SCORE THAT WAS HIGH. WE APPEALED IT. IT GOT
7 HIGHER. WE'VE HAD THE HIGHEST SCORE THROUGHOUT THE ENTIRE
8 PROCESS. WE WERE RECOMMENDED FOR NOT ALL THE FUNDING BUT FOR
9 TWO-THIRDS OF IT. WE WERE VERY HAPPY WITH THAT RECOMMENDATION.
10 WE WERE MORE THAN GLAD TO WORK IN PARTNERSHIP WITH CAREER
11 PARTNERS AND OTHER AGENCIES TO DEVELOP A COMPREHENSIVE PROGRAM
12 THROUGHOUT THE COUNTY SO THAT THE STIMULUS FUNDS WOULD BE
13 WELL-SPENT IN TRAINING AND JOB PLACEMENT AND WORK EXPERIENCE
14 FOR DISLOCATED WORKERS AND OTHER PEOPLE AT NEED. WE'RE READY
15 TO START DELIVERING THE SERVICES. WE IDENTIFIED \$65,000 OUT OF
16 OUR OWN FUNDS TO START SERVICES AT NO COST TO THE COUNTY.
17 AGAIN, OUR SCORE REMAINS 18 POINTS HIGHER. WE THANK YOU FOR
18 RECOGNIZING THAT. WE DID FIND THE APPEALS PROCESS TO BE
19 BEWILDERING. JUST TO FILL YOU IN, WE WERE NOT INITIALLY
20 INVITED TO APPEAL. THE FIRST AGENCY APPEALED, THEN WE FOUND
21 OUT THE RESULTS. WE WERE TOLD WE COULDN'T APPEAL. THEN WE WERE
22 ALLOWED TO APPEAL. WE GOT A LETTER--

23
24 **SUP. KNABE, CHAIRMAN:** WE'RE VERY FAMILIAR WITH THE PROCESS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **PHILLIP STARR:** OKAY. AND YET THERE WAS NO MOVEMENT. SO WE
2 REALLY APPRECIATE YOUR CONSIDERATION TODAY. THANK YOU.

3

4 **SUP. KNABE, CHAIRMAN:** THANK YOU. NEXT?

5

6 **LINDA ALVAREZ:** GOOD AFTERNOON TO ALL. I'M LINDA ALVAREZ FROM
7 GOLDEN CROSS HEALTHCARE, A 96 BED SKILLED NURSING FACILITY
8 SITUATED IN PASADENA. IN BEHALF OF MANAGEMENT RESOLUTION
9 M.C.S., SUCCESSFULLY TRAINED JOB SEEKERS. IT IS TRULY AN ASSET
10 TO US, AN EMPLOYER, LOOKING FOR WELL-TRAINED, HIGH QUALITY
11 WORKERS TO FILL IN ESSENTIAL POSITIONS. M.C.S., THROUGH ITS
12 WORKFORCE INVESTMENT ACT PROGRAM, PROVIDED US DEDICATED
13 EMPLOYEES WHO HAVE PASSION IN WHAT THEY DO, WHICH IS TAKING
14 CARE OF OUR ELDERLY PEOPLE THE EMPLOYEES THAT M.C.S. PROVIDED
15 US MATCH WITH OUR CLIENT NEEDS AS WELL AS OUR NEEDS. M.C.S.
16 HAVE CONSTANTLY GUIDED PLANS AND OUR EMPLOYEES NOW THROUGH THE
17 WHOLE TRAINING AND HIRING PROCESS. M.C.S. CLIENTS WHO WERE
18 REFERRED TO US ARE NOW GAINFULLY EMPLOYED AND WE HOPE THAT
19 M.C.S. CONTINUES TO SERVE US FOR OUR EMPLOYMENT NEEDS. IN
20 BEHALF, WE WOULD LIKE TO PLEAD, TO URGE, TO REQUEST THE BOARD
21 OF SUPERVISORS TO TAKE ACTION TODAY AND RESTORE THE ORIGINAL
22 RECOMMENDATIONS TO HAVE TWO-THIRDS OF THE WORK SOURCE CENTER
23 FUNDING FOR THE WEST SAN GABRIEL VALLEY ALLOCATED TO M.C.S.
24 THANK YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **EMILIO SAVANY:** I'M EMILIO SAVANY. I REPRESENT I.D.T.,
2 INTEGRATED DIGITAL TECHNOLOGIES. MEMBERS OF THE BOARD OF
3 SUPERVISORS OF THE COUNTY OF LOS ANGELES, MY EXPERIENCE WITH
4 M.C.S. IS THE FOLLOWING: THEY WERE CHOSEN BY THE STATE OF
5 CALIFORNIA TO PIONEER THE FIRST VETERAN PROGRAM THROUGH THE
6 E.T.P EMPLOYMENT PANEL. THEY DID INTENSIVE RESEARCH. M.C.S.
7 CHOSE OUR COMPANY. WE ARE SUPERVISED BY COMPANIES AS
8 MICROSOFT, CISCO, INTEL, I.B.M. AND OTHER 22 VENDORS. MY
9 EXPERIENCE WITH THEM CURRENTLY WE'RE TRAINING THEIR VETERANS,
10 38 VETERANS IN TOTAL: AND AFTER WORKING WITH 15 DIFFERENT WORK
11 SOURCES, MY EXPERIENCE IS THE FOLLOWING: THIS IS THE FIRST
12 TIME THAT I HAVE SEEN PROFESSIONALISM IN A WORK SOURCE.
13 THEY'RE EXTREMELY EXPERTS IN WHAT THEY DO. AND AT THE END OF
14 THE DAY, THEY'RE VERY FANATIC WITH EVERYONE THEY TREAT, EVEN
15 WITH OURSELVES. MY EXPERIENCE WITH THE COUNTERPART, I CALL
16 THEM 28 TIMES. WE SPENT 15 YEARS IN PASADENA, AND BASICALLY WE
17 HAVEN'T GOT A CALL BACK. THANK YOU.

18

19 **SUP. KNABE, CHAIRMAN:** OKAY. GO AHEAD.

20

21 **HONG HUANG:** GOOD AFTERNOON. MY NAME IS HONG HUANG. OUR FORMER
22 JOB OF SPEAKING AND NOW _____ PERIOD. AND ACTION BY THIS
23 BOARD TO RESOLVE FUNDING FOR M.C.S. WHO PROVIDE JOB TRAINING
24 SERVICE IN THE SAN GABRIEL VALLEY EAST PLAN _____ AND THE
25 RIGHT THING TO DO. AS I'M INTEGRATED TO THIS COUNTRY. WE FOUND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IT VERY DIFFICULT TO GET HELP BECAUSE MY ENGLISH NOT VERY
2 WELL. MYSELF AND THE OTHER JOB SEEKERS FROM M.C.S., HOW THEY
3 FOUND US AND RESULT ENDED UP WE TOLD OUR SELF. FINALLY
4 SOMEBODY CAN SPEAK OUR LANGUAGE AND THEY CAN UNDERSTAND US
5 CORRECTLY. WE NEED JOBS. M.C.S. PROUD US. WE NEED THE TRAINING
6 TO GET BETTER JOBS. M.C.S. _____ APPOINTED US TO THE
7 RIGHT TRUCK. I REMEMBER DURING MY JOB HUNTING DAYS. I WENT TO
8 A WORK _____ AND I DON'T REMEMBER WHERE IT IS IS. AND
9 THEY POINTED ME TOO COMPUTER. I KNOW COMPUTER. BUT I NEED A
10 PERSON WHO CAN GREET ME ALONG THE WAY. M.C.S. STAFF THROUGH
11 THEIR ASSESSMENT PROCEDURE HAVE A _____ THROUGH
12 HEALTHCARE TRAINING. NOW I AM CERTIFIED NURSE ASSISTANT AND
13 GAINFULLY EMPLOYED. ON BEHALF OF OUR CHINESE AMERICAN CITIZENS
14 OF WEST SAN GABRIEL VALLEY, WE ARE THANKFUL TO M.C.S. FOR ALL
15 THEIR HELP. M.C.S. HAS SHOWN A _____ IN SAN GABRIEL
16 VALLEY. BUT IN EACH OF ITS WORKSHOPS CENTERS THROUGHOUT THE
17 COUNTY. WE KNOW THAT M.C.S. WOULD BE ABLE TO REPLICATE THOSE
18 SERVICES IN THE SAN GABRIEL VALLEY FOR PEOPLE LIKE ME IN THIS
19 DIFFICULT JOB MARKET. THANKS

20

21 **SUP. KNABE, CHAIRMAN:** THANK YOU. NICOLE LEE, IMELDA SERRANO,
22 BETTY JOE.

23

24 **SERRANO IMELDA:** I'M SERRANO IMELDA. GOOD AFTERNOON. AS AN
25 ASIAN PACIFIC-ISLANDER. WE HAVE UNIQUE NEEDS AND M.C.S. HAS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CLEARLY DEMONSTRATED UNIQUE APTITUDE TO REACH US AND GET
2 RESULTS WITH ASIAN PACIFIC- ISLANDER JOB SEEKERS. I WENT TO
3 DIFFERENT INTERVIEWS AND SINCE THE EMPLOYER DOES NOT
4 UNDERSTAND ME, BECAUSE I'M NOT GETTING THE JOB. I WAS REFERRED
5 BY ANOTHER JOB SEEKER. I MET ONE AT A JOB INTERVIEW THAT
6 REFERRED ME TO M.C.S. I LEARNED THAT M.C.S. IS SERVING ASIAN
7 PACIFIC-ISLANDERS AND HAD THE RIGHT PROGRAM TO HELP ME AND MY
8 OTHER JOB SEEKERS. M.C.S. REFERRED ME TO THE GARDEN CROSS,
9 HOME HEALTH FACILITY WHO NOT ONLY CAN SPEAK MY LANGUAGE AND
10 ALSO KNOWS MY CULTURE. WE KNOW THAT PROVIDING THIS TYPE OF
11 OUTREACH AND CRITICAL EFFECTIVE JOB TRAINING, M.C.S. BEST
12 REFERRED ME TO DELIVER THE SERVICE TO SAN GABRIEL VALLEY. WE
13 ARE ASKING THE BOARD OF SUPERVISORS TO TAKE ACTION TODAY TO
14 ONCE AGAIN ENSURE THAT M.C.S. IS THE PART OF COLLABORATIVE TO
15 PROVIDE CAREER SERVICES TO WORK SOURCE FROM IN THE WEST SAN
16 GABRIEL VALLEY. NOW I AM PRESENTLY WORKING AS A TWO JOB, TWO
17 SHIFTS. IT HELPS ME A LOT AND HELPS ME M.C.S. AND I WOULD LIKE
18 TO THANK THE M.C.S. AND ASIAN PACIFIC-ISLANDER. THANK YOU.

19

20 **SUP. KNABE, CHAIRMAN:** THANK YOU. ESTEBAN MAGALLANES. I SORT OF
21 MESSED THAT NAME UP.

22

23 **SPEAKER:** GOOD AFTERNOON, LADIES AND GENTLEMEN, I'M PROUD HERE
24 TO THANK L.A. COUNTY M.C.S., A.P.I. ORGANIZATION BROUGHT ME A
25 CHANCE TO HAVE _____ CLASS FOR FREE AND I GET A JOB. GO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BACK LAST YEAR, IN ORDER THE ECONOMIC CRISIS, I CLOSE MY
2 BUSINESS BECAUSE I LOSE A LOT OF MONEY. SO I HAVE TO LOOK FOR
3 A JOB. I TRY SO HARD, BUT IT'S NOT EASY TO FIND A JOB.
4 FORTUNATELY I FOUND A.P.I. ASIAN PACIFIC ISLAND. THEIR
5 EMPLOYEES CAN SPEAK MY LANGUAGE AND THEY KNOW MY CULTURE. SO
6 THEY LEAD ME AND POINT ME TO ATTEND THE CLASS TO LEARN HOW TO
7 BE A NURSE ASSISTANT. SO AFTER THE TRAINING, I GOT LICENSED
8 AND I GOT A JOB. SO I FEEL I AM SO LUCKY. SO I COME HERE TO
9 THANK GRATEFUL FOR LOS ANGELES COUNTY M.C.S. AND A.P.I. I
10 REALLY WANT THIS PROGRAM CAN KEEP GOING TO HELP MORE PEOPLE
11 WHO ARE LIVING IN SAN GABRIEL VALLEY, WHO, LIKE ME, CAN GET A
12 CHANCE TO GET TRAINING AND GET A JOB FOR LIVING. THANK YOU.

13

14 **SUP. KNABE, CHAIRMAN:** THANK YOU.

15

16 **NICOLE LEE:** GOOD AFTERNOON, EVERYONE. MY NAME IS NICOLE LEE
17 AND I AM REPRESENTING EAST SAN GABRIEL VALLEY R.O.P. ADULT
18 CAREER TRAINING. I'M HERE ON BEHALF OF THE EXECUTIVE DIRECTOR
19 OF THE ADULT RETRAINING, MISHEER RASHID. I'M SO HONORED TO BE
20 HERE TODAY TO SPEAK ABOUT THE SERVICES THAT THE COLLABORATIVE
21 EFFORTS OF. M.C.S. AND THE GOODWILL INDUSTRIES. AS A TRAINING
22 PROVIDER, WE HAVE WORKED WITH THESE TWO ORGANIZATIONS FOR OVER
23 15 YEARS. AND THE PARTICIPANTS THAT THEY BRING TO US ARE
24 SERIOUS PARTICIPANTS IN TRYING TO FIND THAT HOPE OF TRAINING,
25 THAT HOPE OF EMPLOYMENT, REALLY THEY ARE THE SUCCESS STORIES



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF THESE TWO ORGANIZATIONS AND OURSELVES. THE PARTICIPANTS WHO
2 GET THE FUNDING THROUGH M.C.S., THE KIND OF SERVICE, THE KIND
3 OF PROFESSIONALISM, THE KIND OF RESPONSIVENESS. THROUGHOUT
4 THIS AFTERNOON AND THIS MORNING, I HEARD A LOT OF DIFFERENT
5 THINGS ABOUT BUDGET CUTS AND COLLABORATIVE EFFORTS AND
6 TEAMWORK. THIS IS PRECISELY WHAT SUSTAINS US IN THIS ECONOMY
7 TODAY. THE TYPE OF PROFESSIONALISM THAT M.C.S. AND GOODWILL
8 INDUSTRY PROVIDE, THE SERVICES THROUGH THESE PARTICIPANTS. AT
9 EAST SAN GABRIEL VALLEY R.O.P., WE ARE CONNECTED WITH THESE
10 TWO ORGANIZATIONS IN HELPING THEM REALIZE THAT CAREER
11 TRAINING, THAT SKILLS TRAINING NOT ONLY HELPING THEM TO
12 ACTUALLY GET EMPLOYMENT BUT TO PROVIDE CAREER PATHWAY TO
13 PROGRAMS SUCH AS E.M.T., MEDICAL ASSISTANT, C.N.A., NURSING
14 ASSISTANT, PUBLIC SAFETY ACADEMY, ALL KINDS OF THINGS. SO ON
15 BEHALF OF THE EAST SAN GABRIEL VALLEY R.O.P., WE HAVE BEEN
16 VERY SUCCESSFUL WITH THE M.C.S. AND GOODWILL INDUSTRIES. OVER
17 95 PERCENT OF THEIR PARTICIPANTS WHO ARE ENROLLED WITH OUR
18 PROGRAM UPON GRADUATION RECEIVE ABOUT 90, 95 PERCENT
19 PLACEMENT. SO THAT'S A HIGH RECORD AND THAT'S REALLY DUE IN
20 PART WITH THE TYPE OF PARTNERSHIP THAT WE HAVE. BECAUSE M.C.S.
21 UNDERSTANDS THE BUSINESS. THEY UNDERSTAND SAN GABRIEL VALLEY.
22 THEY UNDERSTAND THE TYPE OF PEOPLE OF WHAT THEY NEED. AND NOT
23 JUST ACADEMICALLY BUT THE SUPPORTIVE SERVICES THAT THEY
24 PROVIDE. SO ON BEHALF OF OUR SCHOOL, WE JUST URGE THE BOARD TO
25 SERIOUSLY TAKE ACTION. ENSURE THAT M.C.S. IS PART, CONTINUES



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TO BE PART OF THE COLLABORATIVE EFFORT. TO BE PROVIDING
2 FUNDING THROUGHOUT THE WORKFORCE CENTER. ESPECIALLY WITHIN THE
3 WEST SAN GABRIEL VALLEY. THANK YOU SO MUCH.

4

5 **SUP. KNABE, CHAIRMAN:** THANK YOU. ESTEBAN, BEFORE YOU SPEAK,
6 DAVID HEWITT, MATTHEW HAWKESWORTH, JOHENE LAYBA, IF YOU WOULD
7 COME FORWARD? SIR.

8

9 **ESTEBAN MAGALLANES:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE
10 BOARD. MR. CHAIRMAN, MY NAME IS ESTEBAN MAGALLANES AND AND I'M
11 PRESIDENT AND A MANAGING PARTNER OF MANAGING CAREER SOLUTIONS.
12 I HAD A WHOLE SPEECH WRITTEN OUT THAT I WAS GOING TO SAY. IN
13 THIS REGARD I WISH TO THANK YOU FOR RECOGNIZING THE PROBLEMS
14 THAT HAVE BEEN INVOLVED IN THE PROCESS, ESPECIALLY SUPERVISOR
15 MOLINA FOR BRINGING THIS UP AND ALL THE BOARD MEMBERS, MR.
16 ANTONOVICH, AS WELL. BUT BRIEFLY, I JUST WANT TO SAY I'M A
17 VIETNAM VETERAN. AND AS A VIETNAM VETERAN, I HAVE EXPERIENCED
18 THINGS IN THE PAST THAT THESE PROGRAMS HAVE SERVED TO HELP ME.
19 SO I'VE MADE IT A SPECIAL EMPHASIS FOR OUR ORGANIZATION TO
20 TARGET VETERANS THAT HAVE SERVED IN AFGHANISTAN AND IRAQ, TO
21 PROVIDE THEM ABOUT THE SERVICES THAT THEY SO DESERVEDLY NEED.
22 SO FAR WE HAVE PLACED 258 VETERANS IN HIGH-PAYING, HIGH-DEMAND
23 JOBS. I RECOGNIZE THAT THE COUNTY AND THE TAXPAYER EXPECT THAT
24 THE DOLLARS SPENT ARE SPENT IN THE COST-EFFECTIVE AND
25 PRODUCTIVE MANNER. AND I CAN SAY AND OUR TRACK RECORD WILL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROVE THAT FOR EVERY-- WE CAN PLACE TWO INDIVIDUALS FOR EVERY
2 DOLLAR THAT ARE SPENT, NOT JUST ONE. SO THE COUNTY CAN GET
3 DOUBLE THE BANG FOR THEIR BUCK. WE CAN EXPEND THAT MONEY QUITE
4 EFFICIENTLY. SO AGAIN, I WISH TO THANK THE BOARD FOR THEIR
5 RECOGNIZING THAT THERE HAS BEEN A CONCERN IN REGARD TO THE
6 PROCESS AND THAT THEY ARE SERVING TO REDRESS IT. THANK YOU
7 VERY MUCH.

8

9 **SUP. KNABE, CHAIRMAN:** THANK YOU. GREG LEE IF YOU'LL JOIN US?
10 GO AHEAD.

11

12 **JOHENE LEYBA:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME IS
13 JOHENE LEYBA, AND I SERVE AS THE EXECUTIVE DIRECTOR OF CLEAR
14 PARTNERS, A CERTIFIED ONE STOP CENTER BASED IN THE SAN GABRIEL
15 VALLEY, DEDICATED TO PROVIDING JOBS TRAINING AND PLACEMENT TO
16 UNEMPLOYED DISPLACED WORKERS AND OTHER JOB SEEKERS. CAREER
17 PARTNERS IS ONE OF THE 12 WORKFORCE CENTERS RECOMMENDED BY THE
18 DEPARTMENT OF COMMUNITY AND SENIOR SERVICES AND THE COUNTY
19 WORKFORCE INVESTMENT BOARD TO RECEIVE WORKFORCE INVESTMENT ACT
20 FUNDING AND WE HAVE SPECIFICALLY RECOMMENDED TO SERVE AS THE
21 CONTRACT PROVIDER FOR THE WEST SAN GABRIEL VALLEY. I AM JOINED
22 HERE TODAY WITH THE OFFICIALS AND LEADERS FROM THROUGHOUT THE
23 SAN GABRIEL VALLEY TO REQUEST THAT THE BOARD SUPPORT AND
24 APPROVE THE DEPARTMENT'S RECOMMENDATION TO AWARD CLEAR
25 PARTNERS WITH THIS W.I.A. CONTRACT. WE ARE PROUD OF THE FACT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IN THE NINE YEARS THAT OUR AGENCY HAS RECEIVED W.I.A. FUNDING
2 CAREER PARTNERS HAS CONSISTENTLY BEEN RANKED BY THE DEPARTMENT
3 AND WORKFORCE INVESTMENT BOARD AS ONE OF THE BEST WORKFORCE
4 CENTERS IN LOS ANGELES COUNTY. FOR MORE THAN 30 YEARS, WE HAVE
5 HELPED THOUSANDS OF RESIDENTS AND BUSINESSES IN THE WEST SAN
6 GABRIEL VAL WHICH THEIR EMPLOYMENT NEEDS. IN 2007, 2008 ALONE
7 WE RECEIVED NEARLY 30,000 VISITS TO OUR CENTER FROM RESIDENTS
8 FROM PRIMARILY THE FIRST AND FIFTH DISTRICTS AND OTHER
9 SURROUNDING DISTRICTS. WE HAVE PLACED OVER 800 INDIVIDUALS A
10 YEAR, INCLUDING ADULTS, DISLOCATED WORKERS AND YOUTH
11 THROUGHOUT THE SAN GABRIEL VALLEY AND WE RECEIVE OVER 9,000
12 VISITS AT OUR CENTER EVERY QUARTER. AS THE SECOND HIGHEST
13 UTILIZED WORKFORCE CENTER IN THE FIRST DISTRICT, WE ARE THE
14 ONLY AGENCY IN THIS COMMUNITY THAT HAS THE INFRASTRUCTURE AND
15 THE CAPACITY TO IMMEDIATELY SERVE THE TREMENDOUS VOLUME OF
16 RESIDENTS. NO OTHER AGENCY HAS THE READINESS TO HIT THE GROUND
17 RUNNING AS A SHOVEL-READY CENTER IN THE WEST SAN GABRIEL
18 VALLEY. THAT IS IN THE BEST POSITION TO MEET THE ELIGIBILITY
19 INFORM RECEIVE THE FEDERAL STIMULUS FUNDING. AND YEAR AND
20 AGAIN WE HAVE EXCEEDED OUR COUNTY CONTRACT PERFORM AS GOALS.
21 DUE TO OUR STELLAR PERFORMANCE, CAREER PARTNERS HAS EARNED THE
22 SUPPORT OF THOSE CITY AND COMMUNITY LEADERS WE ARE RESPONSIBLE
23 FOR SERVING, INCLUDING EMPLOYERS, EDUCATIONAL INSTITUTES AND
24 CITY OFFICIALS FROM THROUGHOUT THE SAN GABRIEL VALLEY. HERE IS
25 A PACKET OF SUPPORT LETTERS FROM MANY OF THESE ORGANIZATIONS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 EVERY SINGLE INCORPORATED CITY IN THE WEST SAN GABRIEL VALLEY
2 SUPPORTS OUR PROGRAM INCLUDING THE CITIES OF ALHAMBRA,
3 MONTERREY PARK, MONTEBELLO, TEMPLE CITY AND ROSEMEAD. WE ALSO
4 COLLABORATE WITH THE CITY OF BELL ALONG WITH ALHAMBRA UNIFIED
5 SCHOOL DISTRICT AND THE MONTEBELLO UNIFIED SCHOOL DISTRICT.
6 OUR LONG-STANDING PARTNERSHIP WITH THESE CITIES HAS ENABLED US
7 TO MORE EFFECTIVELY HELP YOUTH LIVING IN THE REGION.

8

9 **SUP. KNABE, CHAIRMAN:** WRAP IT UP.

10

11 **JOHENE LEYBA:** I'M SORRY. THIS IS WHY BOTH THE WORKFORCE
12 INVESTMENT BOARD AND THE DEPARTMENT OF COMMUNITY SERVICES HAVE
13 SELECTED CAREER PARTNERS AS THE MOST QUALITY AGENCY. AND IF I
14 COULD JUST CLARIFY A QUESTION WAS ASKED THE LOSS OF FUNDS.
15 IT'S NOT 28,000. IT IS CLOSE TO A MILLION FIVE WITH STIMULUS
16 MONEY. SO IT'S OVER 70 PERCENT OF OUR FUNDING. THANK YOU.

17

18 **SUP. KNABE, CHAIRMAN:** THANK YOU. CRAIG LEE? CRAIG LEE, WOULD
19 YOU JOIN US? IS CRAIG STILL HERE?

20

21 **MATTHEW HAWKESWORTH:** GOOD AFTERNOON MATTHEW HAWKESWORTH, I'M
22 THE ASSISTANT CITY MANAGER FOR THE CITY OF ROSEMEAD. I'M HERE
23 ON BEHALF OF THE MAYOR AND THE COMMUNITY. AS OUR EXECUTIVE
24 DIRECTOR SPOKE FROM CAREER PARTNERS, THE CITY OF ROSEMEAD
25 URGES YOUR SUPPORT IN FUNDING CAREER PARTNERS FOR THE 2009/'10



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FISCAL YEAR FOR THE WORKFORCE INVESTMENT PROGRAM. CAREER
2 PARTNERS IS NOT JUST A REGULAR ORGANIZATION, BUT THEY TRULY
3 ARE A COLLABORATIVE EFFORT. EVERY CITY THAT THEY SERVE AS A
4 MEMBER, ALL THE MAYORS, CITY COUNCIL MEMBERS, CITY MANAGERS
5 AND COMMUNITY LEADERS ARE IN FULL SUPPORT OF CAREER PARTNERS.
6 CAREER PARTNERS IS THE ONLY ORGANIZATION THAT APPLIED FOR THIS
7 REGION THAT ACTUALLY APPROACHED THE CITIES AND ENSURED THAT
8 THEY WOULD WORK COLLABORATIVELY WITH US. WE WERE NOT
9 APPROACHED BY ANY OTHER APPLICANT WISHING TO SERVE OUR
10 COMMUNITY TO ENSURE THAT THEY WANTED TO WORK WITH US AND
11 WANTED TO PARTNER WITH US. CAREER PARTNERS WAS THE ONLY ONE TO
12 COME TO US AND DO THAT. OUR RESIDENTS AND COMMUNITY MEMBERS,
13 AS YOU KNOW, NEED THESE EMPLOYMENT SERVICES NOW MORE THAN THEY
14 EVER HAVE. AND IT'S CRUCIAL THAT THEY ARE SERVED BY A
15 WORKFORCE GROUP THAT IS READY TO HIT THE ROAD RUNNING AND WE
16 KNOW THAT CAREER PARTNERS IS DOING THAT TODAY. AND WE
17 ENCOURAGE YOU TO CONTINUE TO ALLOW THEM TO DO THAT. THANK YOU.

18

19 **SUP. KNABE, CHAIRMAN:** THANK YOU. SIR?

20

21 **CRAIG LEE:** GOOD AFTERNOON, MEMBERS, HONORABLE MEMBERS OF THE
22 BOARD. MY NAME IS CRAIG LEE. I'M HERE REPRESENTING THE
23 MONTEBELLO UNIFIED SCHOOL DISTRICT. AND OUR SCHOOL DISTRICT
24 HAS 32,000 K-12 STUDENTS WITH ADDITIONAL ABOUT 30,000 ADULT
25 STUDENTS FROM MAINLY LOW INCOME FAMILIES IN THE NEIGHBORHOODS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF BELL GARDENS, MONTEBELLO, MONTEREY PARK, PICO RIVERA AND
2 SURROUNDING AREAS. I'D LIKE TO-- I BELIEVE THAT WE ARE UNIQUE
3 IN THE FACT THAT CAREER PARTNERS HAS GIVEN THE SCHOOL
4 DISTRICTS, THE MONTEBELLO UNIFIED SCHOOL DISTRICT AND ALHAMBRA
5 UNIFIED SCHOOL DISTRICT THE OPPORTUNITY TO BE ON THE EXECUTIVE
6 BOARD. AS A RESULT, THIS ENSURES THAT THE NEEDS OF OUR
7 STUDENTS ARE MET. AND FINALLY, I WOULD ASK THAT WHEN YOU'RE
8 GOING THROUGH YOUR MONTHLY REVIEW PROCESS, THAT YOU CONSIDER
9 THE PURPOSE OF THE W.I.A. PROGRAM WHICH IS TO HELP PEOPLE GET
10 JOBS. AND I BELIEVE THAT THE RELATIONSHIP AND TRUST THAT HAS
11 BEEN BUILT OVER 30 YEARS OF WORKING TOGETHER IN THE TRENCHES
12 WILL ENSURE THAT CAREER PARTNERS SUCCESSFULLY FULFILLS THE
13 W.I.A. PROGRAM. THANK YOU.

14

15 **SUP. KNABE, CHAIRMAN:** THANK YOU. I'D ASK MAYOR OSCAR HERNANDEZ
16 FROM THE CITY OF BELL TO JOIN US AS WELL AS COUNCILMEMBER
17 LOUIS ARTIGA AND ELENA LOYA-VERDUGO.

18

19 **OSCAR HERNANDEZ:** MR. CHAIRMAN, MEMBERS OF THE BOARD, GOOD
20 AFTERNOON, MY NAME IS OSCAR HERNANDEZ. I SERVE AS THE MAYOR OF
21 THE CITY OF BELL. ON BEHALF OF THE RESIDENTS AND THE
22 BUSINESSES AND THE CITY OF BELL, I URGE YOU TO APPROVE TO OUR
23 WORK _____ WITH THE WORKFORCE ADVANCEMENT AND ACCOUNT AS
24 RECOMMENDED BY THE WORKFORCE INVESTMENT BOARD AT THE COUNTY
25 DEPARTMENT COMMUNITY AND SENIOR SERVICE. CAREER PARTNERS NOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ONLY HAVE THE SUPPORT OF THE CITY OF BELL, BUT THE ENDORSEMENT
2 OF THE SUPPORT OF THE MAYORS OF CITY COUNCIL MEMBERS AND THE
3 CITIES OF ALHAMBRA, MONTEBELLO, MONTEREY PARK, ROSEMEAD, SAN
4 GABRIEL AND TEMPLE CITY. THE REASON FOR OUR SUPPORT IS SIMPLE:
5 CAREER PARTNERS GETS THE JOB DONE. THEY HAVE BEEN AN
6 INVALUABLE RESOURCE TO OUR CITY'S RESIDENTS AND BUSINESSES.
7 THEY ARE NOT ONLY UNDERSTAND THE EMPLOYMENT NEEDS OF OUR
8 COMMUNITY, BUT HAVE THE PROGRAMS IN PLACE TO BEST REPORT TO
9 THOSE NEEDS. CAREER PARTNERS HAS ALSO BEEN IMPLEMENTAL IN
10 PLACING QUALIFIED CANDIDATES TO WORK IN THE CITY OF BELL. AND
11 I AM JOINED TODAY BY TWO OF OUR EMPLOYEES WHO WOULD NOT HAVE A
12 JOB TODAY WITHOUT THE HELP OF CAREER PARTNERS. WE COMPLIMENT
13 THEIR WORKFORCE INVESTMENT BOARD AND THE DEPARTMENT OF CAREER
14 PARTNERS IS MOST QUALIFIED AGENT TO RECEIVE THIS CONTRACT. IT
15 SIMPLY MAKES NO SENSE TO AWARD THIS CONTRACT TO OTHER
16 ORGANIZATIONS, PARTICULARLY ANY AGENTS THAT LACK THE ABILITY
17 TO MEASURE OF THE RECORD OF SUCCESS DEMONSTRATED BY CAREER
18 PARTNERS. IN THOSE CHALLENGED ECONOMIC TIMES, OUR RESIDENTS
19 CANNOT AFFORD TO WAIT FOR OTHER ORGANIZATIONS TO LEARN HOW TO
20 PROVIDE SERVICE IN OUR COMMUNITY. OUR RESIDENTS NEED HELP NOW.
21 THEY NEED EMPLOYMENT. THEY NEED TRAINING. THEY NEED AN
22 ORGANIZATION WITH PROVEN RESULTS. THEY NEED CAREER PARTNERS.
23 WE COUNT ON YOUR SUPPORT. THANK YOU VERY MUCH.
24
25 **SUP. KNABE, CHAIRMAN:** THANK YOU. COUNCILMEMBER?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

LUIS ARTIGA: HONORABLE MEMBERS OF THE COUNTY BOARD OF
SUPERVISORS. GOOD AFTERNOON. MY NAME IS LUIS ARTIGA AND I
SERVE AS A COUNCILMEMBER IN THE CITY OF BELL. I AM ALSO HERE
TO REPRESENT THE NEEDS OF THE PEOPLE AND THE BUSINESS OF BELL.
AND I AM HERE TO BEG YOU FOR APPROVAL TO AWARD CAREER PARTNERS
WITH A WORKFORCE INVESTMENT ACT CONTRACT, AS HAS BEEN
RECOMMENDED BY THE WORKFORCE INVESTMENT BOARD AND THE COUNTY
DEPARTMENT OF COMMUNITY AND SENIOR SERVICES. CAREER PARTNERS
HAS THE SUPPORT OF OUR CITY BECAUSE THEY HAVE A PROVEN TRACK,
PROVEN RECORD OF SUCCESS. THEY HAVE CONSISTENTLY PROVED THAT
THEY CAN UNDERSTAND THE NEEDS OF OUR COMMUNITY AND HAVE THE
PROGRAMS TO RESPOND TO THOSE NEEDS. WITH THE CURRENT FINANCIAL
CRISIS, OUR RESIDENTS CANNOT AFFORD TO WAIT FOR ANOTHER
ORGANIZATION TO COME AND UNDERSTAND THE NEEDS OF OUR
COMMUNITY. AS THE MAYOR SAID BEFORE, WE NEED THE HELP NOW.
EMPLOYMENT TRAINING. AN ORGANIZATION WITH THE NECESSARY
EXPERIENCE. AND ONLY CAREER PARTNERS CAN OFFER THAT TO OUR
COMMUNITY. I THANK YOU FOR YOUR SUPPORT AND YOUR TIME. THANK
YOU.

21

SUP. KNABE, CHAIRMAN: THANK YOU, COUNCILMEMBER. YES, MA'AM.

23

ELENA LOYA-VERDUGO: GOOD AFTERNOON, CHAIRMAN AND MEMBERS OF
THE BOARD OF SUPERVISORS. MY NAME IS ELENA LOYA-VERDUGO, I'M



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AN ECONOMIC DEVELOPMENT ANALYST FOR THE CITY OF MONTEBELLO. ON
2 BEHALF OF THE MAYOR, COUNCIL AND RESIDENTS OF MONTEBELLO, I
3 ENCOURAGE YOU TO AWARD CAREER PARTNERS WITH THE WORKFORCE
4 INVESTMENT ACT TO CONTINUE TO SERVE THE SAN GABRIEL VALLEY AS
5 RECOMMENDED BY THE WORKFORCE INVESTMENT BOARD, AND THE
6 DEPARTMENT OF COMMUNITY AND SENIOR SERVICES. OUR CITY, ALONG
7 WITH EVERY OTHER MUNICIPALITY IN THE WEST SAN GABRIEL VALLEY,
8 IS A STAUNCH SUPPORTER OF CAREER PARTNERS. FOR OVER 30 YEARS,
9 CAREER PARTNERS HAS PROVIDED QUALITY AND EFFECTIVE JOB
10 TRAINING AND PLACEMENT SERVICES TO OUR RESIDENTS, ALONG WITH
11 SERVING AS A VALUABLE RESOURCE TO LOCAL BUSINESSES TO HELP
12 THEM THRIVE AND SUCCEED. CAREER PARTNERS HAS BEEN KEY TO
13 HELPING CREATE AND MAINTAIN JOBS AS WELL AS DEVELOPING SKILLED
14 WORKFORCE IN THE WEST SAN GABRIEL VALLEY. IT IS OUR
15 UNDERSTANDING THAT THE BOARD MAY BE CONSIDERING SPLITTING THIS
16 CONTRACT BETWEEN THE TWO AGENCIES. WE OPPOSE SUCH AN OPTION.
17 ONE WORKFORCE CENTER WHICH HAS HISTORICALLY BEEN CAREER
18 PARTNERS HAS BEEN ASKED FOR SERVING THE WEST SAN GABRIEL
19 VALLEY BECAUSE IT HAS BEEN PROVEN TO LEAD TO GREAT GREATER
20 INTEGRATION OF SERVICES AND LACK OF DUPLICATION. IN FACT, THE
21 STATED GOAL IN THIS R.F.P. PROCESS WAS TO ENSURE GREATER
22 INTEGRATION OF SERVICES. ALL OF THE CITIES IN THE WEST SAN
23 GABRIEL VALLEY HAVE WORKING TO WITH CAREER PARTNERS TO
24 ESTABLISH THE PROGRAM INFRASTRUCTURE THAT BEST MEETS THE NEEDS
25 OF OUR RESIDENTS. IT WOULD BE A BIG MISTAKE TO JETTISON SUCH A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SUCCESSFUL MODEL. FURTHERMORE, NO OTHER AGENCY HAS THE
2 CAPACITY AND READINESS TO CONTINUE SERVING OUR COMMUNITY IN
3 THE SAME MANNER AS CAREER PARTNERS. DOES THE OTHER AGENCY
4 MANAGE CAREER SOLUTIONS, HAVE THE INFRASTRUCTURE AND CAPACITY
5 TO SERVE THE RESIDENTS OF THE FIRST DISTRICT AND THE FIFTH
6 DISTRICT? IF M.C.S. IS UNABLE TO PROVIDE TURNKEY SERVICE AND
7 IMMEDIATELY BEGIN ACCEPTING CLIENTS FROM OUR CITIES, WHAT
8 HAPPENS IN THE INTERIM? WHERE ARE OUR RESIDENTS EXPECTED TO
9 GO? WE CANNOT AFFORD TO HAVE WORKFORCE CENTER GO DARK AT A
10 TIME WHEN UNEMPLOYMENT IS AT ITS PEAK AND COMMUNITY MEMBERS
11 DESPERATELY NEED THESE SERVICES. LIKE THE WORKFORCE INVESTMENT
12 BOARD AND THE DEPARTMENT OF COMMUNITY AND SENIOR SERVICES, WE
13 HAVE NO DOUBT THAT CAREER PARTNERS IS THE BEST QUALIFIED
14 AGENCY TO SERVE THE WEST SAN GABRIEL VALLEY. THE PROOF IS IN
15 THE RESULTS. AND WE ARE COUNTING ON YOUR SUPPORT. THANK YOU.

16

17 **SUP. KNABE, CHAIRMAN:** THANK YOU. WE HAVE BEFORE US THE ITEM AS
18 AMENDED BY SUPERVISOR ANTONOVICH AND SUPERVISOR GLORIA MOLINA.

19

20 **SUP. ANTONOVICH:** AND ALSO TO INCLUDE THE CITY OF COMPTON.

21

22 **SUP. KNABE, CHAIRMAN:** ON ITEM NO. 1 WHERE IT SAYS WEST SAN
23 GABRIEL VALLEY. SO ADDED TO THAT. THEN THE ADDITIONAL-- I NEED
24 SUPERVISOR MOLINA AND SUPERVISOR RIDLEY-THOMAS. I WANT YOU TO
25 LOOK AT THE WAY THEY WROTE UP THIS LAST PIECE OF THIS SEPARATE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AMENDMENT. IS THAT YOUR INTERPRETATION? I THOUGHT IT WAS TO
2 REVIEW THE PROCESS. THIS SAYS--

3

4 **SUP. MOLINA:** THIS IS THE NEW ONE I GOT ON MY DESK.

5

6 **SUP. KNABE, CHAIRMAN:** THAT'S THE ONE WE'RE ADDING.

7

8 **SUP. ANTONOVICH:** RECOMMEND THAT FOR ALL CONTRACTORS WHO WENT
9 THROUGH THE THIRD LEVEL APPEAL PROCESS, THAT THE APPEAL
10 PROCESS BEING REDONE IN ACCORDANCE WITH THE COUNTY PROTEST
11 POLICY, BY THE CONTRACT REVIEW BOARD PRIOR TO THE A.C. REVIEW
12 WITH A REPORT BACK IN 30 DAYS. THAT INCLUDES THE REVIEW OF ALL
13 ADMINISTRATIVE COSTS. ALSO THE BOARD SHOULD MAKE A FINDING
14 THAT THIS IS IN THE BEST INTEREST OF THE COUNTY.

15

16 **SUP. MOLINA:** WE NEED THE FINDINGS IN ORDER TO ADOPT THE
17 PROCESS, RIGHT?

18

19 **ROBERT KALUNIAN:** YES.

20

21 **SUP. KNABE, CHAIRMAN:** ARE YOU OKAY WITH IT?

22

23 **SUP. MOLINA:** YES.

24

25 **SUP. KNABE, CHAIRMAN:** OKAY WITH IT? ALL RIGHT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **ROBERT KALUNIAN:** SO THE BOARD IS MAKING A FINDING THAT
3 CONTINUING FOR 30 DAYS?

4

5 **SUP. KNABE, CHAIRMAN:** I THOUGHT YOU'D NEVER ASK.

6

7 **ROBERT KALUNIAN:** CONTINUING FOR 30 DAYS. APPROVAL IS IN THE
8 BEST INTEREST OF THE COUNTY BASED ON THE REQUIRED NECESSARY--

9

10 **SUP. KNABE, CHAIRMAN:** WOULD YOU SORT OF LIKE GET EXCITED ABOUT
11 THAT? SPEAK A TAD LOUDER.

12

13 **SUP. ANTONOVICH:** YOU'RE SPLITTING THE CONTRACT AREAS.

14

15 **ROBERT KALUNIAN:** RIGHT.

16

17 **SUP. KNABE, CHAIRMAN:** WOULD YOU LIKE-- YOU ARE LOSING
18 ENTHUSIASM THERE AT THE END? WHAT DID YOU SAY?

19

20 **CLERK SACHI HAMAI:** MR. KALUNIAN, SUPERVISOR ANTONOVICH READ
21 THE ENTIRE PORTION IN FOR THE RECORD.

22

23 **SUP. KNABE, CHAIRMAN:** WE'RE MAKING THAT FINDING, THAT THIS IS
24 IN THE BEST INTEREST OF THE COUNTY.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** WE NEED A MOTION FOR APPROVAL.

2

3 **SUP. KNABE, CHAIRMAN:** WE HAVE A MOTION BY SUPERVISOR
4 ANTONOVICH AND A SECOND BY SUPERVISOR MOLINA. AS AMENDED AND
5 IN THE BEST INTERESTS OF THE COUNTY, WITHOUT OBJECTION, SO
6 ORDERED.

7

8 **CLERK SACHI HAMAI:** THANK YOU.

9

10 **SUP. ANTONOVICH:** ITEM NO. 73.

11

12 **SUP. KNABE, CHAIRMAN:** IS THAT OKAY? OKAY, MR. KALUNIAN? THANK
13 YOU ALL FOR COMING DOWN. WHICH ITEM IS THIS?

14

15 **CLERK SACHI HAMAI:** 73.

16

17 **SUP. KNABE, CHAIRMAN:** ITEM 73, DO WE HAVE ANY SPEAKERS? TWO.
18 OKAY. WE WILL HAVE A STAFF REPORT AND THEN WE HAVE A COUPLE
19 SPEAKERS. WHO WOULD LIKE TO BEGIN?

20

21 **C.E.O. FUJIOKA:** --ORGANIZED A LITTLE BIT.

22

23 **SUP. KNABE, CHAIRMAN:** CAN'T HEAR YOU, MR. FUJIOKA.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** I'M GOING TO BEGIN. JOINING US AT THE TABLE
2 ARE SHEILA SHIMA, ELLEN SANDT, OUR INTERIM C.I.O. RICH SANCHEZ
3 AND ALSO OUR INTERIM DIRECTOR OF HEALTH SERVICES. WHAT WE'RE
4 PRESENTING TO YOU TODAY IS OUR INITIAL REPORT ON THE
5 COUNTYWIDE HEALTH INFORMATION TECHNOLOGY ASSESSMENT EFFORTS.
6 WHAT WE'RE ASKING FROM YOU TODAY IS THE ABILITY TO MOVE
7 FORWARD WITH THIS PROCESS TO DEVELOP A COMPREHENSIVE HEALTH
8 INFORMATION INFORMATION TECHNOLOGY SYSTEM OR EFFORT NOT ONLY
9 WITHIN OUR DEPARTMENT OF HEALTH SERVICES BUT ALSO FOR THE
10 COUNTY OF LOS ANGELES. THIS REPORT PROVIDES, THE FIRST PHASE
11 OF THE INITIAL STRATEGIC FEASIBILITY ASSESSMENT FOR THIS
12 EFFORT. AS PART OF IT, WE'VE ESTABLISHED A CORE WORKING GROUP
13 WITH REPRESENTATIVES FROM OUR OFFICE, D.H.S., C.I.O., MENTAL
14 HEALTH AND THE DEPARTMENT OF PUBLIC HEALTH. WE'VE ALSO BROUGHT
15 IN A CONSULTANT WHO HAS CONSIDERABLE EXPERIENCE IN THIS AREA,
16 BOTH AT THE LOCAL AND THE STATE AND THE FEDERAL LEVEL. HIS
17 NAME IS KEN KAISER, WHO HAS AN ESTABLISHED WORK RECORD; AND
18 WITH THAT, A NUMBER OF SUCCESSES IN BRINGING FORWARD
19 COMPREHENSIVE H.I.T. SYSTEMS THAT HAVE HAD AN IMPACT ON
20 SEVERAL LARGE, LARGE SYSTEMS. WHAT WE HAVE IS THE FIRST STEPS,
21 I FEEL, IN MOVING THIS INITIATIVE FORWARD, BUT ALSO MOST
22 IMPORTANTLY TO POSITION OURSELVES FOR STIMULUS DOLLARS AS IT
23 BECOMES AVAILABLE THROUGH THE CURRENT ADMINISTRATION. WE'VE
24 HEARD-- I KNOW ALL OF YOU ARE AWARE OF THE FACT THAT THE OBAMA
25 ADMINISTRATION HAS STATED THAT HEALTH INFORMATION AND HEALTH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 INFORMATION EXCHANGE IS ONE OF THE MAJOR INITIATIVES THAT
2 THEY'LL SUPPORT AS THEY MOVE FORWARD WITH NOT ONLY HEALTH
3 REFORM BUT JUST THE OVERALL HEALTH INITIATIVE. WHAT WE'RE
4 TRYING TO DO IS POSITION OURSELVES SO THAT WHEN THE FUNDING
5 BECOMES AVAILABLE, AND WITH THAT THE CRITERIA TO ACCESS THE
6 FUNDING, WE'LL BE IN THE BEST POSITION FOR NOT ONLY HERE IN
7 THIS REGION BUT HOPEFULLY ON A NATIONAL LEVEL. WE HAVE OTHER
8 COMMENTS. MAYBE SHEILA AND JOHN CAN ALSO CHIME IN ON THIS
9 PARTICULAR ISSUE. GO AHEAD.

10

11 **SHEILA SHIMA:** THANK YOU. IT'S SHEILA SHIMA, DEPUTY C.E.O.,
12 HEALTH AND MENTAL HEALTH SERVICES. MUCH OF WHAT THE WORKGROUP
13 HAS DONE OVER THE PAST FEW WEEKS HAS BEEN TO PUTTING TO THE
14 INFORMATION ABOUT THE COMPONENTS OF THE SYSTEM THAT WE REALLY
15 NEED TO HAVE IN PLACE AND AS PART OF THAT DISCUSSION I THINK
16 YOU GAVE US ALL AN APPRECIATION OF THE SCOPE OF WHAT WE'RE
17 LOOKING AT. THE COMPLEXITY OF WHAT WE'RE TRYING TO PULL
18 TOGETHER GIVEN THE DIFFERENT COMPONENTS. NOT ONLY THE COUNTY,
19 BUT PROVIDERS WITHIN THE COUNTY WITHIN THE GEOGRAPHIC AREA AND
20 THE DIFFERENT SYSTEMS THAT ARE CURRENTLY IN PLACE, THE
21 SPECIFIC INFORMATION THAT WE NEED TO INCORPORATE INTO IF
22 INFORMATION MANAGEMENT SYSTEM THAT WE'RE TRYING TO DEVELOP.

23

24 **SUP. ANTONOVICH:** DOES THE C.E.O. HAVE AN ESTIMATE OF HOW MUCH
25 THE PROPOSED PROGRAM WILL COST?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **C.E.O. FUJIOKA:** NOT AT THIS POINT IN TIME. WHAT WE'RE ASKING
3 IS, YOU CAN SEE THAT WE'VE CHARACTERIZED AS NEXT STEPS AND
4 THAT IS TO CONTINUE A STRATEGY FOR THIS INITIATIVE AND ALSO TO
5 PUT US IN A GOOD POSITION TO APPLY AND QUALIFY FOR THE R.F.
6 FUNDS, DEVELOP OPTIONS FOR YOUR BOARD'S CONSIDERATION FOR
7 ENSURING THE LANES PROJECT WOULD BE MANAGED AND OPERATED IN A
8 FINANCIALLY AND OTHERWISE PRUDENT MATTER. AND THE LAST IS TO
9 BEGIN A DIALOGUE OR DEVELOP A COLLABORATIVE PROCESS FOR THE
10 STATE HEALTH INFORMATION EXCHANGE INITIATIVE AND OTHER SIMILAR
11 INITIATIVES THAT ARE HAPPENING NOT ONLY AT THE STATE LEVEL BUT
12 THE LOCAL AND THE NATIONAL LEVEL. AN INITIATIVE OF THIS TYPE
13 WILL HAVE A SUBSTANTIAL PRICE TAG ON IT. WE HOPE THAT AS WE GO
14 THROUGH THIS EFFORT AND WITH YOUR SUPPORT AND APPROVAL THAT WE
15 POSITION OURSELVES TO QUALIFY FOR THE R.F. FUNDS. BECAUSE
16 CANDIDLY, THE ONLY WAY WE CAN ACHIEVE WHAT WE'RE TRYING TO
17 ACHIEVE FOR THIS EFFORT IS THROUGH THE RECEIPT OF THE STIMULUS
18 OR THE A.R.R.A. DOLLARS.

19

20 **SUP. ANTONOVICH:** DO THE STATE AND FEDERAL LAWS RELATIVE TO
21 CONFIDENTIALITY REGULATIONS PRECLUDE OR RESTRAIN THE SHARING
22 OF THIS DATA WITH PUBLIC/PRIVATE PARTNERS?

23

24 **SHEILA SHIMA:** THAT ACTUALLY IS ONE OF THE AREAS THAT THE
25 WORKGROUP HAS IDENTIFIED THAT SOMETHING THAT WE'LL NEED TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TAKE A LOOK AT. THERE IS SOME INFORMATION THAT CAN BE SHARED.
2 AND SOME OF THAT IS ALREADY BEING INCORPORATED INTO SYSTEMS
3 THAT IN FACT THE COUNTY HAS PROVIDED SOME FUNDING TO SET UP.
4 AND THAT'S THE HEALTHY L.A.--

5

6 **SUP. ANTONOVICH:** THEY'RE HEALTH-RELATED PUBLIC/PRIVATE.

7

8 **SHEILA SHIMA:** CORRECT. BUT IT'S VERY HIGH-LEVEL DATA THAT
9 WOULD NOT BE RESTRICTED.

10

11 **SUP. ANTONOVICH:** HOW WOULD THE LANES PROGRAM ENSURE THE USERS
12 IN THE PUBLIC HEALTH SYSTEM TO ENSURE THAT THE DEPARTMENT
13 PROVIDES THE CONTINUITY OF CARE?

14

15 **C.E.O. FUJIOKA:** WELL THAT'S THE PRINCIPAL GOAL. BECAUSE AS
16 PATIENTS USE THE POINT OF ENTRIES, FOR EXAMPLE, THE P.P.P.S AS
17 POINT OF ENTRY, TO ENSURE THAT THAT INFORMATION WOULD BE
18 SHARED ELECTRONICALLY WOULD ELIMINATE THE REDUNDANCY, WOULD
19 ELIMINATE UNNECESSARY COSTS, BUT MOST IMPORTANTLY IMPROVE THE
20 HEALTH OUTCOMES FOR PATIENTS THAT FIRST START THROUGH THE
21 P.P.P.S AND THEN GO TO OUR CLINICS FOR SPECIALTY CARE AND THEN
22 ON TO OUR HOSPITALS FOR ACUTE AND TERTIARY CARE.

23

24 **SUP. ANTONOVICH:** WOULD THE DEPARTMENT BE ABLE TO AUTOMATE
25 EXISTING PROCEDURES OR PROCESSES?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **C.E.O. FUJIOKA:** IT DEPENDS ON HOW WE CHARACTERIZE AUTOMATE.
3 THE INTENT FOR THIS EFFORT IS TO DEVELOP AN EFFECTIVE HEALTH
4 INFORMATION EXCHANGE SYSTEM. BUT ALSO TO IMPROVE OUR HEALTH
5 INFORMATION TECHNOLOGY NOT ONLY FOR OUR DEPARTMENT BUT ON--
6 WHEN I SAY SYSTEM-WIDE, I MEAN LINKING-- THE HOPE IS TO LINK
7 ALL HEALTHCARE PROVIDERS IN L.A. COUNTY WHEN THIS IS ALL SAID
8 AND DONE.

9

10 **SUP. ANTONOVICH:** ARE THERE ANY OTHER PUBLIC OR PRIVATE
11 ENTITIES THAT HAVE A SYSTEM THAT'S COMPARABLE TO THE PROPOSED
12 LANE PROGRAMS YOU'RE TALKING ABOUT?

13

14 **C.E.O. FUJIOKA:** NO.

15

16 **SUP. ANTONOVICH:** SO WE'RE THE FIRST COUNTY OR WE'RE THE FIRST
17 ENTITY THAT'S DOING THIS? THERE IS NO PRIVATE SECTOR, BLUE
18 CROSS OR SOME OTHER?

19

20 **C.E.O. FUJIOKA:** IF YOU HAVE-- BLUE CROSS IS LIMITED TO THEIR
21 PROVIDER NETWORK. THE SAME THING WITH KAISER.

22

23 **SUP. ANTONOVICH:** BUT THROUGH THEIR PROVIDER NETWORK THEY HAVE
24 THIS ABILITY?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** KAISER PROBABLY HAS, AT LEAST LOCALLY, BECAUSE
2 THEY JUST BROUGHT UP A MAJOR I.T. SYSTEM, HAS A FAIRLY
3 COMPREHENSIVE SYSTEM THAT LINKS THEIR CLINICS AND THEIR ACUTE
4 CARE FACILITIES. BUT THEY DON'T SHARE INFORMATION WITH--

5

6 **SUP. ANTONOVICH:** THIS IS THE FIRST, THEN?

7

8 **C.E.O. FUJIOKA:** WITH US. YES.

9

10 **SUP. ANTONOVICH:** AND WHAT IS YOUR TIME FRAME?

11

12 **C.E.O. FUJIOKA:** RIGHT NOW THE TIME FRAME ON THE SECOND PAGE,
13 WHAT WE'RE TRYING-- I'M SORRY THE THIRD PAGE. WHAT WE WANT TO
14 DO IS TO BRING RECOMMENDATIONS BACK TO YOUR BOARD IN AUGUST OF
15 2009 AND THE HOPE IS THAT OUR ADVANCED PLANNING WOULD BE
16 COMPLETED BY JUNE 2010 WITH THE INTENT OF EXECUTING OUR PLAN
17 BY JULY OF THAT SAME YEAR. WE UNDERSTAND THAT THE CRITERIA FOR
18 ACCESSING THE STIMULUS OR A.R.R.A. MONEY WILL COME OUT
19 PROBABLY THE BEGINNING OF 2010. SO WE DO WANT TO POSITION
20 OURSELVES SO THAT WE CAN ACCESS THOSE FUNDS. IF WE DON'T
21 ACCESS THE FUNDS, THIS WILL BE VERY, VERY DIFFICULT TO ACHIEVE
22 WHAT WE NEED TO ACHIEVE. THE KEY, THOUGH, WILL BE THOSE FUNDS.
23 BUT WE CAN'T JUST-- WE HAVE TO HAVE THE FOUNDATION IN PLACE.
24 WE HAVE TO HAVE A SPECIFIC PLAN. AND WITH THAT AN ASSESSMENT
25 DONE. IF ALL GOES RIGHT, THE NEW SYSTEM WILL BE UP AND RUNNING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SOMETIME IN 2014. THIS IS A VERY, VERY COMPLEX, VERY
2 COMPREHENSIVE INITIATIVE.

3

4 **SUP. ANTONOVICH:** THANK YOU.

5

6 **SUP. KNABE, CHAIRMAN:** OKAY. SUPERVISOR RIDLEY-THOMAS. THEN DO
7 YOU WANT TO SPEAK? AND THEN SUPERVISOR YAROSLAVSKY.

8

9 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. LET ME JUST
10 COMMEND THE C.E.O.'S WORKING GROUP FOR WHAT THEY HAVE DONE UP
11 TO THIS POINT. I THINK IT IS CONSISTENT WITH THE WISHES OF THE
12 BOARD AS DIRECTED ON APRIL 7TH. PERMIT ME TO READ IN THE
13 CONCERNS THAT I HAVE THAT WE DIRECT THEM TO MOVE FORWARD,
14 PURSUANT TO WHAT THEY HAVE BEGUN TO LAY OUT TODAY. AND PART OF
15 THE RATIONALE FOR URGING THEM TO DO SO WITH THE APPROPRIATE
16 AMOUNT OF SPEED IS BECAUSE OF THE STIMULUS FUNDS AND THE
17 ABILITY TO COMPETE FOR THOSE RESOURCES TO GET US IN THE QUEUE
18 FOR POTENTIAL FUNDING. I THINK THE PUBLIC/PRIVATE PARTNERSHIP
19 THAT HAS ALREADY BEEN ARTICULATED, THE WORK THAT LANES HAS
20 ALREADY KIND OF LAID OUT IN COLLABORATION WITH THE STATE
21 HEALTH INFORMATION EXCHANGE INITIATIVE IS ALL OF THE KIND OF
22 WORK THAT NEEDS TO BE TAKEN ADVANTAGE OF. SO I WOULD HOPE THAT
23 THEY WOULD BE ABLE TO MOVE FORWARD WITH THE BOARD'S CONSENT,
24 REPORT BACK ON PROGRESS WITHIN 60 DAYS MAX, OR SOONER IF
25 NECESSARY TO ENSURE THAT THE COUNTY SUBMITS A PROPOSAL THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SUCCESSFULLY COMPETES FOR THE STIMULUS RESOURCES, PARTICULARLY
2 AS IT RELATES TO HEALTH INFORMATION TECHNOLOGY FUNDS. I SO
3 MOVE, MR. CHAIRMAN.

4

5 **SUP. KNABE, CHAIRMAN:** THANK YOU. THE CHAIR WILL SECOND THAT.
6 ZEV?

7

8 **SUP. YAROSLAVSKY:** I'M A LITTLE PUZZLED BY-- MAYBE I DIDN'T
9 UNDERSTAND WHERE THIS WAS GOING. WHAT IS THE ULTIMATE
10 OBJECTIVE? IS IT THAT ALL MEDICAL PROVIDERS IN THE COUNTY,
11 SOUTHERN CALIFORNIA ARE GOING TO SHARE INFORMATION WITH EACH
12 OTHER? KAISER WITH US, US WITH KAISER? US WITH BLUE CROSS?
13 BLUE CROSS WITH US?

14

15 **DR. JOHN SCHUNHOFF:** SUPERVISOR, OUR INITIAL INTEREST IS IN
16 SHARING INFORMATION WITH ANY ENTITY THAT TREATS THE SAME
17 PATIENTS WE DO.

18

19 **SUP. YAROSLAVSKY:** RIGHT.

20

21 **DR. JOHN SCHUNHOFF:** ULTIMATELY I THINK THIS WILL GO THE
22 DIRECTION OF HAVING ALL THE VARIOUS PROVIDERS SHARING A
23 CERTAIN LEVEL OF INFORMATION ABOUT PATIENTS SO THAT THEY CAN
24 BE APPROPRIATELY TREATED. BUT OUR FIRST PRIORITY IN THIS IS TO
25 TALK WITH THOSE ENTITIES THAT TREAT THE SAME PATIENTS WE DO,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND THAT INCLUDES NOT ONLY THE P.P.P.S BUT INCLUDES THE
2 PRIVATE HOSPITALS.

3

4 **SUP. YAROSLAVSKY:** HOW MANY PEOPLE WHO WE TREAT ARE TREATED BY
5 PRIVATE HOSPITALS? WHAT PERCENTAGE OF THE PEOPLE WE TREAT
6 WOULD YOU SAY ARE TREATED BY PRIVATE HOSPITALS?

7

8 **DR. JOHN SCHUNHOFF:** I DON'T HAVE THE SPECIFIC PERCENTAGE ON
9 THIS.

10

11 **SUP. YAROSLAVSKY:** DOES ANYBODY HERE KNOW WHAT THAT WOULD BE?
12 10, 20, 50, 100 PERCENT? WOULDN'T THAT BE A QUESTION WE'D WANT
13 TO KNOW AS WE BEGIN TO UNDERTAKE AN EXPENSE OF THIS KIND?

14

15 **DR. JOHN SCHUNHOFF:** WE'LL GET YOU THAT, SUPERVISOR. THE
16 EXPERIENCE WE HAVE THROUGH THE IMPACTED HOSPITAL PROJECT--

17

18 **SUP. YAROSLAVSKY:** WE HAVE A MOTION NOW.

19

20 **SUP. RIDLEY-THOMAS:** I DIDN'T HEAR THE QUESTION. I DIDN'T
21 UNDERSTAND IT.

22

23 **SUP. YAROSLAVSKY:** YOU DIDN'T HEAR MY QUESTION?

24

25 **SUP. RIDLEY-THOMAS:** EXACTLY.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** MY MICROPHONE ON. HE DIDN'T HEAR THE
3 QUESTION. I HOPE I CAN REMEMBER THE QUESTION.

4

5 **SUP. KNABE, CHAIRMAN:** THE QUESTION WAS HOW MANY PATIENTS DO WE
6 TREAT FROM PRIVATE HOSPITALS?

7

8 **SUP. YAROSLAVSKY:** WHAT PERCENTAGE OF THE PATIENTS WE TREAT ARE
9 TREATED BY PRIVATE HOSPITALS?

10

11 **C.E.O. FUJIOKA:** WE'LL GET THAT INFORMATION. I THINK IT'S
12 UNDERSTOOD THAT FOR OUR ENTIRE SYSTEM HERE IN THE COUNTY OF
13 LOS ANGELES, WHETHER IT'S A SYSTEM, AN H.M.O. LIKE KAISER OR A
14 PRIVATE HOSPITAL LIKE CEDARS, THE EMERGENCY ROOMS ARE ACCESSED
15 BY ANYONE AND EVERYONE. AND ALTHOUGH WE WON'T BE LINKED
16 COMPLETELY WITH KAISER AND THE KAISER NETWORK, THE HOPE IS
17 THAT WE'D BE LINKED AT LEAST WITH THAT EMERGENCY ROOM. WE KNOW
18 THAT THE A.R.R.A. H.I.T., HEALTH INFORMATION GRANT, WILL BE
19 FOCUSED ON, I DON'T WANT TO SAY RESTRICTED, BUT FOCUSED ON
20 PROGRAMS THAT HAVE A VERY LARGE SYSTEM-WIDE APPLICATION. IF WE
21 WERE TO GO TO THE FEDERAL GOVERNMENT AND ASK FOR FUNDING TO
22 SUPPORT A CLOSED SYSTEM, ONLY A SYSTEM THAT IMPACTS COUNTY
23 HOSPITALS, WE'D HAVE VERY LITTLE, IF ANY, CHANCE TO OBTAIN THE
24 A.R.R.A. GRANTS. THE HOPE IS THAT IT WILL BE-- THE LINKAGE
25 WOULD BE WITH OUR HEALTHCARE PROVIDERS IN L.A. COUNTY.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SOMEWHAT MAYBE A MORE LIMITED STREAM. AGAIN, THE EMERGENCY
2 ROOMS WITH THE COUNTY FACILITIES BECAUSE OF THE INDIGENTS THAT
3 WALK INTO, OR OTHER FOLKS WHO WALK INTO THE EMERGENCY ROOMS
4 FOR JUST THAT CARE, THE EMERGENT CARE. BUT ALSO MOST
5 IMPORTANTLY, I THINK, WOULD BE THE MANY CLINICS AROUND THE
6 COUNTY THAT USE OUR SPECIALTY CLINICS AND ALSO USE OUR
7 HOSPITALS.

8

9 **SUP. YAROSLAVSKY:** SO NO ONE ELSE IN THE COUNTRY DOES THIS TO
10 THIS EXTENT? THERE IS INFORMATION TECHNOLOGY SHARING AMONG
11 PHYSICIANS, AMONG HOSPITALS ALL OVER THE WORLD. M.R.I.S AND
12 C.A.T. SCANS TELEFAX OR WHATEVER ARE EMAILED BACK AND FORTH.
13 SO THERE'S THAT KIND OF INFORMATION. BUT IN TERMS OF THIS KIND
14 OF INSTITUTIONALIZED INFORMATION SHARING BETWEEN PRIVATE AND
15 PUBLIC INSTITUTIONS, THERE'S NOTHING ON THIS SCALE ANYWHERE;
16 THAT'S WHAT YOU SAID EARLIER, RIGHT? IT'S NOT DONE? HELLO?

17

18 **DR. JOHN SCHUNHOFF:** YES, SUPERVISOR, THAT'S CORRECT. WE HAVE A
19 VERY BEGINNING SYSTEM HERE IN L.A. COUNTY CALLED THE ENCOUNTER
20 SUMMARY SHEET WHERE WE SHARE INFORMATION WITH OUR
21 PUBLIC/PRIVATE PARTNERS. THEY'RE ABLE TO SEE INFORMATION. ONCE
22 THEY'VE ESTABLISHED THAT THEY ARE TREATING THAT PATIENT, THEY
23 CAN SEE INFORMATION FROM OUR SYSTEM ABOUT LAB RESULTS AND
24 PHARMACY. BUT IT'S NOT THE ENTIRE ELECTRONIC HEALTH RECORD.
25 IT'S ONLY LIMITED PARTS OF IT. AND THAT'S WHY IN THE SCOPE OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THIS PROJECT, IT'S LINKING TOGETHER THE ELECTRONIC HEALTH
2 RECORD, WHICH WOULD HAVE ALL THE RECORDS, NOT JUST THE PIECES
3 WE'VE TALKED ABOUT WITH THE HEALTH INFORMATION EXCHANGE. SO
4 THAT YOU COULD HAVE MEANINGFUL SHARING WITH OTHER PROVIDERS
5 WHO ARE TREATING THE SAME PATIENTS.

6

7 **SUP. YAROSLAVSKY:** WHO IS ELIGIBLE TO APPLY FOR THESE FUNDS
8 THAT WE'RE APPLYING FOR? THE FEDERAL FUNDS? ELLEN, DO YOU
9 KNOW?

10

11 **ELLEN SANDT:** I WAS GOING TO SAY AS BILL WAS SAYING, IT'S MORE
12 ON THE NONPROFIT/PRIVATE SIDE. I DON'T THINK AS A GOVERNMENT
13 AGENCY WE CAN APPLY DIRECTLY FOR OURSELVES. WE HAVE TO DO IT
14 JOINTLY IN THIS KIND OF A SHARED PROJECT.

15

16 **SUP. YAROSLAVSKY:** ARE THERE ANY OF THE NONPROFIT/PRIVATE THAT
17 ARE TALKING ABOUT DOING THIS ON THIS SCALE, SINCE THEY ARE
18 ELIGIBLE, ANY OF THEM? KAISER?

19

20 **ELLEN SANDT:** I THINK THERE IS A LOT OF INTEREST OUT THERE. WE
21 HAVEN'T DIRECTLY APPROACHED THEM YET, BUT WE'VE HAD A COUPLE
22 OF GROUPS COME TO US.

23

24 **SUP. YAROSLAVSKY:** HAS ANYBODY APPROACHED US?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **ELLEN SANDT:** YEAH.

2

3 **SUP. YAROSLAVSKY:** WHO'S APPROACHED US?

4

5 **ELLEN SANDT:** IS IT THE LONG BEACH GROUP?

6

7 **DR. JOHN SCHUNHOFF:** THERE'S LONG BEACH NETWORK FOR HEALTH.

8 AND--

9

10 **ELLEN SANDT:** AND HEALTHY L.A. HAVE BOTH APPROACHED US AND SAID

11 THEY'D BE INTERESTED IN DOING SOMETHING WITH US IF WE ARE

12 GOING TO MOVE FORWARD.

13

14 **SUP. YAROSLAVSKY:** DID THEY MAKE THE APPLICATION OR IS IT A

15 PRIVATE/PUBLIC JOINT APPLICATION?

16

17 **ELLEN SANDT:** THEY HAVEN'T ACTUALLY PUBLISHED THE SPECIFIC

18 GUIDELINES FOR THE GRANTS YET, THAT'S NOT GOING TO COME OUT

19 UNTIL PROBABLY JANUARY. BUT THE LITTLE BIT THAT WE'VE SEEN, IT

20 LOOKS LIKE THE APPLICATION MIGHT HAVE TO COME FROM THE PRIVATE

21 SECTOR AND NOT FROM US SPECIFICALLY. BUT WE WOULD CERTAINLY

22 WANT TO BE MENTIONED IN THE APPLICATION AND LISTED AS ONE OF

23 THE MEMBERS, IF YOU WILL, OF THIS GROUP.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** AND WHAT IS THE ESTIMATED COST OF WHAT
2 YOU'RE TALKING ABOUT DOING, TOTAL?

3

4 **ELLEN SANDT:** WE REALLY DON'T HAVE THAT YET. THERE'S ALMOST
5 LIKE RINGS OF INVOLVEMENT, IF YOU WILL. THERE WOULD BE THE
6 INITIAL, LIKE WE TALKED ABOUT HOOKING UP WITH THE EMERGENCY
7 ROOMS, THERE'S THAT INITIAL GROUP. THEN WE WERE TALKING ABOUT
8 THAT, HOW MANY PEOPLE OUT THERE COULD YOU IMAGINE SPREADING
9 THIS OUT TO? ULTIMATELY DOWN THE ROAD, DO YOU APPLY THIS
10 FARTHER? DENTISTS? IT'S LIKE HOW FAR DO YOU TAKE THIS THING?
11 THERE'S ALL THESE RINGS OF INVOLVEMENT. SO WE SEE THIS AS
12 BEING A VERY PHASED KIND OF A PROJECT, TRYING TO HIT SORT OF
13 THE CRITICAL PIECE FIRST AND THEN WE SEE ABOUT ROLLING IT OUT.
14 AND THE THING IS, I DON'T-- IT'S NOT LIKE WE WOULD BE PAYING
15 FOR ALL THE PRIVATE SECTOR STUFF. THEY WOULD HAVE TO PAY FOR
16 THEIR SHARE OF IT AND/OR THROUGH APPLYING FOR THE GRANTS. ON
17 OUR END, WE HAVE TO GET OUR OWN INTERNAL ELECTRONIC MEDICAL
18 RECORDS READY AND HAVE A MONITORING SYSTEM TO DO AN EXCHANGE.
19 SO WE HAVE KIND OF LIKE AN INTERNAL PROJECT AND THEN WE HAVE
20 THE HEALTH INFORMATION EXCHANGE, WHICH IS LINKING UP WITH ALL
21 THOSE OTHER ENTITIES.

22

23 **SUP. YAROSLAVSKY:** WHAT IS THE MINIMUM AMOUNT OF MONEY YOU CAN
24 SEE THE COUNTY SPENDING ON THIS?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **ELLEN SANDT:** OH GOSH, I HAVE NO IDEA.

2

3 **SUP. YAROSLAVSKY:** WELL THERE'S TWO QUESTIONS. THE COUNTY
4 SPENDING WITH ITS OWN MONEY AND GETTING FEDERAL MONEY. SOME OF
5 THIS IS GOING TO HAVE TO BE SPENT BY THE COUNTY WITH ITS OWN
6 MONEY. LIKE YOU SAY TO GET IT READY, TO GET OUR DATA READY.
7 SOMEBODY HERE HAS GOT TO HAVE SOME ORDER OF MAGNITUDE BEFORE
8 WE GO DOWN THIS ROAD.

9

10 **SHEILA SHIMA:** WELL OUR REPORT ACTUALLY INCLUDES IN IT A VERY
11 ROUGH ESTIMATE. BUT THE REASON WE'RE NOT PUTTING IT FORWARD,
12 IT'S THE ESTIMATED THAT WE ARE PROVIDING IS 200 TO \$300
13 MILLION FOR THIS TYPE OF SYSTEM. BUT HOW THAT BREAKS DOWN AND
14 WHAT THE SPECIFIC BUDGET WOULD BE AND WHAT THE AMOUNTS WOULD
15 BE FOR EACH OF THE ENTITIES, ALL OF THAT IS YET TO BE
16 DETERMINED.

17

18 **SUP. YAROSLAVSKY:** 2 TO 300 MILLION WOULD BE FOR WHAT?

19

20 **SHEILA SHIMA:** FOR THE KIND OF INFORMATION MANAGEMENT SYSTEM
21 THAT WE'RE TALKING ABOUT THAT WOULD ACTUALLY--

22

23 **C.E.O. FUJIOKA:** THE COUNTYWIDE--

24

25 **SUP. YAROSLAVSKY:** THE MAXIMUM PROGRAM OR MINIMAL PROGRAM?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SHEILA SHIMA:** IT WOULD BE MORE ALONG THE LINES OF THE MAXIMAL
3 PROGRAM.

4

5 **SUP. YAROSLAVSKY:** WHO IS GOING TO PAY FOR THE DEVELOPMENT OF
6 THE MEDICAL DATA THE INFORMATION THAT WE IN THE P.P.P.S HAVE?
7 HOW MUCH IS THAT GOING TO COST? I MEAN WE'RE GOING TO DO IT.
8 HOW MUCH WILL IT COST?

9

10 **SHEILA SHIMA:** WE DON'T HAVE THAT. THAT'S THE KIND OF
11 INFORMATION THAT WE ARE CURRENTLY-- THAT WE'LL BE WORKING ON
12 IF THIS IS THE DIRECTION THAT THE BOARD FEELS WE SHOULD BE
13 MOVING IN.

14

15 **C.E.O. FUJIOKA:** THIS IS THE INITIAL ASSESSMENT. WE'RE ASKING
16 APPROVAL RIGHT NOW FROM THE BOARD TO TAKE IT TO THE NEXT STEP.
17 RIGHT NOW ESSENTIALLY, IT'S BEEN JUST A GROUP OF COUNTY STAFF
18 WITH THE EXCEPTION OF THE ONE CONSULTANT THAT WE HAVE WHO
19 PUTTING TO THE REPORT IN FRONT OF YOU. THE REPORT ALSO
20 ATTACHED TO OUR MEMO TO THE BOARD IS INITIAL REPORT OF A
21 STRATEGIC FEASIBILITY ASSESSMENT THAT WAS DONE WITHIN OUR
22 RESOURCES WITH EXCEPTION AGAIN OF THE CONSULTANT. WHAT WE HAVE
23 BEFORE YOU IS ESSENTIALLY A VISION THAT WE WOULD LIKE TO MOVE
24 TO THE NEXT LEVEL. AND THEN POSITION OURSELVES TO BE READY FOR
25 THE A.R.R.A. FUNDS WHEN THE APPLICATION CRITERIA IS RELEASED.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN?

3

4 **SPEAKER:** GO AHEAD.

5

6 **SUP. YAROSLAVSKY:** I'M STILL-- I WANT TO GET BACK TO-- KAISER
7 HAS AUTOMATED ALL OF ITS MEDICAL RECORDS, HAVE THEY NOT?

8

9 **SHEILA SHIMA:** YES. AND THAT'S AN INTERNAL SYSTEM.

10

11 **SUP. YAROSLAVSKY:** RIGHT. DO YOU KNOW HOW MUCH THEY SPENT DOING
12 THAT?

13

14 **C.E.O. FUJIOKA:** IF YOU LOOK AT IT IN TOTALITY, THEY HAD
15 SEVERAL FAILED EFFORTS. AND THEY ALSO, IF YOU START FROM WHEN
16 THEY--

17

18 **SUP. YAROSLAVSKY:** MY QUESTION IS REALLY HOW MUCH, DO WE KNOW
19 HOW MUCH THEY SPENT DOING IT?

20

21 **SHEILA SHIMA:** I'VE HEARD AN AMOUNT OF \$3 BILLION.

22

23 **SUP. YAROSLAVSKY:** THAT WAS FOR THE WHOLE NATION?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SHEILA SHIMA:** YES, THE ENTIRE SYSTEM. THAT WAS THE SYSTEM THAT
2 ULTIMATELY WORKED.

3

4 **C.E.O. FUJIOKA:** BUT I THINK THE 3 BILLION IS IN TOTAL. THAT
5 INCLUDES THE SEVERAL FAILED EFFORTS THAT THEY HAD. I DON'T
6 THINK THAT WOULD BE AN ACCURATE COMPARISON.

7

8 **SUP. YAROSLAVSKY:** I'M JUST TRYING TO GET SOME KIND OF AN ORDER
9 OF MAGNITUDE WHAT WE'RE TALKING ABOUT HERE.

10

11 **C.E.O. FUJIOKA:** THE INDIVIDUAL WHO IS WORKING WITH US, I THINK
12 WE KNOW, BROUGHT UP A SYSTEM THAT THE V.A. IS CURRENTLY USING
13 RIGHT NOW. IT DIDN'T COME CLOSE TO THAT IN HIS BEST ESTIMATE
14 IS IN THE 200 TO \$300 MILLION RANGE. AND FOR SOMEBODY WHO'S
15 ACTUALLY BROUGHT UP THE SYSTEM WHO KNOWS THE VERY SPECIFIC,
16 KNOWS STEPS, ACTIONS AND COSTS ASSOCIATED WITH THAT EFFORT,
17 HIS ESTIMATE HAS, I'D SAY A LARGE DEGREE OF ACCURACY.

18

19 **SUP. YAROSLAVSKY:** LET ME ASK A QUESTION. ARE YOU ANTICIPATING
20 SPENDING COUNTY MONEY TO DEVELOP OUR MEDICAL RECORDS BEFORE WE
21 KNOW WHETHER WE HAVE A FEDERAL PARTNERSHIP OR FEDERAL FUNDS
22 COMING OUT OF THE STIMULUS PACKAGE?

23

24 **C.E.O. FUJIOKA:** WELL, I WOULD SAY THE ANSWER IS YES. BECAUSE
25 IF WE HAVE THE RELATIONSHIP--



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** IS IT IN THIS THE BUDGET? IS IT IN THIS
3 COMING YEAR'S BUDGET?

4

5 **C.E.O. FUJIOKA:** IT'S NOT IN NEXT YEAR'S BUDGET. IT WOULD BE IN
6 THE FUTURE YEAR'S BUDGET.

7

8 **SUP. YAROSLAVSKY:** BUT THE TESTIMONY WAS THAT WE WERE GOING TO
9 KNOW EARLY IN 2010-- IS IT EARLY IN 2010 OR MID 2010 WHETHER
10 WE WILL GET ANY OF THE MONEY FOR THIS PURPOSE?

11

12 **ELLEN SANDT:** ACTUALLY WHAT WE'RE HEARING IS THEY'RE DEVELOPING
13 THE CRITERIA AND THE GUIDELINES RIGHT NOW. THE EARLIEST THEY
14 WOULD START TALKING ABOUT THE GRANT PROGRAMS IS JANUARY 2010.
15 THAT'S IF THEY STICK TO THE SCHEDULE THEY ARE ON NOW.

16

17 **SUP. YAROSLAVSKY:** IS THERE A LID ON WHAT IS AVAILABLE?

18

19 **ELLEN SANDT:** I'M SURE THERE IS. BUT WE DON'T KNOW WHAT IT IS
20 RIGHT NOW. ONE OF THE THINGS WE'RE REALLY HOPING TO COME UP
21 WITH IS IF THE BOARD APPROVES THIS IS COMING UP WITH WHAT
22 COULD REALLY BE A MODEL PROGRAM FOR THE WHOLE COUNTRY, IN
23 TERMS OF INTEGRATING THE COUNTY SERVICES WITH ALL THE PRIVATE
24 SECTOR SERVICES. AND ONE OF THE THINGS THAT I THINK MAKES US
25 STAND OUT A LITTLE BIT AND MIGHT MAKE US MORE COMPETITIVE IS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE'RE RESPONSIBLE FOR THE DISASTER RESPONSE, TOO. SO WE'RE
2 COVERING A LOT OF AREAS, NOT JUST THE MEDICAL HEALTH BUT THE
3 WHOLE DISASTER RESPONSE AREA IS A RESPONSIBILITY BECAUSE WE
4 HAVE PUBLIC HEALTH AND ALL THE EMERGENCY SERVICES. SO IT'S A
5 VERY BROAD AREA THAT WE'RE LOOKING TO INTEGRATE.

6

7 **SUP. YAROSLAVSKY:** WHAT IS THE STATE INFORMATION HEALTH
8 EXCHANGE INITIATIVE THAT IS IN MR. RIDLEY-THOMAS'S MOTION?

9

10 **DR. JOHN SCHUNHOFF:** THAT'S THE EFFORT AT THE STATE LEVEL IN
11 ORDER TO DEVELOP A STATEWIDE HEALTH INFORMATION EXCHANGE.

12

13 **SUP. YAROSLAVSKY:** IS IT STATE GOVERNMENT?

14

15 **DR. JOHN SCHUNHOFF:** STATE GOVERNMENT IS ORGANIZING IT, YES.

16

17 **SUP. YAROSLAVSKY:** GO AHEAD, SPEAK UP, IF THERE'S MORE TO IT.
18 DID YOU WANT TO ADD SOMETHING TO THAT?

19

20 **DR. JOHN SCHUNHOFF:** THERE'S TWO SORTS OF THINGS THAT ARE
21 HAPPENING AT THE STATE LEVEL. THERE'S AN ORGANIZATION THAT WAS
22 CREATED THAT IS LOOKING AT CREATING A HEALTH INFORMATION
23 EXCHANGE STATEWIDE. IT IS CALLED CAL. R.I.O. BUT THE STATE
24 GOVERNMENT, THE HEALTH AND HUMAN SERVICES, THE GOVERNOR'S
25 OFFICE, ET CETERA, AS A RESULT OF THE A.R.R.A. FUNDING, HAS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CREATED A POSITION THAT IS LOOKING TO DEVELOP A PLAN FOR THIS
2 SORT OF THING AT THE STATE LEVEL.

3

4 **SUP. YAROSLAVSKY:** SO THE STATE HEALTH INFORMATION EXCHANGE IS
5 AN EXCLUSIVE STATE GOVERNMENT OPERATION?

6

7 **DR. JOHN SCHUNHOFF:** YES.

8

9 **C.E.O. FUJIOKA:** IT IS OUR UNDERSTANDING--

10

11 **SUP. YAROSLAVSKY:** AND CAL. R.I.O. IS WHAT?

12

13 **DR. JOHN SCHUNHOFF:** IT IS A PRIVATE ENTITY THAT WAS
14 INCORPORATED, SET UP A COUPLE YEARS AGO THAT IS NOW LOOKING,
15 AS WE UNDERSTAND IT, WHETHER IT WOULD BE THE HEALTH
16 INFORMATION EXCHANGE ACROSS THE STATE. IT'S AN ENTITY THAT IS
17 FUNDED MORE FROM THE PRIVATE SECTOR? FROM THE INSURERS AND THE
18 PROVIDERS.

19

20 **SUP. YAROSLAVSKY:** WHO IS RUNNING IT, DO YOU KNOW? IS THERE A
21 BOARD?

22

23 **DR. JOHN SCHUNHOFF:** THE HEAD OF IT IS MOLLY JOEL COYE, WHO IS
24 THE FORMER HEAD OF THE STATE HEALTH DEPARTMENT, BACK DURING
25 THE WILSON ADMINISTRATION.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** SHE'S RUNNING IT, THE EXECUTIVE DIRECTOR SO
3 TO SPEAK?

4

5 **DR. JOHN SCHUNHOFF:** THAT'S RIGHT. BUT SHE IS NOT THE PERSON
6 THAT HAS BEEN NAMED ON THE STATE SIDE.

7

8 **SUP. YAROSLAVSKY:** WHO IS FUNDING THEM?

9

10 **DR. JOHN SCHUNHOFF:** AT THIS POINT TO MY KNOWLEDGE THEY HAVE
11 JUST PRIVATE FUNDING. THEY HAVE NO STATE OR PUBLIC FUNDING
12 THAT I KNOW OF.

13

14 **SUP. YAROSLAVSKY:** DO YOU KNOW WHO THE PRIVATE FUNDERS ARE?

15

16 **DR. JOHN SCHUNHOFF:** I DO NOT. WE CAN GET YOU WHATEVER
17 INFORMATION IS PUBLIC.

18

19 **SUP. YAROSLAVSKY:** YEAH, I'D LIKE YOU TO GET THAT IF YOU CAN.

20

21 **C.E.O. FUJIOKA:** YOU KNOW, AS PART OF THIS EFFORT, I KNOW WE'VE
22 HAD THIS DISCUSSION IN DIFFERENT VENUES, BUT IT'S OUR INTENT
23 TO APPROACH SEVERAL ENTITIES TO HELP US WITH THE FUNDING THE
24 INITIAL-- AT LEAST IN THE NEXT PHASE AS WE GO FORTH WITH THE
25 ASSESSMENT PROCESS. WE'VE HAD SOME COMMITMENTS FROM-- IF NOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I'LL CHARACTERIZE THEM AS SOME OF THE NONPROFIT FOUNDATIONS TO
2 HELP US WITH THIS EFFORT. WE UNDERSTAND THE CONCERN TO SOME
3 DEGREE, THE TREPIDATION. BUT GIVEN WHAT'S BEING PRESENTED
4 THROUGH THE STIMULUS FUNDS, TAKING THIS NEXT STEP, I THINK, IS
5 REASONABLE. BEFORE WE TAKE ANY FURTHER STEPS THAT WOULD COMMIT
6 THE COUNTY TO EXPENDITURES FROM OUR GENERAL FUND, THEY WILL BE
7 FULLY VETTED AND PRESENTED TO THIS BOARD. THIS MERELY ASKS FOR
8 US TO GO FORWARD WITH THE NEXT STEP IN THE WHOLE ASSESSMENT
9 PROCESS, ASSESSMENT WITH THAT DEVELOPMENT.

10

11 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN, IF I MAY?

12

13 **SUP. KNABE, CHAIRMAN:** YES.

14

15 **SUP. RIDLEY-THOMAS:** THAT ESSENTIALLY CAPTURES THE SPIRIT, THE
16 INTENT OF THE MOTION THAT I PUT FORWARD AND THAT YOU SECONDED.
17 IT CAPTURES WHAT WE, AS A BOARD, DIRECTED THE C.E.O. TO DO
18 APRIL. THEY'VE COME BACK WITH WHAT IS ESSENTIALLY A
19 PRELIMINARY. WE WISH TO TAKE FULL ADVANTAGE OF EVERY
20 OPPORTUNITY THERE IS OUT THERE WITH RESPECT TO THE STIMULUS
21 FUNDS AND APPROPRIATELY POSITION THAT AND LEVERAGE IT AS
22 DEEMED APPROPRIATE WITH PUBLIC AND/OR PRIVATE DOLLARS
23 OTHERWISE. I SUSPECT THAT IT IS FULLY UNDERSTOOD THAT NO
24 ENCUMBRANCE OF COUNTY FUNDS CAN TAKE PLACE ABSENT THE EXPLICIT
25 APPROVAL OF THE BOARD, THEREFORE THE NEXT 60 DAYS OUGHT TO BE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A PERIOD IN TIME WHERE WE WOULD THEN GET ANOTHER REPORT FROM
2 THE C.E.O. AND THE WORKING GROUP, AND SOONER, AS IS INDICATED,
3 IF IT IS DEEMED APPROPRIATE THAT AN OPPORTUNITY PRESENTS
4 ITSELF TO TAKE ADVANTAGE OF A SUBMISSION OF A PROPOSAL FOR
5 STIMULUS FUNDS. I THINK ONCE AGAIN THIS WORK SIGNALS SOMETHING
6 VERY, VERY POSITIVE IN TERMS OF THE MANAGEMENT OF PATIENTS,
7 THE CARE THAT CAN BE AFFORDED THEM, THE EFFICIENCIES THAT WILL
8 BE CAPTURED OWING TO THE USE OF TECHNOLOGY THAT IS CURRENTLY
9 NOT AT OUR DISPOSAL. IT CAN ONLY MEAN BETTER PATIENT CARE
10 ULTIMATELY FROM THE PERSPECTIVE OF PREVENTION AND MANAGEMENT.
11 THEREFORE, ALL OF US SHOULD KNOW THAT THAT MEANS CAPTURING
12 HUGE SAVINGS, THEREFORE BEING ABLE TO PROVIDE MORE CARE FOR
13 MORE PERSONS WHO MAY BE SICK OR COMPROMISED. IT HAS THE
14 POTENTIAL, IT SEEMS TO ME, TO SET A NEW STANDARD; AND IN
15 ADDITION TO THAT, IT WILL INSPIRE QUITE A BIT OF INTEREST IN
16 SUPPORT OF BOTH THE PUBLIC AND PRIVATE SECTORS AS WE THINK
17 ABOUT COLLABORATION AND PUBLIC/PRIVATE PARTNERSHIPS, THERE IS
18 NO WAY TO GET AROUND THE FACT THAT HEALTHCARE IN THE COUNTY OF
19 LOS ANGELES IS INTERDEPENDENT, IT IS INSEPARABLE. AND THE
20 EXTENT TO WHICH THE COUNTY IMPACTS PRIVATE HEALTHCARE DELIVERY
21 IS BASICALLY IRREFUTABLE. AND SO I THINK WE OUGHT TO RECOGNIZE
22 THAT WE'RE ALL IN THIS THING TOGETHER. AND TO THE EXTENT THAT
23 THAT IS THE CASE, CAUSE THIS HEALTH INFORMATION TECHNOLOGY
24 DISCUSSION TO TAKE OFF AND WE OUGHT TO BE ACTIVE, CENTER STAGE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PARTICIPANTS IN IT, DRIVING UP THE HIGHEST QUALITY OF PATIENT
2 CARE POSSIBLE.

3

4 **SUP. KNABE, CHAIRMAN:** I WOULD JUST ADD I TOTALLY AGREE. I
5 THINK ONE OF THE THINGS HERE-- THIS HAS, WELL, THE COSTS OF
6 IMPLEMENTING AND PUTTING SOMETHING LIKE THIS THING TO, TO ME,
7 ARE VERY, VERY EXPENSIVE. BUT I THINK THE POTENTIAL SAVINGS
8 THROUGHOUT THE ENTIRE SYSTEM, NOT ONLY FOR US BUT THE OTHER,
9 THE COST OF HEALTHCARE, WE'VE TALKED ABOUT THIS FOR YEARS.
10 WE'VE TRIED TO IMPLEMENT IT. I'VE BEEN A VERY ACTIVE
11 PARTICIPANT IN THE LONG BEACH PROGRAM DOWN THERE, AND MEMBERS
12 DOWN THERE. THIS JUST HAS AN INCREDIBLE POTENTIAL TO REDUCE
13 THE COST OF HEALTHCARE. DUPLICATIVE SERVICES, TESTS, WHATEVER
14 IT MIGHT BE. MEDICAL HOMES, MEDICAL RECORDS, WE ARE SO FAR
15 BEHIND THE 8 BALL. AND WE NEED TO BE AT THE TABLE IF THERE ARE
16 FEDERAL FUNDS AVAILABLE. THAT WOULD BE OUR OPPORTUNITY TO MOVE
17 FORWARD ON THIS. SO I SECONDED THE SUPERVISOR'S MOTION. AND WE
18 HAVE IT HERE IN FRONT OF US TO TAKE THIS TO THE NEXT LEVEL, AT
19 LEAST FOR REVIEW WITH THE FULL REPORT BACK. I HAVE TWO
20 SPEAKERS. I'VE BEEN REMINDED IT'S BEEN SO LONG I HAD A NEW
21 STACK OF PAPER HERE. LAURA LANDRY? LAURA'S HERE. I SAW HER OUT
22 THERE. AND ARNOLD SACHS. IS ARNOLD STILL HERE? DID ARNOLD
23 LEAVE? OKAY.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **LAURA LANDRY:** GOOD AFTERNOON, MY NAME IS LAURA LANDRY, I'M THE
2 EXECUTIVE DIRECTOR OF THE LONG BEACH NETWORK FOR HEALTH AND WE
3 ARE AN ORGANIZATION THAT DOES INFORMATION EXCHANGE IN THE
4 SOUTH BAY LONG BEACH AREA. QUITE FRANKLY, I'M HERE BECAUSE I'M
5 SOMEBODY THAT WAS HARMED BY THE LACK OF INFORMATION AT THE
6 POINT OF CARE. I WENT BLIND ON A SATURDAY AFTERNOON AFTER DAYS
7 OF TESTING. AND MY DATA WASN'T AVAILABLE IN THE EMERGENCY
8 DEPARTMENT. AND THEY ENDED UP NOT BEING ABLE TO TREAT ME UNTIL
9 AFTER THE WINDOW THAT THEY KNEW THAT THEY COULD TREAT ME IN
10 WAS CLOSED. SO THIS IS A SUBJECT THAT'S VERY NEAR AND DEAR TO
11 MY HEART. YOUR-- THE PEOPLE THAT HAVE WORKED ON THIS REPORT
12 HAVE DONE AN AMAZING JOB. WE OFTEN TALK ABOUT EVERY WEEK IN
13 HEALTHCARE INFORMATION TECHNOLOGY AND HEALTHCARE INFORMATION
14 EXCHANGE IS ACTUALLY A YEAR. SO IN THE 13 WEEKS THAT THEY'VE
15 PULLED ALL OF THIS INFORMATION TOGETHER AND TRIED TO PUT
16 EVERYTHING TOGETHER THAT THEY COULD BRINGING TOGETHER, THEY'VE
17 DONE A FABULOUS JOB. THE ONLY CONCERN THAT I HAVE IS THERE ARE
18 EXPERTS, THERE ARE SUBJECT MATTER EXPERTS, THERE ARE PEOPLE
19 WHO ARE NATIONAL LEADERS, INCLUDING THOSE OF US WHO
20 PARTICIPATE IN THE LONG BEACH NETWORK FOR HEALTH, WHO HAVE NOT
21 BEEN AT THE TABLE TO HAVE THE CONVERSATION WITH THE PEOPLE
22 MAKING THE DECISIONS. I'D ALSO LIKE TO MAKE SURE THAT WE
23 SEPARATE OUT TWO VERY CRITICAL POINTS. THERE'S HEALTH
24 INFORMATION TECHNOLOGY AND THERE'S HEALTH INFORMATION
25 EXCHANGE. HEALTH INFORMATION EXCHANGE IS ACTUALLY SOMETHING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT LONG BEACH NETWORK FOR HEALTH RAISED MONEY FOR THE COUNTY
2 FOR BACK IN SEPTEMBER OF 2007. WE HAVE FEDERAL FUNDS UNDER A
3 CONTRACT WITH THE FEDERAL GOVERNMENT TO DO HEALTH INFORMATION
4 EXCHANGE WITH HARBOR U.C.L.A., AND WE RAISED ADDITIONAL FUNDS
5 THROUGH OUR VENDOR PURDUE HEALTH INFORMATION EXCHANGE WITH LOS
6 ANGELES COUNTY U.S.C. MEDICAL CENTER, BECAUSE WE KNOW HOW
7 CRITICAL THIS IS. OUR PROVIDERS, THE PEOPLE WHO ARE PART OF
8 OUR ORGANIZATION, WE HAVE MEMORIAL CARE HEALTH SYSTEM, WE HAVE
9 PROVIDENCE HEALTHCARE SYSTEM. WE HAVE WE HAVE HEALTHCARE
10 PARTNERS AND PHYSICIANS ASSOCIATES, WE HAVE MEMORIAL
11 HEALTHCARE I.P.A., WE'VE CALVERT MEDICAL GROUP. ALL OF THESE
12 PEOPLE ARE LEADERS IN HEALTH INFORMATION TECHNOLOGY AND HEALTH
13 INFORMATION EXCHANGE. AND MY REQUEST WOULD BE THAT WE HAVE AN
14 OPPORTUNITY TO PARTICIPATE. WE ALL KNOW THIS STRUGGLE THE
15 COUNTY HAS. THE COUNTY HAS 2 MILLION PATIENTS IT SEES EVERY
16 YEAR. AND OUT OF THAT, A MILLION OF THOSE PATIENTS ROTATE OUT
17 OF COUNTY CARE AND INTO PRIVATE CARE EVERY YEAR. THERE'S A
18 HUGE OVERLAP. YOU HAVE TRAUMA CENTERS, YOU HAVE A LOT OF WORK
19 THAT YOU DO. MY REQUEST IS THAT YOU COMING TOGETHER WITH THOSE
20 OF US THAT ARE ALREADY DOING HEALTH INFORMATION EXCHANGE AND
21 THOSE WHO HAVE ALREADY ACCOMPLISHED THE HEALTH INFORMATION
22 TECHNOLOGY AND WORK WITH US AND ALLOW US TO SUPPORT YOU AND
23 WHAT IT IS THAT YOU'RE DOING SO THAT WE CAN ALL SERVE THE
24 PATIENTS AND MAKE SURE THAT NOBODY ELSE HAS TO HEAR "I'M
25 SORRY, WE CAN'T TREAT YOU" BEFORE THE WINDOW CLOSES.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. KNABE, CHAIRMAN:** THANK YOU. AND I THINK THAT'S THE INTENT
3 OF SUPERVISOR RIDLEY-THOMAS'S MOTION. THE ITEM IS BEFORE US AS
4 AMENDED BY SUPERVISOR RIDLEY-THOMAS. I'LL SECOND IT. WITHOUT
5 OBJECTION, SO ORDERED. THANK YOU. MIKE, DO YOU HAVE ANYTHING
6 ELSE?

7

8 **SUP. ANTONOVICH:** YES, I DO.

9

10 **SUP. KNABE, CHAIRMAN:** COULD I JUST MOVE ITEMS 9, 31 AND 48?

11

12 **SUP. ANTONOVICH:** SECOND.

13

14 **SUP. KNABE, CHAIRMAN:** ANY OBJECTION? SO ORDERED. THANK YOU.

15

16 **CLERK SACHI HAMAI:** CAN WE APPROVE ITEM 21? THE SPEAKER ALSO
17 RELEASED HIS HOLD ON THAT ITEM.

18

19 **SUP. KNABE, CHAIRMAN:** 21? NO, I HAD SOME QUESTIONS.

20

21 **SUP. ANTONOVICH:** ITEM 31?

22

23 **SUP. KNABE, CHAIRMAN:** ITEM 31.

24

25 **CLERK SACHI HAMAI:** WE JUST APPROVED THAT ITEM.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIRMAN:** ITEM 31?

3

4 **SUP. ANTONOVICH:** YES. SOMEBODY HELD IT.

5

6 **CLERK SACHI HAMAI:** WE JUST APPROVED THAT ITEM.

7

8 **SUP. ANTONOVICH:** ITEM 15?

9

10 **SUP. KNABE, CHAIRMAN:** ITEM 15? OKAY. MEMBER OF THE PUBLIC, WHO
11 SIGNED UP FOR THAT? DONNA CULPEPPER? YOU'RE UP. ITEM 15.

12

13 **DONNA CULPEPPER:** GOOD MORNING. MY NAME IS DONNA CULPEPPER, AND
14 I WORK FOR THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES.

15

16 **SUP. KNABE, CHAIRMAN:** YOU WORK FOR THE DEPARTMENT?

17

18 **DONNA CULPEPPER:** YES. I'VE BEEN A COUNTY EMPLOYEE FOR OVER 21
19 YEARS. AND THIS MORNING I'M HERE BECAUSE I WORK IN A
20 DEPARTMENT WHERE I'VE BEEN BULLIED CONSTANTLY, DISPARAGED
21 TREATMENT, CONSTANT RETALIATION AND EVERYTHING THAT THE
22 MINISTER SPOKE ABOUT THIS MORNING IN THE OPENING PRAYER HAS
23 BEEN HAPPENING TO ME. NO PEACE. NO FREEDOM. NO JUSTICE. NO
24 RIGHTS. JUST SPARED TREATMENT FROM PRETTY MUCH UPPER
25 MANAGEMENT AND ANYONE THAT I COME IN CONTACT WITH. AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 YESTERDAY WHEN I GOT OFF WORK, I WENT HOME AND MY BACKYARD WAS
2 TRASHED. SO I CALLED THE POLICE OUT TO GET A REPORT. AND I
3 DIDN'T SLEEP AT ALL LAST NIGHT. I WAS WORRIED. I DIDN'T KNOW
4 WHAT TO DO. SO I THOUGHT MAYBE I JUST BETTER COME DOWN HERE.
5 THIS MORNING I WAS SITTING IN MY DAUGHTER'S ROOM AND WE SAW A
6 GENTLEMAN HOP IN OUR YARD. SHE YELLED AT HIM. AND THEN HE
7 JUMPED THE FENCE AND LEFT. NOW, A LOT OF THINGS ARE GOING ON
8 AT MY JOB, BUT NOW THEY'RE BRINGING IT TO MY HOME LIFE, TOO.
9 THIS IS THE SECOND TIME THAT SOMEONE HAS TRASHED MY HOME. SO
10 NOW I HAVE TO PROTECT MYSELF AND PUT IT ON RECORD IN CASE
11 ANYONE-- AND THEN TWO WEEKS AGO MY TIRE WAS POKED AT WORK AND
12 I WAS DRIVING HOME AND I HAD PICKED UP MY GRANDBABY AND THE
13 TIRE WAS FLAT. SOMEBODY AT WORK DELIBERATELY DESTROYED MY TIRE
14 AND I HAD TO DRIVE HOME. I DIDN'T EVEN KNOW IT UNTIL SOMEONE
15 SAID "YOUR CAR IS FLAT." SO THEY'RE PUTTING ME AND MY FAMILY
16 IN HARM'S WAY NOW. AND I'M HERE JUST TO PUT IT ON RECORD IN
17 CASE ANYTHING HAPPENS. I FEEL LIKE I'M AT THE POINT WHERE I
18 MIGHT HAVE TO PROTECT MYSELF AND START BEARING ARMS. I DON'T
19 KNOW WHAT I NEED TO DO. BUT I KNOW ONE THING, I'M HERE TODAY
20 TRYING TO GET SOME CLOSURE. MY DEPARTMENT, THEY WILL NOT
21 FOLLOW THROUGH WHEN THEY SAY THEY'RE GOING TO DO THINGS, THEY
22 HAVE NOT FOLLOWED THROUGH. I'M STILL WORKING IN THE SAME TYPE
23 OF ATMOSPHERE. AND I'M STILL DEALING WITH THE SAME TYPE OF
24 TREATMENT. AND I JUST CAN'T TAKE IT ANY MORE. I JUST FEEL LIKE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I'M BROKEN AND I AM JUST AT MY WITS' END WITH THIS WHOLE
2 THING. AND I REAL WOULD I LIKE YOUR HELP.

3

4 **SUP. KNABE, CHAIRMAN:** WHAT CITY DO YOU LIVE IN?

5

6 **DONNA CULPEPPER:** I LIVE IN THE CITY OF INGLEWOOD. SUPERVISOR
7 RIDLEY-THOMAS, WOULD YOU HAVE SOMEONE VISIT WITH HER? SOMEONE
8 FROM YOUR STAFF?

9

10 **SUP. RIDLEY-THOMAS:** I'LL DO IT IMMEDIATELY.

11

12 **SUP. KNABE, CHAIRMAN:** STEP OVER HERE. SOMEONE FROM SUPERVISOR
13 RIDLEY-THOMAS'S OFFICE WILL VISIT WITH YOU. WITH THAT, THE
14 ITEM'S BEEN MOVED. THE CHAIR WILL SECOND. WITHOUT OBJECTION,
15 SO ORDERED.

16

17 **SUP. ANTONOVICH:** ITEM 48.

18

19 **SUP. KNABE, CHAIRMAN:** WE ALREADY APPROVED.

20

21 **SUP. ANTONOVICH:** 72?

22

23 **SUP. KNABE, CHAIRMAN:** 72. ITEM HELD FOR DISCUSSION. C.E.O. AND
24 PUBLIC HEALTH. DO YOU WANT TO EXPLAIN TO US THAT WHEN WE DID
25 THIS, THERE WOULD BE NO INCREASE IN NET COUNTY COST. THAT'S



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 WHAT THE EXPLANATION IS GOING TO BE, CORRECT? ABSOLUTELY NO
2 INCREASE IN NET COUNTY COSTS, THAT'S WHAT WE WERE TOLD.
3 JONATHAN TRIED TO COVER FOR JONATHAN LAST WEEK SO WE'LL SEE
4 WHAT THE TWO JONATHANS TOGETHER COULD COME UP WITH.

5

6 **SHEILA SHIMA:** SHEILA SHIMA, DEPUTY C.E.O., COUNTY SERVICES. AS
7 WE DISCUSSED LAST WEEK DURING THE BUDGET DELIBERATIONS, THE
8 BOARD DID ASK US TO REPORT BACK THIS WEEK PROVIDING SOME
9 INFORMATION REGARDING THAT QUESTION OF ADDITIONAL NET COUNTY
10 COST INCREASES FOR THE DEPARTMENT OF PUBLIC HEALTH AS A RESULT
11 OF THE SEPARATION. WHAT OUR REPORT TRIES TO CLARIFY IS THAT
12 SPECIFIC TO THE SEPARATION, THE ONLY INCREASE IN NET COUNTY
13 COSTS THAT OCCURRED WAS DURING THE 2007/'08 BUDGET PROCESS
14 WHERE THERE WAS SOME ADDITIONAL NET COUNTY COST PROVIDED TO
15 THE DEPARTMENT FOR ADMINISTRATIVE POSITIONS. HOWEVER, SINCE
16 THAT TIME ANY ADMINISTRATIVE POSITIONS THAT HAVE BEEN ADDED TO
17 THE BUDGET THAT RESULTED FROM THE NEED TO INCREASE THEIR
18 ADMINISTRATIVE INFRASTRUCTURE AS PART OF THEIR EXISTENCE NOW
19 AS A SEPARATE DEPARTMENT WERE ABSORBED WITHIN THE DEPARTMENT'S
20 BUDGET. HOWEVER, WHAT WE DID PRESENT IN OUR REPORT AND WE
21 REFLECTED ON A CHART THAT WAS ATTACHED TO THE REPORT IS THAT
22 BEGINNING IN 2007/'08 WHEN THE DEPARTMENT OF PUBLIC HEALTH WAS
23 A SEPARATE DEPARTMENT, WE DID INCLUDE FOR THEM ADDITIONAL NET
24 COUNTY COSTS RELATED TO NEGOTIATED SALARIES AND EMPLOYEE
25 BENEFITS. AND AS THE CHART SHOWS, THE BASE AMOUNT OF FUNDING



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 PROVIDED TO THE DEPARTMENT HAS ESSENTIALLY REMAINED STABLE
2 WITH AMOUNTS OF COUNTY FUNDS GOING BACK AND FORTH OR COMING
3 FROM THE DEPARTMENT OF HEALTH SERVICES AND GOING FROM PUBLIC
4 HEALTH TO HEALTH SERVICES RELATED TO REFINING OF
5 ADMINISTRATIVE FUNCTIONS THAT RELATED TO THE SEPARATION. BUT
6 THAT THE LARGEST COMPONENT OF THE NET COUNTY COST INCREASES
7 WERE FOR NEGOTIATED SALARY AND EMPLOYEE BENEFITS. WITH THAT
8 SAID, IF THE BOARD HAD NOT APPROVED THOSE ADDITIONAL FUNDS FOR
9 THOSE INCREASES, THEY WOULD HAVE HAD TO HAVE BEEN ABSORBED
10 WITHIN THE DEPARTMENT OF PUBLIC HEALTH AND WOULD AT THAT
11 POINT, WE BELIEVE, HAVE REQUIRED CURTAILMENTS. I SHOULD POINT
12 OUT THAT IF IN FACT THE DEPARTMENT OF PUBLIC HEALTH UNITS HAD
13 REMAINED PART OF THE DEPARTMENT OF HEALTH SERVICES, THEY WOULD
14 NOT HAVE BEEN SUBJECT TO THE CURTAILMENTS THAT OTHER
15 DEPARTMENTS HAVE BEEN ASKED TO TAKE, GIVEN THE DEPARTMENT OF
16 HEALTH SERVICES' OWN FISCAL DEFICIT. HOWEVER, THOSE INCREASES
17 IN SALARIES AND EMPLOYEE BENEFITS WOULD HAVE ADDED TO THE
18 DEPARTMENT OF HEALTH SERVICES' OWN DEFICIT. THAT WAS ONE OF
19 THE ISSUES THAT WE RAISED IN THE DISCUSSION REGARDING THE
20 SEPARATION. I DON'T KNOW IF THE DEPARTMENT WOULD LIKE TO ADD
21 ANY ADDITIONAL INFORMATION.

22
23 **DR. JONATHON FIELDING:** I'D BE HAPPY TO ANSWER ANY QUESTIONS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIRMAN:** I MEAN OBVIOUSLY A QUESTION IS A
2 QUESTION.

3

4 **SUP. ANTONOVICH:** WE WERE TOLD WHEN WE WERE DOING THE MERGER
5 THERE WASN'T GOING TO BE A COST, THAT IT WOULD SEEM THAT THE
6 FORMULA WOULD HAVE INCLUDED FUTURE--

7

8 **SUP. KNABE, CHAIRMAN:** BENEFITS.

9

10 **SUP. ANTONOVICH:** COSTS THAT WOULD BE INCURRED AS A RESULT OF
11 THAT.

12

13 **SUP. KNABE, CHAIRMAN:** THIS POTENTIAL CURTAILMENT AMOUNT, WHAT
14 WOULD HAVE HAPPENED HAD IT BEEN PART OF THE DEPARTMENT OF
15 HEALTH SERVICES?

16

17 **SHEILA SHIMA:** WHAT WOULD HAVE HAPPENED IS IT WOULD HAVE
18 INCREASED THE BOTTOM LINE DEFICIT FOR HEALTH SERVICES AND IT
19 WOULD HAVE THEN HAD TO BE FACTORED INTO THE DEFICIT MITIGATION
20 PACKAGE THAT HEALTH SERVICES HAS PUT TOGETHER CURRENTLY. IT
21 WOULD HAVE BEEN ADDED ON TOP OF WHAT THEY'RE LOOKING AT.

22

23 **SUP. KNABE, CHAIRMAN:** SO AT WHAT POINT DO YOU PLAN TO FINALIZE
24 OR IMPLEMENT YOUR CURTAILMENT?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SHEILA SHIMA:** I SHOULD CLARIFY THAT THE COMPONENTS OF THE
2 CURTAILMENT PLAN THAT THE DEPARTMENT OF PUBLIC HEALTH IS
3 CURRENTLY LOOKING AT ADDRESSES THE DEFICIT THAT RELATES
4 SPECIFICALLY TO THE SHORTFALLS IN RE-ALIGNMENT REVENUES AS
5 WELL AS THE COUNTY-WIDE CURTAILMENT THAT WE ARE REQUESTING OF
6 ALL OF THE COUNTY DEPARTMENTS. AND THEN WITH THAT, I'LL TURN
7 IT OVER TO THE DEPARTMENT WITH THE PLANNING.

8

9 **DR. JOHN SCHUNHOFF:** SUPERVISOR, YES, WITH RESPECT TO THE
10 CURTAILMENT ISSUE, WE HAVE BEEN AFFECTED BY THREE THINGS. ONE,
11 THE COUNTY REDUCTIONS, THE 3 PERCENT, AND THEN THE MOST RECENT
12 2 PERCENT, BY SHORTFALLS IN THE V.L.F. AND THE STATE, AND THE
13 SALES TAX. AND THEN THIRDLY, THE SIGNIFICANT REDUCTIONS FROM
14 THE FUNDING IN THE STATE. SO WE HAVE APPROXIMATELY \$90 MILLION
15 IN NET COUNTY COST THAT IS NOT EITHER A REQUIRED MATCH OR A
16 MAINTENANCE OF EFFORT REQUIREMENT. IN 2002, WHILE PART OF THE
17 DEPARTMENT OF HEALTH SERVICES, WE SUSTAINED A \$10 MILLION CUT
18 THAT VERY SEVERELY RESTRICTED ADMINISTRATIVE FUNCTIONS. AND
19 THEN THERE WAS, AT THAT TIME, A COMBINATION OF ADMINISTRATIVE
20 FUNCTIONS THAT I THINK WAS DIFFICULT FOR BOTH THE BROADER
21 DEPARTMENT OF HEALTH SERVICES AND PUBLIC HEALTH. IN 2008/'09,
22 WE SUSTAINED A \$6.75 MILLION CUT, WHICH AFFECTED OUR CAPACITY
23 IN TERMS OF MEDICAL STAFF, EPIDEMIOLOGIC STAFF, LABORATORY,
24 PLUS WE HAD A STATE REDUCTION OF 21 MILLION, ABOUT HALF FOR
25 OUR SUBSTANCE ABUSE PROGRAMS AND HALF FOR CHILDREN WITH



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 SPECIAL HEALTHCARE NEEDS. THEN IN THIS MOST RECENT BUDGET,
2 2009/'10, WE STARTED OUT WITH AN INITIAL BUDGET THAT INCLUDED
3 A CURTAILMENT OF 3 PERCENT, WHICH WAS THE REQUIREMENT AT THAT
4 TIME OF 2-1/2 MILLION DOLLARS, THEN MORE RECENTLY, WE HAD A 2
5 PERCENT CURTAILMENT. AND THAT WAS 1.70, OF WHICH WE'VE
6 IDENTIFIED AT THIS POINT OF ABOUT 300 TO 400,000 BECAUSE WE
7 ALSO HAVE THE REVENUE DECLINES, THE V.L.F. OF ABOUT 5-1/2
8 MILLION DOLLARS AND THE STATE SALES TAX OF \$2 MILLION. SO THE
9 AMOUNT THAT WE HAVE STILL LEFT TO SOLVE IS ABOUT \$9 MILLION.
10 THE AMOUNT WE HAVE LEFT TO SOLVE FOR THIS COMING YEAR, IT
11 REQUIRED IS \$9 MILLION. AND WE DEVELOPED A DRAFT PLAN. WE ARE
12 WORKING WITH THE C.I.O. ON THOSE OPTIONS. IN ADDITION, WE ARE
13 FACING A POTENTIAL REDUCTION FROM THE STATE OF \$80 MILLION,
14 DEPENDING UPON-- AT LEAST THAT WAS IN THE GOVERNOR'S BUDGET.
15 SO WE ARE CONCERNED THAT WE'RE AT THE POINT WHERE WE'RE GOING
16 TO HAVE TO ELIMINATE WHOLE FUNCTIONS. AND WE DO TAKE A
17 SIGNIFICANT RISK, IN MY VIEW, THAT SUBSTANTIAL REDUCTIONS,
18 FURTHER REDUCTIONS AT THIS POINT, DO HAVE AN IMPACT ON OUR
19 PREPAREDNESS AND OUR ABILITY TO PERFORM THE KEY PUBLIC SAFETY
20 FUNCTIONS THAT ARE A CORE, IN FACT, THE NUMBER ONE,
21 RESPONSIBILITY OF THE DEPARTMENT. BUT WE'RE WORKING ON THOSE
22 OPTIONS WITH THE C.E.O. AND THEN FOR YOUR CONSIDERATION.
23
24 **SUP. KNABE, CHAIRMAN:** WHAT DOES IT MEAN IN YOUR BOARD LETTER,
25 YOU INDICATED ADJUSTMENTS IN NET COUNTY COSTS FOR THE



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 SEPARATION CONTINUE TO HAPPEN ON AN INTERMITTENT BASIS? WHAT
2 KINDS OF THINGS ARE THOSE AT THIS POINT THAT YOU'RE STILL
3 DEALING WITH SEPARATION COSTS?

4

5 **SHEILA SHIMA:** MOST OF THEM ARE TECHNICAL IN NATURE. AS AN
6 EXAMPLE, WE MENTION IN OUR MEMO THAT THERE WAS AN ADJUSTMENT
7 WE DID EARLIER THIS YEAR OR WITHIN THIS BUDGET PROCESS WHERE
8 WE IDENTIFIED SOME COUNTY COUNSEL COSTS THAT WERE PRIOR TO THE
9 SEPARATION BEING BILLED TO THE DEPARTMENT OF HEALTH SERVICES.
10 THEY WEREN'T IDENTIFIED AT THE TIME THAT THE NEW DEPARTMENT
11 WAS CREATED. WE'VE BEEN WORKING WITH BOTH PUBLIC HEALTH AND
12 HEALTH SERVICES TO TEASE APART THOSE KINDS OF COSTS. THOSE
13 COSTS AFTER THE SEPARATION WERE BILLED TO PUBLIC HEALTH, BUT
14 THE FUNDING THAT WOULD COVER THOSE COSTS WERE LEFT WITH THE
15 DEPARTMENT OF HEALTH SERVICES. SO THERE'S NO INCREASE OVERALL
16 BETWEEN THE TWO DEPARTMENTS. IT'S A SHIFTING OF FUNDING FROM
17 THE DEPARTMENT OF HEALTH SERVICES TO THE DEPARTMENT OF PUBLIC
18 HEALTH. THOSE ARE THE KINDS OF ADJUSTMENTS THAT WE'RE
19 CONTINUING TO MAKE AS WE TALK TO BOTH DEPARTMENTS ABOUT THE
20 COSTS THEY'RE PRIMARILY BEING CHARGED FROM OTHER COUNTY
21 DEPARTMENTS.

22

23 **SUP. KNABE, CHAIRMAN:** WHY DOES IT CONTINUE TO TAKE SO LONG FOR
24 THIS TO HAPPEN?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SHEILA SHIMA:** FROM OUR PERSPECTIVE, WE WERE NOT NOTIFIED OF
2 THAT PRIOR TO THIS BUDGET YEAR. I DON'T KNOW WHAT TOOK SO LONG
3 IN TERMS OF THE DISCUSSION BETWEEN BOTH DEPARTMENTS.

4

5 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. ANY OTHER QUESTIONS? ALL
6 RIGHT. ZEV? ANYBODY ELSE? OKAY.

7

8 **SUP. ANTONOVICH:** ITEM NO. 74-B?

9

10 **SUP. KNABE, CHAIRMAN:** THAT'S JUST A RECEIVE AND FILE, CORRECT?

11

12 **SUP. ANTONOVICH:** YES.

13

14 **SUP. KNABE, CHAIRMAN:** THANK YOU. ITEM WHAT?

15

16 **SUP. ANTONOVICH:** 74-B. WE HAVE THE TREASURER TAX COLLECTOR
17 HERE. AS YOU KNOW, THE STATE BUDGET HAS TO BE PASSED,
18 OTHERWISE IT APPEARS NOW THEY'RE GOING TO BE ISSUING SCRIP AND
19 SEEING THAT THE BUDGET IS SUPPOSED TO BE PASSED BY MIDNIGHT
20 TONIGHT, CHECKING, RECENTLY CHECKING. THERE'S BEEN NO MOVEMENT
21 AT THIS TIME. SO THE QUESTION IS: HOW DOES THE COUNTY HANDLE
22 SCRIP? DO WE HAVE TO HAVE PRIOR ACCEPTANCE FROM THE FINANCIAL
23 INSTITUTIONS TO ACCEPT SCRIP? WHEN WOULD THIS SCRIP BE SENT TO
24 US? AND HOW DO WE USE IT?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **MARK SALADINO:** SCRIP, AS YOU REFER TO IT, AS REGISTERED
2 WARRANTS, IS VERY MUCH LIKE A RUBBER CHECK. IT IS LIKE A CHECK
3 THAT HAS NO MONEY BEHIND IT. IT LOOKS LIKE A CHECK BUT IT
4 CAN'T BE CASHED. AND SO WE'VE BEEN WORKING WITH THE AUDITOR-
5 CONTROLLER TO PUTTING TO PROCEDURES FOR HOW WE WOULD
6 PHYSICALLY HANDLE THESE AND WHAT WE WOULD DO WITH THEM. THE
7 WAY IT'LL WORK OR THE WAY WE UNDERSTAND IT'S GOING TO WORK IS
8 THAT THE CONTROLLER PROBABLY BEGINNING ON THURSDAY, ASSUMING
9 THE STATE HASN'T RESOLVED ITS BUDGET, WILL BEGIN SENDING US
10 THESE REGISTERED WARRANTS IN PAYMENT OF WHATEVER FUNDS THE
11 STATE NEEDS TO GET TO US. WE HAVE SEVERAL OPTIONS. AT THIS
12 POINT, WE JUST INTEND TO TAKE THEM INTO THE TREASURY AND HOLD
13 THEM IN THE SAFE, LITERALLY, UNTIL THEY CAN BE CASHED.

14

15 **SUP. ANTONOVICH:** OTHERWISE, IF YOU'RE RECEIVING THE MONEY FROM
16 THE STATE, THE MONEY YOU RECEIVE YOU COULD PUT IN AN INTEREST
17 BEARING ACCOUNT.

18

19 **MARK SALADINO:** THAT'S CORRECT.

20

21 **SUP. ANTONOVICH:** SO WE WILL BE TAKING THIS MONEY, I.O.U.S.,
22 WITHOUT ANY ABILITY TO RECEIVE INTEREST ON THEM.

23

24 **MARK SALADINO:** POTENTIALLY. THEY WILL BE INTEREST-BEARING
25 THEMSELVES. WE DON'T KNOW WHAT INTEREST RATE THEY WILL BEAR.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 THAT WILL BE ANNOUNCED PROBABLY TOMORROW. BUT WE HAVE SEVERAL
2 OPTIONS. AND IT REALLY DEPENDS ON WHAT THE MARKET IS FOR THIS
3 PAPER. OBVIOUSLY OUR DEFAULT OPTION IS TO JUST HOLD IT IN OUR
4 SAFE UNTIL THEY CAN BE REDEEMED. THE SECOND OPTION IS
5 SOMETIMES A SECONDARY MARKET ARISES IN THESE KINDS OF
6 INSTRUMENTS WHERE PEOPLE WILL BUY THEM AND SELL THEM. MY GUESS
7 IS THAT GIVEN THE STATE'S PRECARIOUS CASH POSITION, IF THERE
8 WAS A MARKET IN REGISTERED WARRANTS, WE WOULD HAVE TO SELL
9 THEM AT A BIG DISCOUNT TO FACE VALUE.

10

11 **SUP. KNABE, CHAIRMAN:** VERY DEEPLY DISCOUNTED.

12

13 **MARK SALADINO:** VERY DISCOUNTED, I WOULD ASSUME, AND IF THE
14 DISCOUNT IS BAD ENOUGH, DEPENDING UPON OUR OWN SITUATION, WE
15 MAY WANT TO BUY A FEW. BUT THAT'S ANOTHER OPTION. AND THEN OF
16 COURSE THE THIRD OPTIONS IS THAT BANKS MAY ACCEPT THEM AND
17 CASH THEM AND HOLD THEM THEMSELVES, THE WAY THAT MANY BANKS
18 DID IN 1992, THE LAST TIME THE STATE DID THIS. WE HAVE BEEN
19 CONTACTING ALL THE MAJOR BANKS TO SEE WHETHER THEY WERE
20 PLANNING ON ACCEPTING THOSE FOR DEPOSIT. WELLS FARGO HAS TOLD
21 US NO. NO OTHER BANK HAS SAID DEFINITELY WHAT THEY'RE GOING
22 TO DO AT THIS POINT.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** NOW, AT WHAT POINT, OR IS THERE A POINT, AT
2 WHICH THE EMPLOYEES, INSTEAD OF RECEIVING A CHECK FOR THEIR
3 EMPLOYMENT SERVICES, WOULD RECEIVE AN I.O.U.?

4

5 **MARK SALADINO:** WE DON'T BELIEVE SO. I'LL LET WENDY, THE
6 AUDITOR-CONTROLLER, SPEAK TO THAT. WE BELIEVE THAT WE HAVE
7 ENOUGH CASH AND AVAILABLE BORROWABLE RESOURCES INTERNALLY TO
8 GET US VERY FAR INTO THE FISCAL YEAR. BUT, WENDY, WOULD YOU
9 LIKE TO ADDRESS THAT?

10

11 **WENDY WATANABE:** SURE. SUPERVISORS, WENDY WATANABE, THE
12 AUDITOR-CONTROLLER. BASED UPON OUR CASH PROJECTIONS, AS OF
13 TOMORROW, THAT WILL BE THE JUNE 30TH AND WE WILL CLOSE THE
14 YEAR END, AND THE CASH PROJECTION IS ANYWHERE BETWEEN 875
15 MILLION TO ABOUT \$900 MILLION. AND WITH THAT, AND PLUS THE
16 TRENDS THAT WE HAVE, WE WILL BE RECEIVING IN JULY, THE
17 BEGINNING OF JULY OF 1.3 BILLION, THAT WILL KEEP US WHOLE FOR
18 THE FIRST THREE MONTHS, WHICH IS JULY, AUGUST AND SEPTEMBER.
19 SO BY THE END OF SEPTEMBER, WE ARE STILL PROJECTING WE HAVE
20 POSITIVE CASH FLOW. NOT A LOT OF DOLLARS IN COMPARISON TO THE
21 PRIOR YEARS, BUT WE ARE STILL PROJECTING POSITIVE CASH. NOW
22 COME OCTOBER 1ST, IF THE STATE CONTROLLER, JOHN CHAN, HAS CASH
23 IN THE STATE TREASURY, THEN WE WILL START CASHING IN OUR
24 ESTIMATED DEFER, WHICH IS THE I.O.U.S, THE REGISTER WARRANTS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** SO THERE ARE NO POLICIES OR RECOMMENDATIONS
2 OR PROCEDURES OR PROTOCOLS THAT WE NEED TO FOLLOW RIGHT NOW OR
3 BEGIN PREPARING FOR RIGHT NOW AT THE BOARD LEVEL?
4 ADMINISTRATIVELY YOU ARE ALREADY MAKING CONTACT WITH FINANCIAL
5 CONSTITUTIONS IN.

6

7 **MARK SALADINO:** WE ARE ALSO HAVING ONGOING DISCUSSIONS WITH THE
8 AUDITOR'S OFFICE, IN THE EVENT THAT THE COUNTY ITSELF WERE
9 FORCED INTO ISSUING REGISTERED WARRANTS, IF THIS SITUATION
10 PERSISTS FOR MONTHS AND MONTHS AND MONTHS. WE'RE GETTING READY
11 TO DO THAT, TOO, AS WE GOT READY IN 1992. IT NEVER CAME TO
12 THAT THEN AND WE'RE HOPING IT WON'T COME TO THAT NOW. BUT
13 WE'LL BE PREPARED IF IT DOES.

14

15 **SUP. ANTONOVICH:** COULD YOU PERHAPS UPDATE US? ASK FOR AN
16 UPDATE ON TUESDAY IF WE GO TO WARRANTS ON THURSDAY. IF THERE'S
17 ANY--

18

19 **MARK SALADINO:** YES, WE'LL LET YOU KNOW. YOU CAN AGENDIZE IT IF
20 YOU LIKE OR WE CAN JUST GIVE YOU A WRITTEN REPORT AS TO WHAT
21 REGISTERED WARRANTS WE RECEIVED UP TO THAT POINT.

22

23 **SUP. ANTONOVICH:** AND WE CAN CALL YOU UP AND ASK WHAT THAT?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **MARK SALADINO:** SURE, YES. WE WILL BE TRACKING THAT
2 INFORMATION. AND WE'VE ALSO NOTIFIED ALL THE DEPARTMENTS
3 YESTERDAY IN A MEMO WHAT THEY SHOULD DO IF THEY RECEIVE
4 REGISTERED WARRANTS. AND WE'VE GIVEN THEM THE PROTOCOLS AS TO
5 HOW THEY SHOULD ENDORSE THEM AND BRING THEM FOR SAFE KEEPING.
6 WE DON'T WANT THEM HOLDING THEM.

7

8 **WENDY WATANABE:** WE DON'T WANT THEM TO CASH IT.

9

10 **MARK SALADINO:** WE DON'T WANT THEM TO SUBMIT TO IT THE BANK
11 BECAUSE IT WILL JUST BOUNCE AND WE WILL BE CHARGED.

12

13 **C.E.O. FUJIOKA:** EVEN THOUGH AS STATED BY OUR AUDITOR-
14 CONTROLLER AND TREASURER, WE'RE ABLE TO DEAL WITH THIS FOR A
15 VERY SHORT TIME, FOR A FEW MONTHS, IT IS NOT WITHOUT NEGATIVE
16 CONSEQUENCES. AND WHAT WE DON'T WANT TO SEND IS A MESSAGE TO
17 THOSE AT THE STATE THAT THERE WON'T BE ANY CONSEQUENCES TO OUR
18 COUNTY. BECAUSE USING THIS CASH, YOU KNOW HOW LONG WE USE OUR
19 TRENDS, YOU KNOW WHAT WE USE THE TRENDS FOR. YOU ALSO KNOW
20 THAT ON A CASH FLOW BASIS WHAT THE MONEY'S USED TO SUPPORT
21 PROGRAMS AND SERVICES SERVICES. IF THE STATE TAKES LONGER THAN
22 THE NEXT, IN MY ESTIMATE, I THINK IN MY OPINION, THE NEXT 30
23 TO 60 DAYS TO SETTLE THE BUDGET, WE WILL HAVE SOME
24 CONSEQUENCES. AND THE FOLKS THAT RECEIVE OUR SERVICES AND
25 PARTICIPATE IN OUR PROGRAMS WILL EVEN HAVE, I THINK, A MUCH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GREATER NEGATIVE IMPACT IF THE STATE DOESN'T SETTLE THEIR
2 BUDGET. SO WE DON'T WANT ANYONE AT THE STATE LEVEL TO THINK
3 THAT EVERYTHING'S FINE AND THEY HAVE 30 DAYS OR 60 DAYS TO
4 STILL MESS WITH THIS BUDGET. SO THERE IS A SENSE OF URGENCY TO
5 GET THIS DONE, OTHERWISE IT WILL IMPACT WHAT WE DO IN ALL OF
6 OUR PROGRAMS.

7

8 **SUP. MOLINA:** I'M NOT SO SURE IF I UNDERSTAND HOW THIS WILL
9 WORK. LET ME ASK SOME QUESTIONS ABOUT IT. BECAUSE I HAVE NO
10 ABILITY TO FIGURE OUT WHEN THE LEGISLATURE AND THE GOVERNOR
11 ARE GOING TO RESOLVE THEIR ISSUE. IT COULD BE TOMORROW AND IT
12 COULD BE 60 DAYS FROM TODAY. BUT THE STATE CONTROLLER HAS
13 ISSUED AND SAID THAT WE MAY HAVE MONEY UNTIL THE END OF JULY,
14 RIGHT?

15

16 **MARK SALADINO:** NO. I THINK HE SAID THAT THEY'RE GOING TO START
17 ISSUING REGISTERED WARRANTS ON THURSDAY. THEY WOULD HAVE
18 ENOUGH CASH TO PAY A COUPLE OF HIGH PRIORITY ITEMS IN THEIR
19 VIEW, DEBT SERVICE AND PAYROLL.

20

21 **SUP. MOLINA:** SO WE DON'T KNOW WHERE AND HOW THEY'RE GOING TO
22 PAY US FOR WHAT WE NORMALLY GET STATE FUNDS FOR?

23

24 **MARK SALADINO:** CORRECT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** SO THAT WILL BE GUESSING AT THIS POINT IN TIME.
2 THEY HAVEN'T MADE THAT DETERMINATION.

3

4 **MARK SALADINO:** THAT'S RIGHT.

5

6 **SUP. MOLINA:** THAT'S THE KIND OF QUESTION I WANT TO ASK AND
7 UNDERSTAND. FOR EXAMPLE, IN CHILDREN'S SERVICES, I'M NOT SURE
8 WHAT THE PROPORTION IS, BUT IT'S VERY HIGH TO THE LEVEL OF
9 MONEY THAT WE GET TO SUSTAIN ALL OF OUR RESPONSIBILITIES IN
10 CHILDREN'S SERVICES. MOST OF THEM ARE EMPLOYEE-RELATED, RIGHT?
11 AND VERY LITTLE IS CASH GRANTS. BUT MOST OF IT GOES TO SUSTAIN
12 THE EMPLOYEES THAT DO CARRY OUT THE WORK FOR CHILDREN FROM
13 BEING ABUSED. BUT TELL ME, IN D.P.S.S., WE GET A CERTAIN
14 PORTION THAT GOES TO SUSTAIN THE ADMINISTRATIVE
15 RESPONSIBILITIES OF D.P.S.S. AND THEN THERE'S A PORTION THAT
16 GOES INTO CASH GRANTS. NOW, IN THIS PROCESS OF BACKING THINGS
17 UP, I TAKE IT-- AND CORRECT ME IF I'M WRONG, BILL-- THAT WE
18 ARE GOING TO SUSTAIN OR BACK UP, UP TO A CERTAIN LEVEL, WHEN
19 YOU HAVE LIKE CHILDREN'S SERVICES? THESE ARE LIKE OUR
20 EMPLOYEES, THEY GO OUT AND CARRY OUT THE RESPONSIBILITIES OF
21 THE CHILDREN'S DEPARTMENT TO PREVENT ABUSE AND NEGLECT AND SO
22 ON. SO YOU NEED TO SUSTAIN THOSE ACTIVITIES. IN D.P.S.S., YOU
23 HAVE ALL THESE ABILITIES TO SUSTAIN THE ABILITY TO HAVE THOSE
24 WORKERS KNOW AT LEAST WHO QUALIFIES. DO WE HAVE A MANDATED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RESPONSIBILITY TO PROVIDE THEM A CASH GRANT? IF WE DON'T HAVE
2 ANY CASH?

3

4 **C.E.O. FUJIOKA:** FIRST, WE HAVE A THREE-MONTH ADVANCE ON THE
5 CASH GRANTS, AS MIGUEL WAS SAYING. EXCUSE ME. WE DO HAVE UNTIL
6 SEPTEMBER. BUT THEN ONCE THAT PERIOD COMES, ENDS--

7

8 **SUP. MOLINA:** LET ME JUST CLARIFY. SO RIGHT NOW IF WE STARTED
9 ISSUING IN THIS AREA IN D.P.S.S., WE HAVE THE ABILITY, BECAUSE
10 YOU SAID WE'RE THREE MONTHS OUT, TO MOVE FORWARD CASH GRANTS
11 TO AT LEAST SEPTEMBER WITHOUT ANY IMPACT ON OUR RESERVES,
12 CORRECT?

13

14 **C.E.O. FUJIOKA:** THAT'S MY UNDERSTANDING.

15

16 **SUP. MOLINA:** I DON'T THINK I'VE KNOWN THAT UP TILL NOW. WHAT
17 OTHER AREA WHERE THERE IS CASH GRANTS OTHER THAN D.P.S.S.? I
18 MEAN I KNOW THAT CHILD SUPPORT SERVICES IS SUPPORTED VERY
19 HIGHLY BY STATE MONEY, IF NOT ALL. I DON'T KNOW IF WE GET ANY
20 ADVANCE PAYMENT ON THAT. IT'S PROBABLY THE OTHER WAY AROUND.

21

22 **C.E.O. FUJIOKA:** THE OTHER WAY AROUND.

23

24 **SUP. MOLINA:** SO WE WOULD ADVANCE THAT, RIGHT, FROM OUR
25 RESERVES?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **C.E.O. FUJIOKA:** YES.

3

4 **SUP. MOLINA:** THAT'S THE UNDERSTANDING?

5

6 **C.E.O. FUJIOKA:** RIGHT.

7

8 **SUP. MOLINA:** IS THERE ANY OTHER AREA? I MEAN WE SORT OF NEED
9 TO KNOW WHEN IT'S GOING TO REALLY TRIGGER SOME REAL ISSUES. IN
10 SEPTEMBER, LET'S SAY IT WERE TO GO THAT FAR, AND IN SEPTEMBER
11 WE DON'T GET THE D.P.S.S. ALLOTMENT FOR A CASH GRANT. ARE WE
12 STILL MANDATED LEGALLY TO PAY THAT CASH GRANT TO A WELFARE
13 RECIPIENT?

14

15 **C.E.O. FUJIOKA:** I DON'T KNOW THE ANSWER TO THAT QUESTION. IF
16 YOU GIVE US TIME, WE'LL ASK COUNTY COUNSEL. BECAUSE I DOUBT IF
17 BOB HAS THAT INFORMATION AT HIS TIPS.

18

19 **JOHN NAIMO:** SUPERVISOR, JOHN NAIMO, ASSISTANT AUDITOR-
20 CONTROLLER. THE COMPLEXITY IS SOME OF THESE PROGRAMS ARE
21 FUNDED WITH FEDERAL DOLLARS WHICH WILL CONTINUE TO COME TO THE
22 COUNTY. WE'RE ALSO TOLD BY THE CONTROLLER THAT RE-ALIGNMENT
23 FUNDS, FOR EXAMPLE, WHICH ALSO FUND SOCIAL SERVICES--

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** BUT THE FEDERAL MONEY COMES TO THE STATE. AND
2 THEN IT COMES DOWN. ARE THEY SAYING-- SO, OKAY, A PORTION OF
3 IT, THE FEDERAL MONEY IS GOING TO GO DOWN TO THE COUNTIES?
4 THEY HAVEN'T SAID THAT YET, RIGHT?

5

6 **C.E.O. FUJIOKA:** THEY HAVEN'T SAID THAT.

7

8 **JOHN NAIMO:** BUT WE DO KNOW, SUPERVISOR--

9

10 **SUP. MOLINA:** DO YOU KNOW SOMETHING THAT I DON'T KNOW?

11

12 **SUP. KNABE, CHAIRMAN:** UPON THE PASS THROUGH. ON THE PASS
13 THROUGH PASS, THEY HAVE TO PASS IT ON DOWN, IS THAT CORRECT?

14

15 **JOHN NAIMO:** THAT'S OUR UNDERSTANDING.

16

17 **C.E.O. FUJIOKA:** LEGALLY THEY'RE REQUIRED TO DO IT, BUT SINCE
18 WE HAVEN'T SEEN-- WE HAVEN'T HAD ANY SPECIFIC INFORMATION FROM
19 THEM--

20

21 **SUP. KNABE, CHAIRMAN:** WHAT HAPPENED IN '92? DIDN'T IT PASS
22 DOWN THE FEDERAL PIECE?

23

24 **SUP. MOLINA:** I DON'T THINK WE HAD THE SITUATION THEN.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIRMAN:** THEY DID WARRANTS IN '92.

2

3 **JOHN NAIMO:** SUPERVISORS, LAST FISCAL YEAR, THE STATE DEFERRED
4 THEIR SHARE OF SOCIAL PROGRAMS FOR THE FIRST TWO MONTHS OF THE
5 FISCAL YEAR. WE CONTINUED TO RECEIVE THE FEDERAL PORTION OF
6 THAT.

7

8 **SUP. MOLINA:** WE DID?

9

10 **JOHN NAIMO:** YES, WE DID.

11

12 **SUP. MOLINA:** SO THE STATE DID SEND US THE FEDERAL PORTION?

13

14 **JOHN NAIMO:** YES, THEY DID.

15

16 **SUP. MOLINA:** EVEN THOUGH THEY WITHHELD THE STATE PORTION?

17

18 **JOHN NAIMO:** CORRECT.

19

20 **SUP. MOLINA:** SO I THINK THIS IS WORTH ASKING. I HOPE WE DON'T
21 COME TO THAT SITUATION. SO ARE WE REQUIRED TO AWARD A WELFARE
22 RECIPIENT THEIR FULL CASH GRANT EVEN THOUGH WE ONLY GOT 40
23 PERCENT OF IT?

24

25 **JOHN NAIMO:** I DON'T KNOW THE ANSWER TO IT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I THINK THAT'S WORTH TRYING TO FIGURE OUT.

3

4 **C.E.O. FUJIOKA:** ABSOLUTELY.

5

6 **SUP. KNABE, CHAIRMAN:** IT'S AN EXAMPLE. WE KNOW ON THE FLIP
7 SIDE, ON THAT 10,000 JOBS THINGS THAT WE'VE ALL BEEN WORKING
8 ON, IF THE STATE WERE TO ELIMINATE CALWORKS AS AN EXAMPLE, WE
9 WOULD LOSE THE FEDERAL DOLLARS.

10

11 **C.E.O. FUJIOKA:** TRUE. ABSOLUTELY. I WOULD THINK IF WE'RE GOING
12 TO RECEIVE THE FEDERAL DOLLARS AT MINIMUM, WE WOULD HAVE TO
13 PROVIDE THAT AMOUNT TO THE RECIPIENT. THE QUESTION, THE LEGAL
14 QUESTION IS WHETHER OR NOT WE'D HAVE TO MAKE THE RECIPIENT
15 WHOLE FROM THE STATE MONEY.

16

17 **SUP. MOLINA:** THAT'S WHAT I'M ASKING. I CAN APPRECIATE IF WE
18 GET FEDERAL DOLLARS FOR IT THAT WE SHOULD GIVE THOSE DOLLARS
19 TO THE WELFARE RECIPIENT, WHATEVER THAT PORTION MIGHT BE, BUT
20 I'M TRYING TO WONDER-- BECAUSE WE HAVE MANDATES. AND I'M NOT
21 SO SURE THAT JUST BECAUSE THEY DON'T FUND THE MANDATE THAT THE
22 MANDATE GOES AWAY. I GUESS THAT'S THE QUESTION I'M ASKING.

23

24 **SUP. KNABE, CHAIRMAN:** WASN'T THAT ARGUMENT, THOUGH, UP THERE?
25 IF THEY'RE GOING TO ELIMINATE ANYTHING, THEY HAVE TO ELIMINATE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE MANDATE, TOO. BECAUSE OTHERWISE YOU'RE ABSOLUTELY CORRECT,
2 IF THEY DON'T ELIMINATE THE MANDATE, JUST THE DOLLARS, WE'RE
3 STILL STUCK.

4

5 **SUP. MOLINA:** IT'S AT AN IMPASSE. IT DOESN'T ELIMINATE. IT
6 THAT'S WHY I'M ASKING WHAT DO WE DO? THE MELTDOWN IS SOONER
7 THAN WE THINK. AND WE'RE A COUNTY, LUCKILY, BECAUSE OF OUR
8 PAST PRACTICES, WE'RE A COUNTY THAT DOES HAVE A RESERVE. I
9 DON'T KNOW, DOES ANYONE KNOW WHAT ORANGE COUNTY IS GOING TO DO
10 AND WHAT VENTURA'S GOING TO DO?

11

12 **C.E.O. FUJIOKA:** THERE ARE A NUMBER-- AS WE WATCH THE --

13

14 **SUP. MOLINA:** ON WELFARE?

15

16 **C.E.O. FUJIOKA:** AS EMAIL GOES ACROSS OUR DESK. EACH COUNTY IS
17 IN A DIFFERENT SITUATION. AND THERE ARE SOME THAT ABSOLUTELY
18 DO NOT HAVE THE WHEREWITHAL TO DEAL WITH THIS. A LOT, LIKE
19 MANY OF THE COUNTY, SAY LIKE OURS, THEY ARE ALSO PURCHASING OR
20 BUYING, ISSUING THE TRAN. SO THEIR TRAN WILL HELP THEM GET
21 THROUGH THE NEXT COUPLE OF MONTHS. BUT BEYOND THAT, THE
22 CONSEQUENCES ARE VERY, VERY SERIOUS. AND WE'RE HAVING STAFF
23 RIGHT NOW RESEARCH AND FIND AN ANSWER TO YOUR QUESTION WITH
24 RESPECT TO THE WELFARE GRANT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** WHAT OTHER AREAS ARE THERE CASH GRANTS THAT WE
2 GIVE, DO YOU KNOW? BESIDES OUR EMPLOYEES WE PAY A PAYCHECK.
3 WITH CONTRACTORS? AND OF COURSE THAT'S A CONTRACTUAL
4 OBLIGATION. SO WE HAVE A RESPONSIBILITY AT THAT POINT IN TIME
5 TO AT LEAST HONOR ALL ASPECTS OF THAT. IS THERE OTHER AREAS
6 WHERE THERE IS CASH GRANTS WHERE THERE'S ACTUALLY A CHECK THAT
7 WE ISSUE TO AN INDIVIDUAL OTHER THAN FOR A SERVICE? G.R. IS
8 OUR RESPONSIBILITY. UNLESS WE ELIMINATE. BUT THAT'S OUR MONEY
9 EXCLUSIVELY. BUT ANYWHERE ELSE? DO WE DO SCHOLARSHIPS? DO WE
10 HAVE CAL GRANTS SCHOLARSHIPS? NO?

11

12 **C.E.O. FUJIOKA:** PRINCIPALLY IT'S IN OUR SOCIAL--

13

14 **SUP. MOLINA:** HOMELESS VOUCHERS, THAT'S JUST FEDERAL MONEY THAT
15 GETS PASSED THROUGH US?

16

17 **C.E.O. FUJIOKA:** YOU JUST MENTIONED ONE.

18

19 **SUP. MOLINA:** HOMELESS VOUCHERS, THOSE ARE JUST PASS THROUGH?

20

21 **C.E.O. FUJIOKA:** THOSE ARE STRAIGHT FEDERAL DOLLARS. THOSE ARE
22 PASSED THROUGH. OFF THE TOP OF MY HEAD, MOST OF THE MONEY WE
23 OFFER IS THROUGH OUR SOCIAL PROGRAMS. AND SO IT'S PRINCIPALLY
24 IN PUBLIC SOCIAL SERVICES AND TO SOME DEGREE, I WOULD SAY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CHILDREN'S SERVICES. BUT IT'S MORE THROUGH SERVICE CONTRACTS,
2 NOT INDIVIDUALS.

3

4 **SUP. MOLINA:** SO PEOPLE LIKE OUR GROUP HOMES.

5

6 **C.E.O. FUJIOKA:** THE FOSTER HOMES, THE GROUP HOMES, THE CHILD
7 CARE CENTERS, THE MENTAL HEALTH CONTRACTS, YOU GO DOWN THAT
8 LIST. WE HAVE A NUMBER OF THEM LIKE THAT.

9

10 **SUP. MOLINA:** I GUESS THAT WHAT WE SHOULD THINK ABOUT-- AND
11 AGAIN, I JUST THINK IT'S LIKE ANYTHING. IT'S LIKE HAVING A
12 GOOD EARTHQUAKE PLAN IN PLACE, YOU NEVER KNOW WHEN THE
13 EARTHQUAKE IS GOING TO HAPPEN-- IS THAT WE MAYBE SHOULD ASK
14 THESE QUESTIONS AND FIGURE OUT WHAT DOES THAT MEAN? I MEAN IT
15 SEEMS LIKE THERE MIGHT BE VARIOUS ANSWERS THAT DIFFERENT
16 PEOPLE WOULD CONCLUDE. BUT IT WOULD SEEM TO ME THAT WE HAVE
17 OUR FIRST LINE RESPONSIBILITY WITH WHATEVER RESERVE AND
18 WHATEVER, HOWEVER WE'RE GOING TO PATCH THIS UP, THAT HOPEFULLY
19 IT MIGHT BE A WEEK, IF AT ALL, BUT IT MIGHT BE FOR THREE
20 MONTHS IF IT CONTINUES TO BE. I JUST DON'T KNOW WHERE THEY'RE
21 GOING. THAT WE NEED TO KNOW THOSE ANSWERS AND WHETHER IN FACT
22 THE MANDATE STANDS AND NOW WE'RE GOING TO HAVE TO DIP INTO
23 RESERVES IN ORDER TO APPLY THESE CASH GRANTS. OR EVEN OTHER
24 KINDS OF THINGS. I KNOW THAT WE PROVIDE-- AND I DON'T KNOW
25 WITH CALWORKS AS TO WHETHER IT STAYS OR DOESN'T STAY OR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WHATEVER. BUT THERE'S SOME PEOPLE THAT ARE WORKING THAT WE
2 PROVIDE CHILDCARE SUPPORT FOR.

3

4 **C.E.O. FUJIOKA:** WHICH IS TRUE.

5

6 **SUP. MOLINA:** WHERE WE PAY THEIR CHILDCARE PROVIDER SO THAT
7 THEY CAN CONTINUE WORKING. SO THOSE ARE THE AREAS THAT I GUESS
8 I'M CONCERNED ABOUT WHERE I NEED TO KNOW WHAT WE'RE GOING TO
9 DO IN THOSE KINDS OF INSTANCES.

10

11 **C.E.O. FUJIOKA:** WE CAN DO THAT. I JUST HEARD THAT THERE ARE A
12 NUMBER OF COUNTIES WHO ARE TRYING TO ORGANIZE A MOVEMENT TO
13 ONLY PAY THE FEDERAL SHARE AND NOT THE STATE SHARE. THE
14 MANDATE WILL NOT DISAPPEAR UNLESS THE SPECIFIC ACTION IS TAKEN
15 BY THE STATE, AS YOU KNOW. AND RIGHT NOW--

16

17 **SUP. MOLINA:** THE MANDATE STANDS.

18

19 **C.E.O. FUJIOKA:** UNTIL THE COUNTY--

20

21 **SUP. MOLINA:** SO THOSE THAT COUNTIES THAT MAKE THAT DECISION TO
22 ONLY MOVE FORWARD THE FEDERAL PORTION COULD GET SUED BY THE
23 ADVOCATES.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** THEY WILL GET SUED BY THE ADVOCATES. THERE'S
2 NO QUESTION WHATSOEVER THEY WILL BE CAUGHT ON BOTH SIDES. THEY
3 WILL BE CAUGHT BY THE FISCAL SIDE AND THEN FROM THE ADVOCACY
4 SIDE.

5

6 **SUP. MOLINA:** THIS IS ONE HOT POTATO.

7

8 **SUP. KNABE, CHAIRMAN:** YES, IT IS.

9

10 **SUP. MOLINA:** BUT I DO THINK THAT WHAT WE NEED TO DO IN THE
11 NEXT COUPLE OF WEEKS, I THINK WE NEED TO PLAN FOR THAT, SO
12 THAT WE KNOW THESE ANSWERS. SO THAT IT HOPEFULLY WILL NEVER
13 COME TO PASS THAT WE HAVE TO IMPLEMENT SUCH A THING, BUT IT
14 SHOULD BE SOMETHING WE SHOULD KNOW BECAUSE AT THE END OF THE
15 DAY, THAT WELFARE RECIPIENT WHO ONLY GETS 40 PERCENT OF HER
16 CHECK, NOT GOING TO THROW THE ROCK AT THAT STATE LEGISLATURE.
17 IT'S GOING TO COME MY WAY. SO I WOULD LIKE TO BE ABLE TO
18 DEFEND MYSELF SHOULD I GET THERE.

19

20 **C.E.O. FUJIOKA:** THAT APPLIES TO A LOT OF PROGRAMS. FROM
21 WELFARE TO EVEN CHILD SUPPORT SERVICES.

22

23 **SUP. MOLINA:** BUT CASH GRANTS ARE DIFFERENT. I MEAN I
24 UNDERSTAND-- AND CONTRACTORS, I KNOW WE NEED TO HONOR. YOU
25 HAVE A CONTRACTUAL OBLIGATION THAT WE SIGNED ONTO. THAT'S LIKE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A WHOLE DIFFERENT. I'M JUST TALKING ABOUT WHERE THE WELFARE
2 RECIPIENT, I MEAN I'M OBLIGATED, BECAUSE THE STATE SAYS I'M
3 OBLIGATED UNDER THEIR MANDATED. BUT I'M WONDERING IF THEY
4 DON'T PAY ME, DOES THAT MAKE ME OBLIGATED? I WANT TO KNOW WHAT
5 TO DO IN THAT SITUATION. IT'S GOOD TO KNOW WE'RE THREE MONTHS
6 AHEAD OF THE GAME. BUT I GUESS I'M TRYING TO FIGURE OUT, TO
7 ANALYZE WHERE ELSE THERE MIGHT BE CASH SITUATIONS THAT HAVE
8 THIS MANDATE. I THINK IT'S A GOOD THING TO KNOW.

9

10 **SUP. YAROSLAVSKY:** YOU'RE NOT GOING TO HAVE ENOUGH MONEY NO
11 MATTER, IF IT GETS TO THAT POINT, THERE IS NOT GOING TO BE
12 ENOUGH MONEY TO SUSTAIN CASH GRANTS ON OUR NICKEL, ANYWAY.
13 BECAUSE WE DON'T HAVE THAT KIND OF MONEY. SEVERAL BILLIONS OF
14 DOLLARS.

15

16 **SUP. KNABE, CHAIRMAN:** SHE'S TALKING ABOUT THROUGH SEPTEMBER.

17

18 **SUP. MOLINA:** HE SAYS WE HAVE MONEY UNTIL SEPTEMBER.

19

20 **SUP. YAROSLAVSKY:** I THOUGHT YOU'RE TALKING ABOUT THE WHOLE
21 YEAR.

22

23 **SUP. MOLINA:** NO, OH GOD NO I HOPE IT WILL NOT GO THAT FAR. IT
24 SEEMS THERE'S A POINT IN TIME. HE SAYS WE'RE THREE MONTHS OUT,
25 OKAY, THAT'S ONE THING. BECAUSE WE GET PAID THREE MONTHS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AHEAD. SO YOU HAVE TO PAY THE WELFARE RECIPIENT FOR AT LEAST
2 THE MONEY YOU HAVE. AND THEN YOU HAVE TO MOVE FORWARD WITH THE
3 FEDERAL MONEY BECAUSE THAT'S MANDATED. THEY DON'T GIVE YOU THE
4 MONEY TO HOLD ONTO IT FOR THEM. IF THEY'RE PASSING IT DOWN TO
5 US, WE HAVE TO PASS IT DOWN TO THE RECIPIENT. WHAT I'M SAYING
6 IS AT WHAT POINT IN TIME DO WE HAVE TO, WHEN THE STATE IS
7 ISN'T PAYING US FOR THE SUPPLEMENTAL TO THAT WELFARE GRANT,
8 WHAT IS OUR RESPONSIBILITY? I GUESS THAT'S WHAT I WANT TO
9 KNOW.

10

11 **SUP. YAROSLAVSKY:** HOW MUCH MONEY ARE WE TALKING ABOUT FOR
12 THREE MONTHS?

13

14 **C.E.O. FUJIOKA:** FOR THE CASH GRANTS?

15

16 **SUP. YAROSLAVSKY:** YOU SAY WE COULD COVER THAT FOR THREE
17 MONTHS, HOW MUCH IS THAT?

18

19 **SPEAKER:** SUPERVISOR, THE I.O.U.S ARE ESTIMATED ABOUT \$450
20 MILLION FOR THE FIRST THREE MONTHS OF THE FISCAL YEAR.

21

22 **SUP. YAROSLAVSKY:** YOU BELIEVE THAT WE HAVE \$450 MILLION THAT
23 WE CAN DRAW ON? YOU'RE ASSUMING THAT SOMEHOW IT WILL GET
24 REPLENISHED? OR IS IT GONE FOREVER?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **JOHN NAIMO:** BASED UPON OUR BEGINNING CASH POSITION FROM THE
2 START OF THE FISCAL YEAR PLUS THE \$1.3 MILLION IN TRANS THAT
3 WE HAVE ADEQUATE CASH RESERVES TO COVER THAT 450 MILLION.

4

5 **SUP. YAROSLAVSKY:** BUT WE'RE COVERING MONEY THAT TO DO THAT
6 THAT WE OTHERWISE WOULD HAVE DONE FOR OTHER THINGS.

7

8 **JOHN NAIMO:** IN OTHER WORDS, INTEREST IN THE GENERAL FUND.

9

10 **SUP. YAROSLAVSKY:** OR OUR OTHER CASH GRANTS, CORRECT?

11

12 **JOHN NAIMO:** YES. BUT IN ANY GIVEN DAY, WE HAVE IN EXCESS CASH
13 POSITION THAT WE CAN DRAW FROM.

14

15 **SUP. YAROSLAVSKY:** SO FOR THREE MONTHS YOU'D NEED 450,
16 THEREABOUTS, MILLION DOLLARS?

17

18 **JOHN NAIMO:** CORRECT.

19

20 **SUP. YAROSLAVSKY:** AND WOULD YOU ANTICIPATE AFTER THAT THREE-
21 MONTH PERIOD IS OVER, THAT SOMEHOW THAT MONEY WOULD GET
22 REPLENISHED?

23

24 **JOHN NAIMO:** STATE CONTROLLER'S INDICATED THAT THE I.O.U.S ARE
25 SCHEDULED TO MATURE OCTOBER 1ST. PROVIDED THAT HE HAS ENOUGH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CASH TO START PAYING THEM, HE WILL DO SO. IT'S QUESTIONABLE
2 WHETHER IT WILL COME BACK TO US WITH INTEREST. BECAUSE WE'LL
3 BE TAKING THAT MONEY THAT WE WOULD OTHERWISE BE INVESTING. AND
4 ALTHOUGH INTEREST RATES ARE VERY LOW RIGHT NOW, WE'VE ASSUMED
5 THAT INTEREST IN OUR CURRENT BUDGET, AT LEAST THE BUDGET THAT
6 STARTS TOMORROW. SO LIKE I SAID, THERE IS A CONSEQUENCE TO
7 THIS. AND NOW WITH RESPECT TO THE THREE MONTHS, MIGUEL IS
8 CHECKING WHEN WE RECEIVED OUR LAST CHECK. BECAUSE IT WOULD BE
9 THREE MONTHS FROM THAT DATE. AND SO IF WE RECEIVED THE CHECK
10 IN JUNE, THAT WOULD COVER US FOR OF COURSE THE MONTH OF JUNE,
11 JULY AND AUGUST. BUT HE IS CHECKING ON THAT RIGHT NOW. WE DO
12 GET THE THREE-MONTH ADVANCE, BUT WHAT'S IMPORTANT IS WHEN WE
13 RECEIVE THAT LAST CHECK.

14

15 **SUP. KNABE, CHAIRMAN:** THE CHECK'S IN THE MAIL. THEY LOVE US,
16 TOO. DON'T THEY?

17

18 **C.E.O. FUJIOKA:** THEY DO. [LAUGHTER.]

19

20 **SUP. ANTONOVICH:** WHAT WOULD HAPPEN IF THE COUNTY CASH FLOW,
21 WHAT HAPPENS TO THE COUNTY CASH FLOW IF THE STATE WITH NOT
22 HONOR THEIR I.O.U.S OCTOBER 1ST?

23

24 **WENDY WATANABE:** IF THAT HAPPENS, WE'RE STILL OKAY BASED ON THE
25 PROJECTIONS THAT PUTTING TO BY THREE DEPARTMENTS. WE'RE OKAY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IN OCTOBER. NOW COME NOVEMBER, THE CASH BALANCE WILL GO INTO
2 THE NEGATIVE POSITION. BUT USUALLY THAT IS NOT AN
3 EXTRAORDINARY EVENT BECAUSE THROUGHOUT THE YEAR, OUR CASH DOES
4 GO NEGATIVE AT TIMES. THEN WHEN IT COMES TO DECEMBER, WHEN THE
5 PROPERTY TAX COMES IN, IT WILL BRING OUR CASH BALANCE BACK UP
6 AGAIN. SO NOVEMBER WILL BE THE HARDEST MONTH. BUT WE DO HAVE
7 THE INTERNAL BORROWING CAPABILITY WHERE THERE'S MONEY THAT WE
8 CAN BORROW TO KEEP US GOING.

9

10 **SUP. ANTONOVICH:** WE HAVE ENOUGH I.O.U.S WE MAYBE COULD BUY THE
11 STATE, RIGHT?

12

13 **WENDY WATANABE:** RIGHT. I THINK SUPERVISOR MOLINA, MAYBE BASED
14 ON WHAT YOUR QUESTION, MAYBE WE CAN WORK WITH THE DEPARTMENTS
15 AND FIND OUT WHAT THE STATE IS DEFERRING IS THE \$450 MILLION.
16 WHAT WE CAN IDENTIFY FOR YOU IS WHAT PART OF IT IS CASH
17 GRANTS? WHAT PART OF IT IS IMPACTING CERTAIN NEW PROGRAMS. AND
18 THAT WAY, SO WE WILL REPORT BACK TO YOUR BOARD.

19

20 **SUP. MOLINA:** THAT WOULD BE HELPFUL. AS WELL AS MAYBE COUNTY
21 COUNSEL, FIND OUT ABOUT THE MANDATES AND HOW FAR AND WHAT KIND
22 OF IMPLICATIONS THEY HAVE.

23

24 **WENDY WATANABE:** SURE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** THANK YOU.

2

3 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. THANK YOU VERY MUCH. WE'LL
4 RECEIVE AND FILE.

5

6 **SUP. ANTONOVICH:** MR. FUJIOKA? COULD YOU PERHAPS I.D. WHAT
7 FEDERAL FUNDS ARE GIVEN TO CITIES THAT THE COUNTY IS NOT
8 RECEIVING AT THIS TIME? I KNOW ONCE AGAIN THE COUNTY OF LOS
9 ANGELES WOULD BE ONE OF THE 10 LARGEST CITIES IN THE UNITED
10 STATES. WE WOULD BE THE SECOND LARGEST CITY IN THE COUNTY OF
11 LOS ANGELES IF OUR UNINCORPORATEDS WERE INCLUDED INTO ONE CITY
12 OF A MILLION, BECAUSE I KNOW LONG BEACH IS OUR SECOND LARGEST
13 CITY, AND THEY HAVE, WHAT, 480,000, 490,000, SO WE WOULD BE
14 OVER A MILLION CITIZENS, BECAUSE I KNOW THERE'S THE STIMULUS
15 MONEY AND THEN THERE'S OTHER FEDERAL FUNDS THAT CITIES RECEIVE
16 THAT WE SHOULD BE A PART OF BECAUSE THE FEDERAL GOVERNMENT IS
17 NOT PLAYING FAIR IN THE DISTRIBUTION OF VITAL RESOURCES.

18

19 **C.E.O. FUJIOKA:** I AGREE. I DON'T BELIEVE THEY APPROPRIATELY
20 RECOGNIZE THEIR UNINCORPORATED AREAS.

21

22 **SUP. ANTONOVICH:** AND SEE IF THERE'S LEGAL ACTIONS TO CHALLENGE
23 THOSE DISTRIBUTIONS?

24

25 **C.E.O. FUJIOKA:** REPORT BACK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIRMAN:** PLUS THEY DON'T APPROPRIATELY RECOGNIZE
3 THE LARGEST COUNTY IN AMERICA, EITHER.

4

5 **C.E.O. FUJIOKA:** IT WOULD BE THE NINTH LARGEST STATE.

6

7 **SUP. KNABE, CHAIRMAN:** SOMEWHERE BETWEEN OHIO AND MICHIGAN.

8

9 **SUP. ANTONOVICH:** BUT THEY ALL CAMPAIGN HERE FOR MONEY.

10

11 **SUP. KNABE, CHAIRMAN:** THEY TAKE IT.

12

13 **SUP. YAROSLAVSKY:** WE'RE BIGGER THAN MICHIGAN.

14

15 **SUP. KNABE, CHAIRMAN:** WE'RE BIGGER THAN MICHIGAN.

16

17 **SUP. YAROSLAVSKY:** BUT THEY HAVE AN N.F.L. TEAM.

18

19 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. MIKE, DO YOU HAVE ANYTHING
20 LEFT?

21

22 **SUP. ANTONOVICH:** THAT'S IT.

23

24 **SUP. KNABE, CHAIRMAN:** OKAY. WELL NOW WE ARE GOING TO THE FIRST
25 DISTRICT. ADJOURNMENTS?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I HAVE ONE ADJOURNMENT. I'D LIKE TO ASK THAT WE
3 ADJOURN IN THE MEMORY OF MARIA DE LA LUZ SOLANO BELOVED MOTHER
4 OF HENRY SOLANO, WHO IS THE PRESIDENT AND GENERAL COUNSEL OF
5 THE MEXICAN-AMERICAN LEGAL DEFENSE AND EDUCATION FUND.

6

7 **SUP. KNABE, CHAIRMAN:** SO ORDERED. ANY ITEMS YOU HELD?

8

9 **SUP. MOLINA:** I ONLY HELD ONE ITEM THAT WE HAVE NOT RESOLVED
10 AND THAT IS ITEM NO. 18. AND I'D LIKE TO ASK MR. SCHUNHOFF,
11 AND I GUESS WHOEVER HE HAS WITH HIM.

12

13 **SUP. KNABE, CHAIRMAN:** I THINK WE HAVE SOME SPEAKERS ON ITEM
14 18.

15

16 **SUP. MOLINA:** WHY DON'T WE MOVE FORWARD WITH THAT?

17

18 **SUP. KNABE, CHAIRMAN:** ALL RIGHT.

19

20 **C.E.O. FUJIOKA:** AS JOHN'S COMING UP, I JUST WANTED TO MAKE A
21 COMMENT ON THIS. WE RECOGNIZE THAT THIS IS AN IMPORTANT
22 PROGRAM. BUT WE ALSO RECOGNIZE THAT-- AND WE HAD A DISCUSSION
23 SEVERAL MONTHS AGO ABOUT THIS ONE PARTICULAR ITEM, THAT IS TO
24 A LARGE EXTENT IT'S CONTINGENT UPON THE RECEIPT OF FUNDS FROM
25 OUTSIDE THE COUNTY. FIRST THERE WERE STATE FUNDS. AND NOW OUR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COUNTY LABOR IS PURSUING A.R.R.A. OR FUNDS FROM THE FEDERAL
2 GOVERNMENT TO SUPPORT THIS PROGRAM. RIGHT NOW WHAT WE'RE GOING
3 TO SUGGEST-- AND I THINK IT SPEAKS SOMEWHAT, IT'S ON THE GREEN
4 SHEET-- IS THAT WE CONTINUE WITH THIS PROGRAM FOR THE NEXT SIX
5 MONTHS AND WE HONOR OUR COMMITMENT TO THE CURRENT PARTICIPANTS
6 IN THE PROGRAM TO ALLOW THEM TO FINISH THEIR TRAINING. BUT
7 THAT IF WE DO NOT RECEIVE THE FEDERAL FUNDS, AS WE'RE NOT
8 GOING TO DO WITH ANY OTHER PROGRAM, THAT WE DON'T BACKFILL IT
9 WITH OUR GENERAL FUNDS OR OUR NET COUNTY COST FUNDS. IF WE DO
10 THAT, AND I WANTED TO MENTION THAT IN THIS LAST DISCUSSION AS
11 WE TALKED ABOUT WHAT'S HAPPENING WITH OUR CASH FLOW AND THE
12 STATE BUDGET, THERE'S GOING TO BE AN EXPECTATION AS THE STATE
13 EITHER CUTS OR DELAYS PAYMENT THAT THE COUNTY WOULD STEP UP
14 AND BACKFILL THESE DOLLARS. AND THE WHOLE QUESTION OF WHETHER
15 OR NOT WE JUST PAY THE FEDERAL SHARE VERSUS PAY THE STATE
16 SHARE I THINK IT'S VERY, VERY IMPORTANT THAT NOT ONLY ARE WE
17 CONSISTENT BUT WE RECOGNIZE THE SERIOUS IMPACT ON OUR OTHER
18 PROGRAMS AND SERVICES IF WE START BACKFILLING SOME OF THESE
19 PROGRAMS THAT ARE LOSING DOLLARS AS A CONSEQUENCE OF CUTS AT
20 THE STATE LEVEL OR IF WE'RE UNSUCCESSFUL, AND I MEAN WE
21 COLLECTIVELY, ARE UNSUCCESSFUL IN GETTING FEDERAL DOLLARS. SO
22 I'D ASK THAT THAT'S PART. I THINK IT SPEAKS TO THE GREEN
23 SHEET, BUT I WANT TO CLARIFY THAT THAT WE CONTINUE THE PROGRAM
24 THROUGH DECEMBER. AND THAT WE, AGAIN, HONOR THE COMMITMENT FOR
25 THOSE CURRENTLY IN THE PROGRAM. AND AS WE STATED I THINK IT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WAS ABOUT THREE MONTHS AGO, WE DON'T ADD ANY NEW PARTICIPANTS
2 UNTIL WE HAVE ABSOLUTE CERTAINTY THAT WE'RE RECEIVING THE
3 STATE FUNDS. I MEAN, I'M SORRY, THE FEDERAL FUNDS. AND THAT WE
4 KEEP TO WITHIN THE CURRENT BUDGET OR N.C.C. BUDGET FOR THIS
5 PROGRAM OF 2.5 MILLION. IF WE INTEND TO EXCEED THAT, WHICH I'M
6 NOT RECOMMENDING, BUT THERE IS EVEN A MOVE TO EXCEED IT, WE
7 FIRST COME BACK TO YOUR BOARD FOR VERY SPECIFIC APPROVAL. SO
8 WITH THAT, JOHN, OR ANYONE?

9

10 **SUP. MOLINA:** COULD I ASK A QUESTION, THOUGH, ALONG-- BECAUSE I
11 THINK THAT'S THE QUESTION I HAVE. LET ME UNDERSTAND THAT. SO
12 IN JANUARY WHEN WE VISITED THIS ISSUE, WHAT WE DID AT THAT
13 TIME WHEN I GUESS THE STATE TOLD US "WE'RE NOT GOING TO GIVE
14 YOU STATE MONEY FOR THIS", CORRECT? WE DECIDED TO BACKFILL IT.

15

16 **DR. JOHN SCHUNHOFF:** YES. THE BOARD APPROVED \$2.8 MILLION FOR
17 THE REMAINDER OF THE YEAR.

18

19 **SUP. MOLINA:** RIGHT. AND THAT WAS FOR UP TO TODAY? UP TO THE
20 JUNE 30TH DATE?

21

22 **DR. JOHN SCHUNHOFF:** THROUGH JUNE 30TH, TODAY.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** SO NOW THE RECOMMENDATION THAT YOU'RE SAYING IS
2 THAT OTHERWISE IF WE DIDN'T MOVE FORWARD YOUR RECOMMENDATION
3 AT THIS POINT IN TIME, WHICH IS TO USE THE N.C.C.

4

5 **C.E.O. FUJIOKA:** 2.5.

6

7 **SUP. MOLINA:** TO SUSTAIN THE PEOPLE THAT ARE ALREADY IN THE
8 PROGRAM, RIGHT?

9

10 **C.E.O. FUJIOKA:** YES.

11

12 **SUP. MOLINA:** BUT NOT ENROLL NEW FOLKS INTO THE PROGRAM?

13

14 **C.E.O. FUJIOKA:** UNTIL WE KNOW WITH CERTAINTY WE GET THE
15 FEDERAL MONEY.

16

17 **SUP. MOLINA:** RIGHT. AND TO SUSTAIN THE PROGRAM AT THIS POINT
18 IN TIME, YOU'RE UTILIZING THE N.C.C. THAT WE HAD PROVIDED
19 BEFORE, THAT WOULD TAKE US ALL THE WAY TO DECEMBER; IS THAT
20 CORRECT?

21

22 **C.E.O. FUJIOKA:** WE HAVE N.C.C. IN THE CURRENT BUDGET, WELL THE
23 BUDGET THAT STARTS AS OF TOMORROW, OF 2.5 MILLION. I'M SAYING
24 WE SHOULD STAY WITHIN THAT DOLLAR AMOUNT AND NOT EXCEED IT
25 UNLESS WE GET THE EXPRESS APPROVAL FROM THIS BOARD.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I UNDERSTAND. BUT I NOT YOU SAID IT WOULD TAKE US
3 TO DECEMBER. IS THAT CORRECT, OR NOT CORRECT, WITH THE CURRENT
4 ENROLLEES?

5

6 **C.E.O. FUJIOKA:** IT SHOULD TAKE US TO DECEMBER.

7

8 **SUP. MOLINA:** TO DECEMBER.

9

10 **DR. JOHN SCHUNHOFF:** SUPERVISOR, THE BUDGET FOR THE YEAR IS
11 \$5.5 MILLION. HALF OF THAT IS 2.75.

12

13 **SUP. MOLINA:** BUT YOU ONLY HAVE 2.75.

14

15 **DR. JOHN SCHUNHOFF:** WE HAVE 2.5 OF NET COUNTY COSTS. WORK HAS
16 IDENTIFIED ABOUT \$300,000 WORTH OF GRANTS SO FAR.

17

18 **SUP. MOLINA:** WHO HAS?

19

20 **DR. JOHN SCHUNHOFF:** WORK. THE NONPROFIT THAT WE CONTRACT WITH
21 FOR THAT PROJECT. SO BETWEEN THOSE, THAT TAKES THE ENTIRE
22 PERIOD. THE INTENT, HOWEVER, IS THAT ACTUALLY TO KEEP NO NEW
23 ENROLLMENTS IN THE LONG TERM PROGRAMS AND ONLY TO IMPLEMENT
24 SHORT-TERM SKILLS PROGRAMS BASED UPON CRITICAL NEEDS, SUCH AS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ACCREDITATION, TRAINING PEOPLE TO KEEP UP WITH OUR
2 ACCREDITATION AND OUR TRAINING, CRITICAL TRAINING NEEDS.

3

4 **SUP. MOLINA:** WHOSE RECOMMENDATION IS THAT? YOU'RE SAYING THE
5 RECOMMENDATION IS THAT WE MAINTAIN SHORT-TERM ENROLLEES?

6

7 **DR. JOHN SCHUNHOFF:** THAT'S MY RECOMMENDATION.

8

9 **SUP. MOLINA:** THAT'S YOUR RECOMMENDATION. AND IN THAT AREA, WE
10 COULD STILL DO IT WITHIN THE FRAMEWORK--

11

12 **SUP. YAROSLAVSKY:** 2.5.

13

14 **C.E.O. FUJIOKA:** WE WANT TO STAY WITHIN THAT FRAMEWORK.

15

16 **SUP. MOLINA:** N.C.C.?

17

18 **DR. JOHN SCHUNHOFF:** YES.

19

20 **SUP. MOLINA:** SO THEN WE'RE NOT DENYING SHORT-TERM ENROLLEES
21 UNDER THE PRESENT BUDGET, IS THAT CORRECT?

22

23 **DR. JOHN SCHUNHOFF:** SUPERVISOR, WE WOULD EVALUATE EACH CLASS,
24 ON A CLASS BY CLASS BASIS, AND DETERMINE ITS CRITICALITY. AND
25 THEN ONCE WE APPROVED IT, THOSE, BECAUSE OF THE NATURE OF IT,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SHORT-TERM CLASS, THOSE WOULD BE NEW ENROLLEES INTO THAT
2 CLASS.

3

4 **SUP. MOLINA:** BUT THAT DOESN'T PROHIBIT THE SHORT-TERM
5 ENROLLEES UNDER THIS, THE WAY YOU'RE MOVING FORWARD. WHAT BILL
6 SAID IS THAT WE WOULD SUSTAIN THE PROGRAM FOR THE PRESENT
7 ENROLLEES. AND THAT'S WHY I WANTED TO CLARIFY THIS. BUT YOU'RE
8 SAYING-- AND CORRECT ME IF I'M WRONG-- THAT YOU'RE SAYING WE
9 DO, WE'LL EVALUATE WHETHER THERE'S A NEED FOR SHORT-TERM
10 ENROLLEES BECAUSE THEY BENEFIT THE ACCREDITATION AND ALL KINDS
11 OF OTHER EFFICIENCIES. ONCE WE DO THAT, WE'RE GOING TO BE ABLE
12 TO SUSTAIN SHORT-TERM ENROLLEES WITHIN THE PRESENT FUNDING,
13 CORRECT?

14

15 **DR. JOHN SCHUNHOFF:** YES.

16

17 **C.E.O. FUJIOKA:** AND THE KEY IS WITHIN THE CURRENT FUNDING THAT
18 WE DO NOT EXCEED THE 2.5 UNLESS WE COME BACK. AND IT'S MY
19 RECOMMENDATION WE STAY WITHIN THE 2.5. BUT IT HAS TO HAVE THE
20 VERY SPECIFIC APPROVAL FROM THE BOARD. BUT WE SHOULD NOT-- WE
21 NEED TO STAY WITHIN THAT 2.5.

22

23 **SUP. YAROSLAVSKY:** THIS IS WHAT WE'VE BEEN DOING SINCE JANUARY.
24 YOU'VE BEEN DOING THESE SHORT-TERM CASE BY CASE CRITICALITY?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. JOHN SCHUNHOFF:** CORRECT, SUPERVISOR.

2

3 **SUP. YAROSLAVSKY:** TRAININGS.

4

5 **SUP. MOLINA:** YOU EVALUATE THEM BASED UPON THEY'RE OUTCOMES
6 THAT WE REALLY NEED AT THIS POINT IN TIME.

7

8 **DR. JOHN SCHUNHOFF:** CORRECT.

9

10 **SUP. MOLINA:** SO AS IT STANDS RIGHT NOW, THAT'S THE WAY WE
11 WOULD SUSTAIN THE PROGRAM?

12

13 **DR. JOHN SCHUNHOFF:** YES.

14

15 **C.E.O. FUJIOKA:** AND WHEN I TALKED ABOUT NEW PARTICIPANTS, IT'S
16 FOR THE LONG PROGRAM. THE PROGRAMS THAT ARE MORE THAN A YEAR
17 OR MULTI-YEAR PROGRAMS. NOW, I HOPE PEOPLE RECOGNIZE THAT
18 DESPITE OUR CHALLENGES, OUR FISCAL CHALLENGES, WE'RE STILL
19 RECOMMENDING THAT WE GO FORWARD WITH THE STRUCTURE WE
20 DESCRIBED BECAUSE IF WE DIDN'T GO FORWARD, WE WOULDN'T HAVE
21 THE ABILITY TO EVEN APPLY FOR THE FEDERAL FUNDS, SO GOING
22 FORWARD IN THIS VERY LIMITED CONTEXT, I'LL ADMIT IT'S LIMITED,
23 IT STILL GIVES US THE ABILITY TO APPLY FOR THE FEDERAL FUNDS.
24 ABSENT THAT, WE WOULD HAVE NO CHANCE AT THOSE FUNDS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I UNDERSTAND THAT THAT. IT'S A GOOD STAND POINT
2 OF STANDING FORWARD, HAVING THE ABILITY TO APPLY FOR THOSE
3 FUNDS, AND YET MEET THE SHORT-TERM ENROLLEE NEEDS OF THE
4 DEPARTMENT AND THE EMPLOYEES.

5

6 **C.E.O. FUJIOKA:** AND WE STAY WITHIN OUR BUDGET AND HOPE WE
7 DON'T EXACERBATE THE DEPARTMENT'S DEFICIT.

8

9 **SUP. MOLINA:** I'M WITH THE STRATEGY.

10

11 **SUP. YAROSLAVSKY:** IF I CAN JUST ASK. CAN SACHI MAKE SURE THAT
12 WHAT MR. FUJIOKA MAKES SURE IS WITHIN THE MINUTES OF THE
13 BOARD, WHATEVER YOU CALL THEM, 2.5? BECAUSE THAT WASN'T IN THE
14 BOARD LETTER. IT WAS IN A MEMO, A SEPARATE LETTER FROM MR.
15 SCHUNHOFF AND FROM BILL BUT IT'S NOT PART OF THE BOARD LETTER,
16 AND COULD GET CONFUSING, SO IF WE COULD PUT THAT ALL IN
17 TOGETHER.

18

19 **SUP. KNABE, CHAIRMAN:** OKAY. WE DO HAVE DR. CLAVREUL?

20

21 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS,
22 DR. GENEVIEVE CLAVREUL. YOU KNOW, I'M SURPRISED THAT NOBODY
23 MENTIONED THAT W.E.F.C. WAS THE 501 (C) 3 ESTABLISHED BY
24 S.E.I.U. LOCAL 721. I'M ALSO VERY SURPRISED THAT THE TOTAL
25 COSTS OF THIS LEGAL ENDEAVOR IS MAINLY IN SUPPORT SERVICES AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PERSONNEL. THE COSTS FOR SIX MONTHS IS \$1,218,000 AND SO ON. I
2 THINK THAT SEEMS AWFUL FISHY TO ME. THIS IS A LOT OF MONEY
3 BEING SPENT. AND I WOULD LOVE TO KNOW THE ACTUAL JOB PRODUCT
4 THAT HAVE BEEN DONE IN THE LAST COUPLE OF YEARS. THAT WILL BE
5 MY QUESTION.

6

7 **SUP. KNABE, CHAIRMAN:** OKAY. WOULD YOU LIKE TO ADDRESS ITEM NO.
8 1 WHILE YOU'RE HERE?

9

10 **DR. GENEVIEVE CLAVREUL:** YES. WHY NOT. SAME STORY I HAVE EVERY
11 TIME WHEN YOU HAVE THE H.I.V. COMMISSION DECIDES. WHEN THEY
12 NOMINATE THEIR OWN PEOPLE. YOU KNOW, AGAIN, THE TWO PEOPLE
13 NOMINATED TODAY, ONE IS H.I.V. POSITIVE, THE OTHER ONE
14 PROVIDES CARE TO H.I.V. POSITIVE INDIVIDUALS, TOTALLY
15 VIOLATING THE TERMS OF THAT COMMISSION AND WHAT THEY SHOULD
16 BE. AS I SAID, I'M LOOKING FOR THE DAY YOU WOULD HAVE TO PAY
17 BACK ALL THE MONEY GIVEN. THAT'S IT.

18

19 **SUP. KNABE, CHAIRMAN:** WOULD YOU LIKE TO ADDRESS ITEM NO. 20?
20 THE RISK REDUCTION SERVICES?

21

22 **DR. GENEVIEVE CLAVREUL:** NO. SAME THING. FOREVER WE HAD SPOKEN
23 ABOUT NOT HAVING BLOCK APPROVAL OF MONEY FOR THE H.I.V. AND
24 A.I.D.S. PROGRAM. VERY DIFFICULT TO ASSESS THE QUALITY OF EACH
25 PROGRAM SEPARATELY. SO I'M SEEING THE SAME PROBLEM HERE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT'S ALL I HAVE FOR TODAY. I HAVE A COPY OF "WORKING NURSE"
2 MAGAZINE WITH ONE OF MY ARTICLES, "PATIENT, CLIENT, CONSUMER:
3 A LOOK AT LABELS AND THEIR EFFECT ON NURSING CARE." THANK YOU.

4

5 **SUP. KNABE, CHAIRMAN:** AND WHILE YOU'RE HERE, YOU ALSO HELD
6 CLOSED SESSION ITEM NO. 4.

7

8 **DR. GENEVIEVE CLAVREUL:** OH, YEAH. YOU KNOW IT'S FUNNY. I WAS
9 GOING TO ASK WHERE THAT SEARCH WAS GOING ON AT THIS TIME TIME.
10 I'M KIND OF PUZZLED WITH THE CHOICE. BUT I'M LOOKING FORWARD
11 TO THE CHALLENGE.

12

13 **SUP. KNABE:** CHALLENGE? WHOMEVER WE CHOOSE IS PROBABLY LOOKING
14 FORWARD TO YOUR CHALLENGE AS WELL.

15

16 **DR. GENEVIEVE CLAVREUL:** IF HE'S SMART, HE'LL DO IT. IT'S VERY
17 OBVIOUS WHEN SOMEBODY IS HIRED IN A POSITION LIKE THAT, THEY
18 SHOULD DO THEIR HOMEWORK AND SEE WHO HAVE BEEN VERY-- LOOKING
19 VERY HARD AT THE HEALTHCARE SYSTEM IN L.A. COUNTY. AND WHEN
20 YOU ARE VERY SMART, YOU ALWAYS NEUTRALIZE PEOPLE FIRST BEFORE
21 THEY ATTACK.

22

23 **SUP. KNABE, CHAIRMAN:** THANK YOU. WITH THAT, WE'LL MOVE ITEM
24 NO. 1. MOVED BY SUPERVISOR ANTONOVICH. THE CHAIR WILL SECOND.
25 WITHOUT OBJECTION, SO ORDERED. WE DO HAVE ANOTHER SPEAKER ON



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ITEM NO. 20. RUEL NOLLEDO. ON ITEM 18, MOVED BY SUPERVISOR
2 MOLINA. SECONDED BY SUPERVISOR YAROSLAVSKY. WITH THAT
3 CLARIFICATION. WITHOUT OBJECTION, SO ORDERED.

4

5 **RUEL NOLLEDO:** GOOD AFTERNOON, SUPERVISORS, MY NAME IS RUEL
6 NOLLEDO, I'M WITH A.I.D.S. PROJECT LOS ANGELES. FIRST OFF I
7 WANTED TO THANK MARIO PEREZ AND THE REST OF HIS STAFF OVER AT
8 O.A.P.P. FOR ALL THEIR HARD WORK ON THE H.E.R.R. CONTRACTS.
9 THEY PUT A LOT OF EFFORT TO MAKE SURE THIS WAS A FAIR PROCESS
10 THAT PRIORITIZED THE NEEDS OF THE COMMUNITY FIRST AND
11 FOREMOST. I ALSO WANT TO SAY THAT MY AGENCY UNDERSTANDS THE
12 REASONS FOR EXTENDING THE EXISTING OLD CONTRACTS FOR AN
13 ADDITIONAL THREE MONTHS. CERTAINLY AS YOU GUYS HAVE DISCUSSED
14 AT LENGTH, THE STATE BUDGET CRISIS IS A CAUSE FOR GRAVE
15 CONCERN. AND O.A.P.P., AS I UNDERSTAND IT, REQUIRES TIME TO
16 WORK ON THE VARIOUS APPEALS THAT HAVE BEEN FILED. HAVING SAID
17 ALL OF THAT, I URGE THE COUNTY NOT TO DELAY THE IMPLEMENTATION
18 OF THE NEW CONTRACTS BEYOND THE THREE-MONTH EXTENSION. L.A.
19 COUNTY HAS A NEW AND IMPROVED H.I.V. PREVENTION PLAN THAT MANY
20 PEOPLE PUT A LOT OF WORK INTO TO ENSURE THAT PREVENTION
21 RESOURCES WILL BE USED EFFECTIVELY. THOSE WHO HAVE BEEN
22 AWARDED NEW CONTRACTS HAVE BEEN HARD AT WORK IN ANTICIPATION
23 OF A JULY 1ST START DATE. WE'RE ADJUSTING OUR TIMELINE,
24 OBVIOUSLY, IN LIGHT OF THE THREE-MONTH EXTENSION. BUT WE DO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 URGE O.A.P.P. TO WORK QUICKLY TO RESOLVE ANY OUTSTANDING
2 ISSUES AND START THE NEW CONTRACTS BY OCTOBER 1ST. THANK YOU.
3

4 **SUP. KNABE, CHAIRMAN:** THANK YOU. OKAY. WITH THAT, ITEM 20 IS
5 BEFORE US. MOVED BY SUPERVISOR YAROSLAVSKY. SECONDED BY
6 SUPERVISOR RIDLEY-THOMAS. WITHOUT OBJECTION, SO ORDERED. OKAY.
7 LET'S SEE. SUPERVISOR RIDLEY-THOMAS, DO YOU HAVE SOME
8 ADJOURNMENTS, PLEASE?

9

10 **SUP. RIDLEY-THOMAS:** I DO, MR. CHAIRMAN. THEY ARE AS FOLLOWS:
11 EUGENE J. BELHUMEUR, FORMER MAYOR OF ALBANY, OREGON, FATHER OF
12 STEVE BELHUMEUR WHO PASSED AWAY ON JUNE THE 15TH AT THE AGE OF
13 66. HE WAS A DEDICATED COMMUNITY ACTIVIST AND BUSINESS OWNER.
14 HE LEAVES TO CHERISH HIS MEMORY HIS WIFE, THREE CHILDREN, SIX
15 GRANDCHILDREN ALONG WITH A HOST OF FAMILY AND FRIENDS.
16 SECONDLY AND FINALLY MR. CHAIRMAN AND COLLEAGUES, I DEEM IT
17 APPROPRIATE THAT WE ADJOURN IN MEMORY OF MICHAEL J. JACKSON. I
18 WOULD ASK THAT ALL MEMBERS.

19

20 **SUP. KNABE, CHAIRMAN:** ALL MEMBERS.

21

22 **SUP. RIDLEY-THOMAS:** DO SO. SONGWRITER, SINGER, TALENTED
23 PERFORMER WHO PASSED ON THE 25TH OF JUNE AT THE AGE OF 50.
24 GIVEN THE FACT THAT HE BEGAN HIS MUSICAL CAREER AT THE AGE OF
25 FIVE, THAT ESSENTIALLY MEANS THAT HE WAS A PERFORMER FOR SOME



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 45 YEARS. LEAD SINGER OF THE JACKSON FIVE ORIGINALLY. SIGNED
2 TO THE MOTOWN LABEL IN 1978. CAME OUT WITH THE ALBUM
3 "DESTINY." FEATURED WHAT WAS THEN THOUGHT TO BE AN INFECTIOUS
4 BLEND OF POP AND FUNK. GRAMMY AWARD WINNING HIT TRACKS MANY OF
5 US RECALL. "DON'T STOP TILL YOU GET ENOUGH", "ROCK WITH YOU"
6 AND MANY, MANY MORE. SOLO ALBUM "THE NEXT" WAS A TRIUMPH IN
7 1980, SOLD MORE THAN A MILLION COPIES, BOOSTING HIS CAREER TO
8 THEN NEW HEIGHTS. "THRILLER" IN 1982. GENERATED 7 TOP 100
9 HITS, INCLUDING "BEAT IT" AND WENT ON FROM THERE, MR.
10 CHAIRMAN. HELD THE NO. 1 SPOT FOR SOME 37 WEEKS EARNING 12
11 GRAMMY AWARD NOMINEES AND ACTUALLY WINNING 8. IN 1991,
12 "DANGEROUS" CAME OUT FEATURING THE HIT "BLACK OR WHITE". YOU
13 RECALL IN 1985, THE CHARITY SINGLE FOR U.S.A. FOR AFRICA "WE
14 ARE THE WORLD." MR. CHAIRMAN, THE STORY OF MICHAEL JACKSON IS
15 CONTINUALLY BEING DOCUMENTED, BUT WHO CAN DENY HIS MUSICAL
16 GENIUSES, THE FACT THAT HE WAS A CREATIVE PHENOMENON OF
17 EXTRAORDINARY TALENT. I THINK THE WORLD OVER RECOGNIZES THIS.
18 HE'S TOUCHED MANY, WELL BEYOND WHAT MANY OF US WILL KNOW. HE
19 LEAVES TO MOURN HIS PASSING HIS PARENTS, SEVERAL SIBLINGS, HIS
20 CHILDREN IN ADDITION TO LITERALLY HUNDREDS OF THOUSANDS OF
21 FANS ACROSS THE GLOBE. MICHAEL J. JACKSON, MR. CHAIRMAN.

22
23 **SUP. KNABE, CHAIRMAN:** ALL MEMBERS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. RIDLEY-THOMAS:** WITH YOUR PERMISSION, WE WOULD LIKE TO
2 READ IN FOR AMENDMENT ITEM 14. IT'S CONJOINED WITH ITEM 67
3 DEALING WITH THE DEFAULTED PROPERTY TAX PROGRAM EXEMPTION. LET
4 ME NOTE THAT THE C.E.O. WISHES TO HAVE 14 CONTINUED. BUT
5 BECAUSE OF THE CONNECTION, I WILL READ THIS IN AND THEN WE'LL
6 PROCEED ACCORDINGLY. UNDER THE PROPOSED ORDINANCE AMENDING
7 TITLE 2, ADMINISTRATION ESTABLISHING THE DEFAULTED PROPERTY
8 TAX REDUCTION PROGRAM, CONTRACTS FOR MISSION CRITICAL GOODS
9 AND/OR SERVICES MAY BE EXEMPTED FROM THE PROGRAM WHERE THE
10 BOARD DETERMINES THAT AN EXEMPTION IS IN FACT JUSTIFIED. AND
11 THE APPROPRIATE SECTION AND SUBSECTION HERE CITED FOR
12 CONTRACTORS' VIOLATION OF ANY PROVISION OF THIS CHAPTER, THE
13 COUNTY DEPARTMENT HEAD RESPONSIBLE FOR ADMINISTERING THE
14 CONTACT MAY DO ONE OR MORE OF THE FOLLOWING: ONE, RECOMMEND
15 THE BOARD OF SUPERVISORS' TERMINATION OF THE CONTRACT, AND,
16 TWO, PURSUANT TO CHAPTER 2.202 SEEK A DEBARMENT OF THE
17 CONTRACTOR AND/OR, THREE, RECOMMEND TO THE BOARD OF
18 SUPERVISORS THAT AN EXEMPTION IS JUSTIFIED PURSUANT TO THE
19 SAME CITATION OF THIS CHAPTER OR PAYMENT DEFERRAL AS PROVIDED
20 PURSUANT TO THE CALIFORNIA REVENUE AND TAXATION CODE. SO
21 MOVED, MR. CHAIRMAN.

22
23 **SUP. KNABE, CHAIRMAN:** OKAY. MOVED AND SECONDED. ATTACHED THAT.
24 THAT WILL BE ADDRESSED IN THE ONE WEEK WE CONTINUE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. RIDLEY-THOMAS:** THANK YOU.

2

3 **C.E.O. FUJIOKA:** GIVEN THAT MOTION, WE PROBABLY DON'T NEED TO
4 CONTINUE THE ORIGINAL REQUEST BECAUSE WE CAN JUST INCORPORATE
5 THAT INTO THE ORIGINAL REQUEST. WE CAN PASS EVERYTHING FORWARD
6 NOW. BECAUSE WE HAVE THE-- WE'LL JUST INCLUDE THE EXEMPTION
7 THAT YOU'RE ASKING FOR.

8

9 **SUP. RIDLEY-THOMAS:** ALL RIGHT.

10

11 **SUP. KNABE, CHAIRMAN:** OKAY. WITH THAT, WE'RE OKAY WITH THAT?
12 THEN WE CAN MOVE IT FORWARD?

13

14 **SUP. RIDLEY-THOMAS:** YES, SIR.

15

16 **SUP. KNABE, CHAIRMAN:** WITH THAT AMENDMENT, WE WILL MOVE BY
17 SUPERVISOR RIDLEY-THOMAS. THE CHAIR WILL SECOND. WITHOUT
18 OBJECTION, SO ORDERED.

19

20 **SUP. RIDLEY-THOMAS:** THANK YOU.

21

22 **C.E.O. FUJIOKA:** THANK YOU.

23

24 **SUP. RIDLEY-THOMAS:** THAT CONCLUDES MY ADJOURNING MOTIONS, AS
25 WELL AS MY ITEMS, MR. CHAIRMAN. THANK YOU.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIRMAN:** OKAY. ALL RIGHT. ZEV? ADJOURNMENTS? MR.
3 CHAIRMAN, I ASK FIRST OF ALL THAT WE ADJOURN IN THE MEMORY OF
4 GERALD DECHTER. GERRY WAS A LONG TIME RESIDENT OF THE THIRD
5 SUPERVISORIAL DISTRICT, GOOD FRIEND OF MY OFFICE FOR VIRTUALLY
6 FOR MY ENTIRE CAREER AS COUNCILMAN AND SUPERVISOR PASSED AWAY
7 AT THE AGE OF 85. SERVED ON THE BOARD OF THE NORTH BEVERLY
8 CANYON HOMEOWNERS' ASSOCIATION, AMONG HIS OTHER COMMUNITY
9 ACTIVITIES, AND HE HAD MANY. HE WAS VERY ACTIVE IN THE
10 PRESERVATION MOVEMENT OF THE SANTA MONICA MOUNTAINS AND
11 RATIONAL DEVELOPMENT POLICIES IN THE HOLLYWOOD HILLS AND SANTA
12 MONICA MOUNTAINS. SURVIVED BY HIS WIFE, ALSO A FRIEND, BETTY
13 DECHTER, AN ARTIST AND WRITER, AND OTHER FAMILY MEMBERS. ASK
14 THAT WE ADJOURN IN MEMORY OF JOYCE CAROL MCCLAY, A LONG TIME
15 RESIDENT OF OUR DISTRICT IN ROSITA, PASSED AWAY AT THE AGE OF
16 80. JOYCE SERVED FOR MORE THAN 30 YEARS AS THE EXECUTIVE
17 SECRETARY OF THE BOARD OF DIRECTORS AT THE CHILD AND FAMILY
18 GUIDANCE CENTER AT THE VALLEY. ONE OF THE AGENCY'S ORIGINAL
19 FOUNDERS, SHE PROVIDED REAL ORGANIZATIONAL BACKBONE IN
20 PLANNING FUNDRAISERS, AND OTHER EVENTS. SURVIVED BY SON ERIC,
21 TWO DAUGHTERS, MELINDA AND MARY LOU, AND FOUR GRANDCHILDREN.
22 SYLVIA LEVIN, LONG TIME RESIDENT OF SANTA MONICA AND A TRUE
23 EXEMPLAR OF CIVIC LEADERSHIP WHO RECENTLY PASSED AWAY AT THE
24 AGE OF 91 FOLLOWING COMPLICATIONS FROM AN ILLNESS. SHE
25 PERSONALLY REGISTERED AS A REGISTRAR, DEPUTY OF REGISTRAR OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 VOTERS MORE THAN 47,000 CALIFORNIANS TO VOTE, MANNING TABLES
2 AT THE WESTWOOD FEDERAL BUILDING AND OUTSIDE A BANK OR POST
3 OFFICE IN MALIBU OR VENICE. SHE CREDITED HER SON, CHUCK, WITH
4 INSPIRING HER VOTING RIGHTS ACTIVISM AFTER HE HELPED LEAD THE
5 CALIFORNIA BASE CAMPAIGN AFTER THE FEDERAL VOTING AGE WAS
6 LOWERED TO 18 IN 1971. SHE WAS HONORED BY OUR BOARD HERE IN
7 1996 AND AGAIN IN 2008 FOR HER ACCOMPLISHMENTS AND EARNED OUR
8 OTHER STATE AND LOCAL RECOGNITION, AS WELL. SYLVIA IS SURVIVED
9 BY HER SON CHUCK LEVIN AND DAUGHTER, SUSAN. AND TWO SISTERS,
10 DOTTIE SADOWSKY AND DAISY NEUSTADT. I KNEW SYLVIA VERY WELL.
11 SHE VOLUNTEERED IN MY HEADQUARTERS, IN A COUPLE OF MY
12 CAMPAIGNS. AND SHE WAS ONE OF THOSE VOLUNTEERS WHO TOOK OVER
13 AND BECAME THE FOREPERSON AND THE C.E.O. OF THE CAMPAIGN
14 OFFICE WHEN SHE WAS THERE. SHE WAS A DELIGHTFUL WOMAN AND MADE
15 A BIG DIFFERENCE IN THE LIFE OF OUR DEMOCRACY. LASTLY I'D LIKE
16 TO ASK THAT WE ADJOURN IN THE MEMORY OF RICHARD HILLMAN. A
17 YOUNG MAN OF GREAT PROMISE WHO RECENTLY PASSED AWAY AT A YOUNG
18 AGE. HE IS SURVIVED BY HIS MOTHER, JUDY HILLMAN YOUNG AND
19 STEPFATHER DR. CHARLES E. YOUNG, THE FORMER U.C.L.A.
20 CHANCELLOR. ALSO SURVIVED BY SISTER AND OTHER FAMILY MEMBERS.
21 THOSE ARE MY ADJOURNING MOTIONS. DO YOU WANT TO RECONSIDER?

22

23 **SUP. KNABE, CHAIRMAN:** SO ORDERED. ANYTHING ELSE?

24

25 **SUP. YAROSLAVSKY:** NOT THAT I'M AWARE OF.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIRMAN:** SUPERVISOR RIDLEY-THOMAS, I'M GOING TO
3 ASK FOR RECONSIDERATION OF 74-B. ON YOUR AMENDMENT, CAN WE
4 CONTINUE THAT ONE WEEK, PLEASE? OKAY. ALL RIGHT. RECONSIDER.
5 AND WE WILL CONTINUE ITEM 74-B ONE WEEK. OKAY. ALL RIGHT?
6 WHAT?

7

8 **CLERK SACHI HAMAI:** THERE WERE TWO PARTS TO 74-B TODAY. ONE WAS
9 THE SHERIFF'S ITEM. AND THE OTHER WAS THE--

10

11 **SUP. KNABE, CHAIRMAN:** OH, ITEM 14, I'M SORRY.

12

13 **CLERK SACHI HAMAI:** ITEM 14. RECONSIDER 14.

14

15 **CLERK SACHI HAMAI:** WHICH IS RELATED TO 67. THAT WE'LL CONTINUE
16 ONE WEEK.

17

18 **SUP. KNABE, CHAIRMAN:** OKAY.

19

20 **CLERK SACHI HAMAI:** OKAY, THANK YOU.

21

22 **SUP. KNABE, CHAIRMAN:** THANK YOU. OKAY. I HAVE SEVERAL
23 ADJOURNMENTS THAT WE ADJOURN FIRST OF ALL IN MEMORY OF FARRAH
24 FAWCETT. DID WE DO THAT ALREADY? DID SOMEONE DO THAT?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** NO. OBVIOUSLY A LEGENDARY ACTOR AND PASSED
2 AWAY AT THE AGE OF 62 AFTER A LONG BATTLE, PAINFUL STRUGGLE
3 WITH A RARE FORM OF CANCER.

4

5 **SUP. KNABE, CHAIRMAN:** ALL MEMBERS.

6

7 **SUP. KNABE, CHAIRMAN:** ALL MEMBERS, AND WE KNOW HER FROM
8 "CHARLIE'S ANGELS" AND OTHER STAGE AND SCREEN ACTIVITIES.
9 SHE'S SURVIVED BY HER FATHER, SON, REDMOND AND LONG-TIME
10 COMPANION ACTOR RYAN O'NEAL AS WELL AS FANS AND PEOPLE FROM
11 AROUND THE WORLD. ALSO WE ADJOURN IN MEMORY OF LERMONT EUGENE
12 SMITH, JR. WHO TRAGICALLY PASSED AWAY ON JUNE 17TH AS A RESULT
13 OF A DROWNING ACCIDENT IN ANGEL FALLS IN BASS LAKE. HE WAS
14 ONLY 14 YEARS OLD. RESIDENT OF LAKEWOOD. SURVIVED BY HIS
15 PARENTS, RAB AND TAMMY. SISTERS AND GRANDFATHERS, FOUR UNCLES,
16 AUNTS AND MANY COUSINS AND ENDLESS FRIENDS. ALSO ADJOURN IN
17 MEMORY OF ANTHONY KRISS, A LONG TIME RESIDENT OF TORRENS WHO
18 PASSED AWAY JUNE 18TH FOLLOWING A LONG GRAVE BATTLE WITH
19 CANCER. HE WAS ORPHANED AT THE AGE OF 2. GREW UP IN A SERIES
20 OF 12 FOSTER HOMES. HE JOINED THE NAVY AND HE WAS VERY ACTIVE
21 IN THE HOLLYWOOD RIVIERA SPORTSMAN'S CLUB AND WAS RESPONSIBLE
22 FOR CREATING THE SOCRATES AWARD GIVEN TO OUTSTANDING TEACHERS
23 AT SOUTH HIGH. HE WAS PRESENTED THE CHAMBER OF COMMERCE CITY
24 OF TORRENS DISTINGUISHED CITIZEN AWARD FOR HIS MANY
25 CONTRIBUTIONS. SURVIVED BY HIS DAUGHTER BARB AND HIS SON-IN-



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LAW CHRIS, BOTH OF GEORGIA. ALSO WE ADJOURN IN MEMORY OF MARY
2 NAILOR, LONG TIME RESIDENT OF LAKEWOOD. SHE IS SURVIVED BY HER
3 THREE CHILDREN, FOUR GRANDCHILDREN AND SIX GREAT
4 GRANDCHILDREN. ALSO WE ADJOURN IN MEMORY OF DORIS PARSONS, A
5 60-YEAR RESIDENT OF WESTCHESTER. SHE WAS A MEMBER OF THE
6 GREATEST GENERATION. SHE WORKED IN THE DEFENSE INDUSTRY AND
7 SOLD WAR BONDS. SHE ALSO WORKED ON VARIOUS RADIO AND T.V.
8 SHOWS BEFORE A LIVE AUDIENCE. SHE CONTINUED HER ENTERTAINMENT
9 CAREER WORKING FOR DISNEY. BUT IN 1950 SHE BEGAN HER PROUDEST
10 CAREER AS MOTHER AND HOMEMAKER. SHE IS SURVIVED BY HER
11 DAUGHTER LORRAINE, SONS JOHN, MICHAEL AND PATRICK, 10
12 GRANDCHILDREN, ONE GREAT GRANDCHILD. ALSO ADJOURN IN MEMORY OF
13 CRAIG RUTH A LONG TIME RESIDENT OF ROLLING HILLS. HE IS A
14 STANDOUT ATHLETE IN AND FOOTBALL, BASKETBALL AND BASEBALL. HE
15 JOINED THE MARINES. HE HE CO-FOUNDED TOOLEY & CO., A LARGE
16 REAL ESTATE FIRM. PROJECTS INCLUDED WESTERN BONAVENTURE AND
17 L.A. FORUM. SURVIVED BY HIS WIFE MARION, TWO CHILDREN. BILL
18 AND ANN, AND FIVE GRANDCHILDREN. AND THE OTHERS WE'VE DONE
19 ALREADY. WITH THAT, SO ORDERED. ITEM 21 I HELD. I JUST WANTED
20 TO MOVE APPROVAL BUT WANTED TO ADD A COUPLE OF CONDITIONS.
21 ONE, THAT AN INDEPENDENT STUDY OF FUEL PRICES EVERY TWO YEARS
22 WITH THE COSTS BEING SHARED BETWEEN THE COUNTY AND THE LESSEE.
23 AND THEN ALSO IF LEGAL, AND I'M GOING TO HAVE COUNTY COUNSEL
24 CHECK THIS OUT, TO SEE IF WE CAN KEEP FUEL PRICES WITHIN A 10
25 PERCENT RANGE AT EITHER HARBOR. WITH THOSE TWO, I'LL MOVE THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ITEM. SECONDED BY SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION,
2 SO ORDERED. I BELIEVE THAT'S ALL I HELD, CORRECT?

3

4 **CLERK SACHI HAMAI:** CORRECT. THERE'S STILL ITEMS 1-H AND 3-H.

5

6 **SUP. KNABE, CHAIRMAN:** 1-H WE HAVE YOU CAN ADDRESS BOTH, THE
7 SAME PEOPLE. CHARLENE DAVID, NAVALINE SMITH AND FAYE TOLLIVER.

8

9 **CHARLENE DAVID:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS
10 CHARLENE DAVID AND I'M FROM UJIMA VILLAGE. AS A MATTER OF
11 FACT, I STILL LIVE IN UJIMA VILLAGE. ON LAST FRIDAY NIGHT, MY
12 HUSBAND AND I WERE COMING IN AFTER GOING TO BINGO. WE GOT HOME
13 ABOUT 12:20. WE WERE ROBBED. WE WERE HELD UP BY GUN BY TWO
14 YOUNG MEN. WE WERE THE ONLY ONES THAT LIVE IN THE BACK PART OF
15 THE VILLAGE ON THE WADSWORTH SIDE. NO SECURITY AROUND THERE.
16 AS A MATTER OF FACT, I HAVEN'T SEEN SECURITY THERE FOR QUITE
17 SOME TIME. MY QUESTION TO SUPERVISOR THOMAS IS WHEN ARE YOU
18 GOING TO GET US ALL OUT OF THE VILLAGE? WE ONLY HAVE NINE
19 FAMILIES LIVING OVER THERE. AND IT HAS BECOME VERY, VERY
20 DANGEROUS. THEY HAD A CAR SET ON FIRE FRIDAY. SATURDAY NIGHT
21 EARLIER I WAS AWAY FROM HOME, THEY CALLED ME AND TOLD ME THERE
22 WAS A CAR ON FIRE. AND THEN WHEN I GOT HOME, I GET ROBBED, MY
23 HUSBAND AND I. MY HUSBAND HAD JUST RECEIVED VASCULAR SURGERY.
24 SO WHEN ONE OF THE GUYS PUSHED HIM OR TOUCHED ME, HE WENT
25 AFTER THE GUY. WHICH I ASKED HIM, "NO, JUST GIVE HIM YOUR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MONEY, JUST GIVE HIM YOUR MONEY." BUT AS A RESULT OF THAT, I
2 ENDED UP AT THE EMERGENCY ROOM FOR OVER FIVE HOURS SATURDAY.
3 AND NOT ONLY FOR ME, BUT FOR ALL THE RESIDENTS THERE, JUST
4 WHEN ARE YOU GOING TO GET US OUT OF THERE? YOU SAID THAT YOU
5 WOULD TALK TO US. I HAVEN'T SPOKEN TO YOU YET. I DO GIVE YOU
6 THE FACT THAT CINDY DID CALL ME AND TRY TO SET UP AN
7 APPOINTMENT BUT MY HUSBAND HAD TO HAVE HIS SURGERY. I'D LIKE
8 TO KNOW CAN WE TALK TO YOU REAL SOON? NOW, C.D.C. DID CALL ME,
9 I PUT IN A CALL TO ESTHER. I SPOKE WITH ESTHER AND TOLD HER
10 WHAT HAD HAPPENED. SHE HAD ALREADY HEARD WHAT HAPPENED. THEY
11 ARE TRYING TO EXPEDITE MY PAPERWORK FOR ME TO GET OUT OF
12 THERE. BUT EXPEDITE. LIKE WHEN YOU GO LOOK FOR AN APARTMENT,
13 YOU HAVE TO HAVE MONEY TO PUT DOWN ON AN APARTMENT. WE NEED UP
14 FRONT MONEY. I SPOKE TO BARBETTE. BARBETTE SPOKE TO ME
15 YESTERDAY THAT IF I DID FIND A PLACE, THAT THEY WOULD
16 EXPEDITE, I WOULDN'T HAVE TO WAIT THAT LONG. NOT ONLY FOR ME,
17 BUT WHAT ABOUT THE OTHER RESIDENTS THERE? ALL OF US. I'VE BEEN
18 LIVING IN UJIMA VILLAGE FOR 35 YEARS. I LOVE UJIMA VILLAGE. I
19 DON'T WANT TO LEAVE THERE, BUT I'M READY TO GO NOW. I'M JUST
20 REALLY READY TO GO. I JUST HOPE THAT YOU CAN HELP EXPEDITE THE
21 PROCESS OF GETTING US ALL OUT OF THE VILLAGE. THANK YOU.

22

23 **SUP. KNABE, CHAIRMAN:** THANK YOU. NEXT?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **NAVALINE SMITH:** HELLO. MY NAME'S NAVALINE SMITH. FIRST OF ALL
2 I LIVE IN UJIMA VILLAGE. THE COUNTY HAS SELECTED A CONSULTANT
3 TEAM TO COME OUT AND WORK WITH US. AND I'M VERY UPSET WITH THE
4 LISTINGS THAT HE HAS BEEN GIVING US, YOU KNOW, HOTELS AND
5 MOTELS. THIS IS WHAT YOU GUYS ARE PAYING FOR. FOR ME AND MY
6 SON TO GO AND LIVE IN A MOTEL AND A HOTEL FOR THE REST OF MY
7 LIFE, OKAY? AND ALSO, SATURDAY, I WENT TO MY REFRIGERATOR,
8 OPENED IT UP, IT WAS A ROACH. I SPRAYED IT. HERE COMES MORE.
9 ALL RIGHT? SO I CALL MARK RIDLEY-THOMAS' OFFICE THERE. I KNOW
10 HE WASN'T THERE. I CALLED C.D.C. TODAY IS TUESDAY. I HAVE
11 NEVER LIVED LIKE THAT BEFORE. OKAY? I CALLED THE HEALTH
12 DEPARTMENT BECAUSE MAYBE THEY CAN HELP ME GET THE REFRIGERATOR
13 OUT OF THERE. LAST MONDAY, I HAD A MEETING WITH C.D.C. THEY
14 INFORMED ME THAT YESTERDAY THEY WERE GOING TO TELL ME WHETHER
15 OR NOT THEY WERE GOING TO GIVE ME THE MONEY TO MOVE OR A
16 VOUCHER. I'M GOING BACK AND FORTH WITH THE VOUCHER AND THE
17 RELOCATION MONEY. IF I TOOK THE VOUCHER, MY INCOME, I WOULD
18 HAVE TO PAY \$1,400 FOR RENT. AND AS FAR AS WHERE I LIVE AT,
19 ACCORDING TO U.P.S., IT SAYS THAT MY ADDRESS DOESN'T EXIST.
20 ACCORDING TO THE PUBLIC LIBRARY, MY ADDRESS DOESN'T EXIST. SO
21 WE'RE NOT EVEN ON THE MAP RIGHT NOW. WE'RE IN A BUILDING RIGHT
22 NOW. I HAVE A 9-YEAR-OLD SON. MY SON IS AN A STUDENT HE GOES
23 TO A PRIVATE SCHOOL. AND HE'S CAUGHT UP IN THE MIDDLE OF ALL
24 THIS MADNESS. AND NOBODY SEEMS TO CARE, YOU KNOW. IT'S GANG
25 GRAFFITI ON THE WALL THAT SAYS "ENTER AT YOUR OWN RISK." I



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MEAN HOW MUCH MORE ARE YOU GUYS GOING TO-- GET US OUT OF
2 THERE. IT'S ALL ABOUT MONEY. DON'T YOU GUYS UNDERSTAND? WE
3 WERE HERE THREE MONTHS AGO. NOTHING HAS HAPPENED. NOTHING. I
4 HAVE NEVER LIVED LIKE THAT. AND FOR MY SON, I HAVE TO BE IN
5 THE HOUSE AT NIGHT. MY SON IS THE ONLY KID OVER THERE.
6 SOMEBODY COULD RAPE HIM. SOMEBODY COULD BEAT HIM UP BECAUSE
7 THE GANG MEMBERS HANG OUT IN THERE. YOU KNOW. AND AT THE LAST
8 MEETING, BARBETTE GLOVER SAID IT WAS SECURITY. WHERE IS THE
9 SECURITY? I HAVEN'T SEEN THEM. IT'S TIME FOR US TO GO. WE'RE
10 FIGHTING TO LEAVE. THAT'S WHAT WE'RE FIGHTING FOR. NO ONE HAS
11 CALLED ME AND SAID "WELL, MISS SMITH, THIS IS OUR DECISION."
12 AND I TOOK OFF WORK. AND MY BOSS SAID IF I MISS ANOTHER DAY OF
13 WORK, I'M OUT OF A JOB. I'VE BEEN SITTING OUT THERE ALL DAY.
14 IT'S JUST SAD. THANK YOU. SUPERVISOR RIDLEY-THOMAS, YOUR STAFF
15 WILL MEET WITH THEM?

16

17 **SUP. RIDLEY-THOMAS:** YES, MA'AM.

18

19 **NAVALINE SMITH:** WHAT CAN I SAY BACK?

20

21 **SPEAKER** I'M HERE FOR A LITTLE DIALOGUE MYSELF. I DON'T WANT TO
22 VENT. I VENTED BEFORE. WE'RE RESIDENTS OF UJIMA VILLAGE, AND
23 WE HAVE BEEN FOR SEVERAL YEARS. WE CAME HERE THREE MONTHS AGO.
24 NOTHING HAS CHANGED. WELL, THINGS CHANGED IN THE VILLAGE. BUT
25 NOTHING HAS CHANGED PER SE HERE. I HAVE A FEW CONCERNS. BUT



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 I'M GOING TO START WITH THERE'S A CHAIN LINK, THERE'S A CHAIN
2 AND LOCK PREVENTING ME FROM GOING INTO THE DRIVEWAY WHICH IS
3 NEAREST TO MY APARTMENT. I'M ALREADY FEELING SCARED GOING AND
4 COMING. THIS CHAIN LINK PREVENTS ME AND MY DAUGHTER FROM GOING
5 TO PARK RIGHT HERE, GO UPSTAIRS TO OUR APARTMENT. I'M FORCED
6 TO PARK AROUND A COUPLE BUILDINGS, WALK THROUGH DARK AREAS TO
7 GET TO MY APARTMENT. AND I WANT TO KNOW BY THE END OF DAY, CAN
8 THAT CHAIN LINK BEING REMOVED. I STILL PAY RENT. I'M A DAMN
9 PAID SQUATTER. AND I REALLY FEEL LIKE A FOOL. I KEEP PAYING
10 RENT AND I'M GETTING NO SERVICES. WE GOT A NOTICE NOW THERE'S
11 NO MORE MAINTENANCE AS OF TOMORROW. ALREADY THERE'S NO OFFICE
12 OVER THERE. THERE'S NOTHING. THEY'VE MOVED THE TRASH BINS.
13 THERE'S NOTHING. WHAT AM I PAYING FOR? WHAT ARE WE PAYING FOR?
14 I REALLY WANT TO KNOW. AND AS FAR AS THE SECURITY, REALLY, THE
15 SHERIFF, THEY'VE BEEN HARASSING US. THE PAYING TENANTS THEY
16 HARASS. THEY HARASS ME. THEY HARASS MY DAUGHTER. THEY ASK US
17 WHAT THE HELL YOU GUYS ARE DOING OVER HERE? YOU GUYS ARE
18 SQUATTERS ALL THIS AND THAT. I PAY RENT. THERE'S NO REASON FOR
19 THEM TO COME AT ME LIKE THAT. THE PEOPLE THEY SHOULD GO AFTER,
20 THEY'RE NOT AFTER THEM. WE GOT A SIGN PAINTED ON OUR BUILDING
21 NOW THAT SAYS "ENTER AT YOUR OWN RISK." I MEAN WHAT DOES THAT
22 MEAN? WE COULD TAKE THAT IN A LOT OF WAYS. AND LIKE SHE SAYS,
23 WE'RE NOT ON THE MAP ANYMORE. I HAD TROUBLE GETTING A COUPON
24 FOR A CONVERTER BOX. I PUT IT IN THE COMPUTER, IT KICKS IT
25 OUT. THERE'S NO SUCH ADDRESS. THERE'S NO SUCH ADDRESS. SHE



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 CALLS THE DEPARTMENT OF HEALTH AND THEY'RE LIKE WHERE ARE YOU
2 LOCATED? WHERE ARE YOU? THERE'S NO SUCH ADDRESS HERE. WE GET
3 HALF OUR MAIL. IT'S JUST RIDICULOUS. AND THEN ON TOP OF THAT,
4 I BRING MY DOCUMENTS TO YOU, JUST TO BE TOLD THAT THEY'RE
5 PLACED IN THE HANDS OF THE INCOMPETENT PEOPLE THAT YOU GUYS
6 HIRED. I DON'T NEED TONY AND NOBODY ELSE FROM THE O.P.C.
7 HANDLING NOTHING FOR ME. I REALLY WISH YOU WOULD HANDLE IT FOR
8 ME. THESE PEOPLE HERE, HE'S GIVING ME STUFF THAT'S NOT
9 COMPARABLE TO WHAT I HAVE. HE KEEPS SENDING ME LISTINGS FOR
10 THAT. AND THEN I WAS ALLOCATED SOME MORE MONEY, \$1,050. BUT
11 THEN HE SAYS TO ME, "REMEMBER, YOU'RE STILL ONLY REQUIRED UP
12 TO 1,200." AND THEN HE SENDS MORE LISTINGS, SUPPOSEDLY FOR
13 WESTCHESTER. SAME DIFFERENCE. THE SIZE IS NOT THE SAME AS WHAT
14 I HAVE. THE PARKING, NOTHING. WHAT I FIND, I GUESS IT'S A
15 PROBLEM. I FOUND SOMETHING THAT WAS MORE COMPARABLE. I LEFT
16 THAT INFORMATION WITH YOU, AS WELL. BUT LIKE I SAID, I HAVE SO
17 MANY ISSUES. I HAVE SO MANY ISSUES BUT TODAY I WANT TO KNOW,
18 WHEN I GET HOME, CAN THAT CHAIN LINK BE MOVED? CAN THAT BE
19 MOVED? SO I CAN GO TO MY APARTMENT, AT LEASE WITH THE A LITTLE
20 EASE. NOW EVERYBODY RUN AROUND WITH GUNS, EXCUSE ME, BUT,
21 HELL, I GOT TO BRING MINE, TOO? WE ARE LIKE AT AN OKAY
22 SHOOTING CORRAL. SHE GETS ROBBED AT HER DOOR BY GUN POINT. AT
23 HER DOOR. WHERE IS THE SECURITY? LIKE I SAY, THE SHERIFF, THEY
24 ROLL DOWN THE STREET, LOOK AT YOU. AND ASK YOU WHAT THE HELL
25 YOU DOING OVER HERE? AND EVERYBODY YOU TALK TO, WE WENT TO



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 SENATOR WRIGHT, WE ASKED HIM, HE SAID, "OH NO THAT PLACE IS
2 CLOSED DOWN." WE GO SOMEWHERE ELSE, "OH THAT'S CLOSED DOWN, OH
3 THAT'S CLOSED DOWN." WHY ARE WE STILL THERE? WHEN, CAN WE GET
4 AN ANSWER TODAY? WHEN ARE WE GOING TO GET UP OUT OF HERE? IT'S
5 NOT LIKE WE'RE HOLDING BACK FOR SOME MONEY. WE WANT TO GIVE US
6 _____ SUPERVISOR YVONNE BRATHWAITE, [BURKE] SHE LEFT THAT
7 MONEY. HOW LONG DOES IT TAKE TO ALLOCATE IT TO GET US UP OUT
8 OF HERE? WE'RE PAYING TENANTS. ANOTHER THING, DO I REALLY HAVE
9 TO PAY RENT FOR NEXT MONTH? BECAUSE GOD KNOWS I'LL TAKE THAT
10 MONEY AND SEEK ME SOME DAMN PSYCHIATRIC TREATMENT. I'M
11 SERIOUS. I'M NOT BEING FUNNY. I THINK I DONE LOST MY MIND UP
12 IN THERE. SO WHAT DO I DO? SOMEBODY, ANYBODY. MY SON IS
13 TERRIFIED. HE'S TERRIFIED.

14

15 >>NAVALINE SMITH: CAN YOU TELL THE SUPERVISOR? SUPERVISOR?

16

17 SUP. RIDLEY-THOMAS: YES. I THINK THEY'VE RAISED SEVERAL
18 ISSUES. AND I THINK THE STAFF SHOULD BE AFFORDED AN
19 OPPORTUNITY TO RESPOND TO THAT. YOU WILL RECALL THAT I DID
20 MAKE A COMMITMENT TO MEET WITH THE RESIDENTS OF EUGENEA
21 VILLAGE INDIVIDUALLY. I'VE EXTENDED MYSELF IN THAT REGARD.

22

23 NAVALINE SMITH: YOU SAID THAT BEFORE.

24

25 SUP. RIDLEY-THOMAS: I'M SORRY?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **NAVALINE SMITH:** BUT YOU SAID IT BEFORE.

3

4 **SUP. RIDLEY-THOMAS:** MA'AM, LET ME JUST SAY THIS. YOU SHOULD
5 AFFORD ME AN OPPORTUNITY TO.

6

7 **NAVALINE SMITH:** GO AHEAD.

8

9 **SUP. RIDLEY-THOMAS:** WE DID MEET. I MET WITH AT LEAST TWO OF
10 THE THREE PERSONS THERE. THAT WAS NOT ACKNOWLEDGED OTHER THAN
11 THE THIRD PERSON WHO INDICATED THAT I DID EXTEND MYSELF TO
12 MEET TO TRY TO HELP GET TO THE BOTTOM OF IT AND YOU STILL WISH
13 TO DO IT AND YOU SAID THERE WERE EXTENUATING CIRCUMSTANCES,
14 NAMELY YOUR HUSBAND'S ILLNESS. AND I ACKNOWLEDGE THAT. I AM
15 STILL PREPARED TO DO WHAT I CAN TO BE OF ASSISTANCE. MR.
16 CHAIRMAN, RATHER THAN GOING ANY FURTHER, I THINK THE STAFF
17 SHOULD BE AFFORDED THE OPPORTUNITY TO ANSWER OR RESPOND TO THE
18 RANGE OF ISSUES THAT HAVE BEEN RAISED. AND I'M STILL PREPARED
19 TO DO ALL THAT I CAN TO WORK TO CLOSURE AT AN EXPEDITIOUS
20 RATE. AND THAT'S PREDICATED ON THE ASSUMPTION THAT THERE'S
21 COOPERATION FROM THE TENANTS TO DO WHAT IS NECESSARY OR
22 REQUIRED. I REFUSE TO GIVE UP ON THIS, MR. CHAIRMAN.

23

24 **SUP. KNABE, CHAIRMAN:** THANK YOU. STAFF?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** GOOD AFTERNOON, CHAIRMAN KNABE AND MEMBERS OF THE
2 BOARD. I WANTED TO RESPOND TO SOME OF THE CONCERNS THAT WERE
3 RAISED BY THE UJIMA VILLAGE RESIDENTS. THIS IS THE FIRST TIME
4 I'M HEARING ABOUT A SIGN THAT SAYS "ENTER AT YOUR OWN RISK" SO
5 I WILL GO BACK AND CHECK ON IT IMMEDIATELY. BECAUSE IF IT'S
6 BEEN PUT UP THERE ILLEGALLY OR IF IT'S ON OUR PROPERTY, WE
7 WILL REMOVE IT.

8

9 **SPEAKER:** IT'S BEEN ON THE SIDE.

10

11 **SUP. RIDLEY-THOMAS:** HELLO, PLEASE, YOU HAVE TO ALLOW HER TO
12 CONTINUE.

13

14 **SPEAKER:** AND I WILL CHECK INTO IT.

15

16 **SUP. RIDLEY-THOMAS:** THIS IS NOT A DIALOGUE.

17

18 **SPEAKER:** ALL RIGHT, THANK YOU.

19

20 **SPEAKER:** AS FAR AS THE ROACHES IN YOUR UNIT, WE CAN HAVE
21 SOMEONE, AN EXTERMINATOR COME OUT AND TAKE CARE OF THAT FOR
22 YOU.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** I WANT A NEW REFRIGERATOR. I'M NOT GOING TO EAT OUT
2 OF THAT REFRIGERATE OTHER. IT HAS BUGS IN IT. I CALLED YOU
3 GUYS AND LEFT A MESSAGE. TODAY IS TUESDAY. I CAN'T EVEN EAT.

4

5 **SPEAKER:** WE DID HAVE A MEETING WITH MISS SMITH AND HER LEGAL
6 AID ATTORNEY LAST WEEK AT OUR OFFICE. ACTUALLY SHE HAD TWO
7 LEGAL AID ATTORNEYS WITH HER. HER RENT THAT SHE PAYS IS ONLY
8 \$700 PLUS PER MONTH. SHE IS ON THE SECTION 8 AND SO HER RENT
9 IS SUBSIDIZED BY THE HOUSING AUTHORITY. THE PROBLEM WAS THAT--
10 WE CALLED THE MEETING. WE'RE THE ONES WHO CALLED THE MEETINGS
11 WITH HER ATTORNEYS, IS THAT SHE HADN'T PAID RENT FOR TWO
12 MONTHS NOR HAD SHE SUBMITTED HER PAPERWORK FOR HER CONTINUED
13 PARTICIPATION IN THE SECTION 8 PROGRAM, WHICH MEANS THAT IF
14 SHE WAS TERMINATED, THEN SHE WOULD BE RESPONSIBLE FOR THE FULL
15 RENT. BUT THOSE MATTERS HAVE BEEN RESOLVED AS A RESULT OF THAT
16 MEETING AND MISS SMITH HAS PAID HER RENT.

17

18 **NAVALINE SMITH:** MY RENT WAS PAID BEFORE WE MET. I GOT PROOF.

19

20 **SPEAKER:** THE ADDRESS ISSUES THAT SHE HAS RAISED, I'M UNCLEAR
21 ON WHAT SOURCES SHE'S GONE TO. I DID HEAR THAT THAT WAS ONE OF
22 HER COMPLAINTS. I WENT TO THE U.S. POSTAL SERVICE ZIP CODE
23 LOOK UP MYSELF ON THE INTERNET AND PUT IN HER ADDRESS AND IT
24 APPEARED GIVING ME THE ZIP CODE. MISS TOLLIVER'S CASE SHE DID
25 RAISE WITH ME TODAY THE ISSUE ABOUT A CHAIN BEING ACROSS THE



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 DRIVEWAY AND I WILL CHECK INTO THAT. BUT, YOU KNOW, OVERALL,
2 I'D LIKE TO ADVISE THE BOARD THAT ALL OF THEM HAVE BEEN
3 OFFERED A RELOCATION PACKAGE. BUT THEY AT THIS TIME HAVE
4 CHOSEN NOT TO MOVE WITH THAT PACKAGE. THEY HAVE EACH, LET'S
5 SEE, I HAVE THE DATES. AS LATE AS-- I MEAN AS LONG AGO AS
6 DECEMBER OF LAST YEAR, MISS TOLLIVER AND MISS DAVIS GOT THEIR
7 RELOCATION PACKAGES. BUT I BELIEVE THAT THEY AREN'T SATISFIED
8 WITH WHAT WE HAVE OFFERED THEM. AND WE ARE LIMITED IN OUR
9 OFFER BY THE FEDERAL AND STATE REGULATIONS. MISS SMITH GOT HER
10 RELOCATION OFFER IN APRIL OF THIS YEAR. MISS TOLLIVER'S WAS
11 REVISED. SHE DID GET A LITTLE BIT MORE BECAUSE SHE APPEALED
12 HER CASE AND WE DID GIVE HER A LITTLE BIT MORE IN HER PACKAGE.
13 BUT THE TENANTS WERE ADVISED IN JUNE OF LAST YEAR-- ACTUALLY
14 THEY WERE ADVISED IN APRIL OF LAST YEAR THAT THERE WAS A NEED
15 FOR THEM TO RELOCATE. IN JUNE OF 2008, H.U.D. CAME OUT AND
16 OFFERED THEM A RELOCATION PACKAGE. AND HERE WE ARE A YEAR
17 LATER AND THEY HAVE CHOSEN NOT TO MOVE. AND WE DO HAVE CONCERN
18 FOR THEIR SAFETY. AND THAT IS WHY SUPERVISOR RIDLEY-THOMAS
19 OFFERED TODAY THE MOTION TO EXTEND THE CONTRACT FOR SHERIFF'S
20 SERVICES AT A COST OF \$150,000 FOR LAW ENFORCEMENT SERVICES
21 EXCLUSIVELY AT YOU UJIMA VILLAGE FOR THE EIGHT REMAINING
22 RESIDENTS.

23
24 **SPEAKER:** I HAVE A QUESTION.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN, THE MATTER IS BEFORE US. AND
2 I'M GOING TO MOVE THE MOTION AS PRESENTED, 3-H.

3

4 **SUP. KNABE, CHAIRMAN:** OKAY. THANK YOU. ITEM 1-H AND 3-H, MOVED
5 BY SUPERVISOR RIDLEY-THOMAS. SECONDED BY SUPERVISOR
6 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

7

8 **SPEAKER:** I DON'T UNDERSTAND WHAT HE SAID. COULD YOU PLEASE
9 EXPLAIN IT?

10

11 **SUP. RIDLEY-THOMAS:** I WILL HAVE A FOLLOW UP CONVERSATION.

12

13 **SUP. KNABE, CHAIRMAN:** THEY WILL FOLLOW UP, YES. THE TWO ITEMS
14 WERE MOVED.

15

16 **SPEAKER:** WE COMMENT ON THAT?

17

18 **SUP. KNABE, CHAIRMAN:** NO.

19

20 **SPEAKER:** BECAUSE MY RENT WAS PAID.

21

22 **SUP. KNABE, CHAIRMAN:** THIS IS NOT A DIALOGUE. RESPONDED.
23 SUPERVISOR RIDLEY-THOMAS MOVED THE ITEM. SECONDED AND MOVED
24 FORWARD. AND THEY WILL FOLLOW UP WITH YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** THAT'S BEEN THE PROBLEM. EVERYBODY GOING TO FOLLOW
2 UP. WE'RE STILL IN THE SAME POSITION.

3

4 **SPEAKER:** I JUST WANTED TO MAKE A COUPLE COMMENTS ABOUT WHAT
5 SHE SAID.

6

7 **SUP. RIDLEY-THOMAS:** YOU CAN DO THAT TO ME.

8

9 **SPEAKER:** I DID RESPOND TO THE PACKAGE. IT WASN'T COME
10 COMPARABLE. I JUST WANT WHAT'S COMPARABLE AND WHAT'S THE SAFE
11 FOR ME AND MY DAUGHTER. IT WASN'T THAT THEY GAVE IT TO ME AND
12 I REJECTED IT. WHY DID I REJECT IT? BECAUSE IT WASN'T THE
13 SAME. THAT'S WHY I REJECTED IT.

14

15 **SPEAKER:** MY RENT WAS PAID. HERE'S A COPY RIGHT HERE. MY RENT
16 WAS PAID. WHY IS MY ISSUE BEING BRUSHED AWAY? WHY IS THIS
17 ISSUE THAT WE HAVE BEING RUSHED?

18

19 **SUP. KNABE, CHAIRMAN:** IT IS NOT BEING RUSHED. THE ISSUES HAVE
20 BEEN ADDRESSED, OKAY? YOUR ISSUES HAVE BEEN ADDRESSED AND THEY
21 WILL FOLLOW UP WITH YOU.

22

23 **SPEAKER:** THIS IS WHAT I'M SAYING. WE WERE HERE THREE MONTHS
24 AGO. WE WANTED TO GET A DIALOGUE RIGHT NOW. WE WANT TO LEAVE
25 WITH A LITTLE UNDERSTANDING THAT SOMETHING WAS TAKEN CARE OF.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. KNABE, CHAIRMAN:** YOU'VE BEEN UP HERE TO SPEAK ABOUT THE
3 ISSUE. YOU'VE BEEN AFFORDED THAT OPPORTUNITY. STAFF RESPONDED
4 ACCORDINGLY. THEY HAVE AGREED TO FOLLOW-UP WITH YOU, OKAY.

5

6 **SPEAKER:** SO SAFETY IS NO BIG ISSUE HERE. ABSOLUTELY, THAT'S
7 WHY I--

8

9 **SUP. KNABE, CHAIRMAN:** NO ONE SAID THAT.

10

11 **SPEAKER:** THAT'S WHY I CAME UP HERE.

12

13 **SUP. RIDLEY-THOMAS:** MISS TOLLIVER, MAY I SAY THIS? THE ISSUES
14 THAT ARE BEFORE US ARE PARTICULAR TO INDIVIDUALS. AND THEY
15 DISTINGUISHED THEMSELVES FROM OTHER MATTERS THAT HAVE COME
16 BEFORE THE BOARD. AND TO THE EXTENT THAT THAT IS THE CASE, WE
17 WILL CONTINUE TO WORK TOWARD THE RESOLUTION OF THOSE ISSUES.
18 I'VE HAD VERY DIRECT CONVERSATIONS PERSONALLY WITH AT LEAST
19 TWO OF THE PERSONS, THESE TWO PEOPLE HERE ON THE TABLE RIGHT
20 NOW, THE CENTER TABLE RIGHT NOW. AND I WILL CONTINUE TO WORK
21 TOWARD RESOLUTION. THIS IS NOT THE FORUM TO TRY TO IRON OUT
22 THE DETAILS. THE FACT THAT YOU HAVE REGISTERED, BOTH OF YOU
23 HAVE REGISTERED THE ISSUE THAT YOU ARE NOT SATISFIED WITH THAT
24 WHICH HAS BEEN PRESENTED TO YOU BY THE COMMUNITY DEVELOPMENT
25 COMMISSION, IS CLEAR. BUT IT WILL NOT BE RESOLVED HERE. THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BOARD HAS NO-- PARDON ME FOR A SECOND-- THE BOARD HAS NO
2 JURISDICTION TO INSTRUCT A SPECIFIC RESOLUTION. THAT'S WHY I
3 TOOK IT UPON MYSELF TO HELP DO THAT. AND I WILL CONTINUE TO DO
4 THAT.

5

6 **SPEAKER:** I'M NOT TRYING TO RECTIFY THIS. NO, THAT'S NOT MY
7 PROBLEM.

8

9 **SUP. RIDLEY-THOMAS:** YOUR ISSUES ARE CLEAR. YOU'RE NOT HAPPY
10 WITH WHAT HAS BEEN OFFERED. YOU DO NOT THINK IT IS COMPARABLE.
11 AND IT NEEDS TO BE WORKED THROUGH. THERE IS AN APPEALS
12 PROCESS. AND MY OBJECTIVE IS TO MAKE SURE YOU KNOW EVERY
13 SINGLE RIGHT THAT YOU HAVE.

14

15 **SPEAKER:** AND I APPRECIATE THAT.

16

17 **SUP. RIDLEY-THOMAS:** AND I WILL CONTINUE TO WORK WITH ANY OF
18 THE REMAINING TENANTS TO EXHAUST THOSE RIGHTS OR EXHAUST THOSE
19 OPPORTUNITIES. TODAY THE MOTION THAT WAS JUST ADOPTED BY THE
20 BOARD IS TO MAKE SURE THAT THE RESOURCES WERE AVAILABLE TO
21 PROVIDE SECURITY. THE PRE-EXISTENT POT OF RESOURCES WAS
22 ESSENTIALLY ABOUT TO BE EXHAUSTED. AND SO IT IS ONLY OUT OF A
23 SENSE OF TRYING TO MAKE SURE THAT THOSE WHO REMAIN ARE SAFE
24 THERE. BUT LET ME SAY FOR THE RECORD, IT IS TIME TO BRING TO
25 CLOSURE. AND THE WAY CLOSURE IS WROUGHT BY THE PARTIES



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 INVOLVED WANTING TO GET THERE. AND I NEED TO HAVE FULL
2 CONFIDENCE THAT THAT IS YOUR OBJECTIVE AND SENSE, AND I TALKED
3 TO YOU INDIVIDUALLY AND I REFUSE TO COLLAPSE YOUR SITUATION
4 WITH YOUR SITUATION ARE OR YOURS. THEY'RE ALL DIFFERENT.

5

6 **SPEAKER:** YES, THEY ARE.

7

8 **SUP. RIDLEY-THOMAS:** MY LACK OF BEING SPECIFIC IS RELATED TO
9 THE FACT THAT YOU HAVE INDIVIDUAL CASES.

10

11 **SPEAKER:** I'M FINE WITH THAT.

12

13 **SUP. RIDLEY-THOMAS:** AND YOUR PRIVACY IS IMPORTANT. AND I WON'T
14 VIOLATE THAT IN THE CONTEXT OF THESE CONVERSATIONS. MR.
15 CHAIRMAN, LET ME SUGGEST THAT WE DISPOSE OF THE MATTER
16 ACCORDINGLY.

17

18 **OKAY, THANK YOU.**

19

20 **>>SPEAKER:** COULD THE CHAIN GO? THAT'S WHAT I WANT.

21

22 **SUP. KNABE, CHAIRMAN:** WE GO TO PUBLIC COMMENT? ARE WE
23 FINISHED?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** WE'VE COMPLETED THE AGENDA. WE'RE AT PUBLIC
2 COMMENT.

3

4 **SUP. KNABE, CHAIRMAN:** ARNOLD SACHS? VICTOR ALLEGRIA, DANIEL
5 GARCIA, THE FIRST THREE. ARNOLD?

6

7 **ARNOLD SACHS:** GOOD AFTERNOON, THANK YOU. I KIND OF WANT TO BE
8 SPECIFIC, BUT, WELL WELL, FIRST OF ALL, I'D LIKE TO SAY THAT
9 THE SOUTH BAY PARK CONSERVANCY ARE UPSET ABOUT THE HEARINGS
10 THAT WILL BE HELD ST. LOUIS OBISPO NEXT WEEK REGARDING THE
11 REDONDO BEACH CITY AND THE HARBOR DEVELOPMENT THAT'S GOING TO
12 OCCUR THERE. IT'S 230 MILES AWAY, MAKING IT VERY DIFFICULT FOR
13 THEM TO TRAVEL TO EXPRESS THEIR OPINION REGARDING THE
14 REDEVELOPMENT, THE REZONING OF THE HARBOR AREA. THAT BEING
15 SAID, I DID WANT TO COMMENT ON AN ARTICLE IN THE NEWSPAPER. I
16 DON'T KNOW YOU HAVE YOU HAPPENED TO READ IT IN THE L.A. TIMES.
17 IT'S FROM SUNDAY'S L.A. TIMES. IN REGARDS TO SOMEBODY. AND I
18 HOPE THEY REMAIN SUCCESSFUL. THE GANG INTERVENTION PROGRAM.
19 AND I'M NOT GOING TO GET INTO THE INS AND OUTS OF THE GANG
20 INTERVENTION PROGRAM, BUT WHAT I WANTED TO COMMENT ON WAS PART
21 OF THIS ARTICLE STATES THAT THE GENTLEMAN WAS-- HE BECAME A
22 CONTRACTOR FOR GANGS AFTER HE GOT OUT OF SPENDING THREE YEARS
23 IN THE U.S. MARINES. AS A CONTRACTOR, HE USED HIS MILITARY
24 TRAINING FOR TECHNICAL ASPECTS OF THE GANG WORLD, MOVING DRUGS
25 SURREPTITIOUSLY, USING COUNTER INTELLIGENCE BY LEARNING IF THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DEALER WAS BEING WATCHED BY POLICE, ET CETERA. THE POINT BEING
2 THAT THIS COULD HAPPEN IN A LOT OF DIFFERENT COMMUNITIES. THE
3 GOVERNMENT WILL TRAIN THE BEST TRAINING SOLDIERS CAN GET,
4 THEY'LL COME BACK TO THE COMMUNITY AND THEY'LL BE ENLISTED
5 INTO GANGS TO USE GOVERNMENT TRAINING TO FIGHT GOVERNMENT
6 FORCES WHO ARE TRYING TO ERADICATE DRUG CULTURE. SAME ARTICLE,
7 U.S. TO SHIFT APPROACH TO AFGHANISTAN'S DRUG TRADE, WHICH
8 MEANS THEY'RE GOING TO UPDATE, UPGRADE THEIR RESPONSE TO THE
9 OPIUM TRAFFICKING. IT JUST IS THE POINT WHERE THIS MADNESS
10 NEEDS TO STOP. \$2 BILLION IS SPENT IN THE COUNTY FIGHTING
11 GANGS. I DON'T KNOW HOW MUCH OF THAT PORTION IS SPENT FIGHTING
12 THE DRUG TRADE. THE MESSAGES COMING OUT OF MEXICO ABOUT THE
13 DRUG WARS THERE, IT'S HARD TO BELIEVE THAT THE UNITED STATES
14 IS INNOCENT IN THAT ENDEAVOR, ALSO. IT NEEDS TO BE SOME
15 DISCUSSION REALISTICALLY ABOUT THE LEGALIZATION OF SOME
16 STREET-LEVEL DRUGS, ESPECIALLY MARIJUANA. GET IT OFF THE
17 TABLE. STOP IT BEING USED AS THE CURRENCY IN THE UNDERWORLD.
18 THANK YOU.

19

20 **SUP. KNABE, CHAIRMAN:** THANK YOU. JANNA PASCHAL, ELIZABETH
21 MUELLER, LUKE BAILEY, AND BRIAN CIVALE. GO AHEAD. WHOEVER
22 WOULD LIKE TO START.

23

24 **JANNA PASCHAL:** MY NAME IS JANNA PASCHAL, AND I ACTUALLY LIVE
25 IN ARLINGTON, VIRGINIA. I'M HERE VISITING MY BROTHER WHO IS IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 JAIL. I DIDN'T KNOW WHERE ELSE TO GO. I GOT THE RECOMMENDATION
2 THAT SPEAKING IN FRONT OF YOU MIGHT BE HELPFUL IF NOT FOR MY
3 BROTHER TO OTHER PEOPLE. JASON MY BROTHER SUFFERS FROM
4 EPILEPSY AND DIABETES. HE HAS MENTAL CHALLENGES, AS WELL. THE
5 FIRST THREE DAYS THAT HE WAS INCARCERATED HE DID NOT RECEIVE
6 INSULIN. HE DID NOT RECEIVE ANY MEDICATION AND HAD MULTIPLE
7 SEIZURES AND WAS UNCONSCIOUS. SO A WEEK AFTER THAT, HIS PHONE
8 CALLS STOPPED AND WE GOT WORD FROM HIS ROOMMATE THAT HE WAS ON
9 DISCIPLINARY ACTION. WE DID NOT KNOW WHY. SO I CAME HERE IN
10 HOPES OF VISITING HIM. SO I WENT TO THE JAIL ON SUNDAY, WAITED
11 IN LINE FOR HOURS, WITH FAMILIES THAT DON'T HAVE A VOICE. LIKE
12 I'M SOMEONE WHO IS A LAW-ABIDING CITIZEN WHO HAS A VOICE WHO
13 HAS A JOB AS A FAMILY AND THOSE PEOPLE DON'T HAVE A VOICE. BUT
14 THAT BEING SAID. I WAITED ALL THE WAY TO THE FRONT. THEY TOLD
15 ME I WOULD BE ABLE TO SEE HIM. THEN THEY CALLED ME UP AND SAID
16 YOU CAN'T SEE HIM. NOW WE'VE GOTTEN WORD FROM INSIDE, FROM THE
17 A.C.L.U. HAS BEEN AMAZINGLY HELPFUL THAT IN 2-1/2 WEEKS HE'S
18 LOST 22 POUNDS. SO TO NOT TO BE ABLE TO SEE YOUR LOVED ONE AND
19 TO NOT BE ABLE TO TALK TO HIM, IT'S JUST NOT FAIR. SO
20 BASICALLY I THOUGHT I WOULD NOT CRY. I THOUGHT I WOULD COME
21 HERE IN HOPES AT LEAST TO PUT IT ON THE FOR THE RECORD THAT
22 THINGS LIKE THIS HAPPENS IN YOUR JAIL SYSTEM. AND THIS IS MY
23 SECOND TIME EXPERIENCING SOMETHING LIKE THIS. AND JASON, I
24 SHOULD PREFACE, IS NOT A VIOLENT CRIMINAL. HE'S SOMEONE WHO IS
25 A FORTUNE CARD TELLER ON VENICE BEACH. HE'S AROUND PEOPLE, A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CRIMINAL ELEMENT, ALL THE TIME. AND HE'S SERVING 160 DAYS. BUT
2 WHEN HE WAS IN THE TWIN TOWERS FACILITIES, SAME DEAL. MULTIPLE
3 SEIZURES, BLOOD SUGARS AT 860, NOT GETTING HIS INSULIN. AND
4 THAT'S NOT OKAY. I'M NOT GOING TO HAVE MUCH MORE TO SAY.

5

6 **SUP. KNABE, CHAIRMAN:** THANK YOU.

7

8 **LUKE BAILEY:** OKAY MY NAME IS LUKE BAILEY. I HAVE BEEN WORKING
9 WITH THE JAILS PROJECT FOR A.C.L.U. FOR ABOUT SIX MONTHS NOW.
10 AND I JUST WANT TO EXPOUND A LITTLE BIT ON WHAT SHE SAID IN
11 ORDER TO KIND OF GENERALIZE THE FACT THAT HER BROTHER'S
12 EXPERIENCES ARE NOT UNCOMMON IN THE JAIL SYSTEM. I'VE MET A
13 MAN WHO WAS IN JAIL FOR A NUMBER OF WEEKS FOR A D.U.I. AND HE
14 HAS NOW RECEIVED PERMANENT NERVE DAMAGE FROM GETTING BEATEN BY
15 THE AUTHORITIES. I HAVE MET WITH A 50-YEAR-OLD WOMAN WHO'S IN
16 JAIL TERMINALLY ILL WITH CANCER AND SHE'S THERE ON HER FIRST
17 OFFENSE. SHE HAS HAD TO GO THROUGH A LOT OF BUREAUCRACY IN
18 ORDER TO GET THE CORRECT UROSTOMY AND COLONOSTOMY BAGS SO THAT
19 THEY DOESN'T LEAK ON HER IN THE MIDDLE OF THE NIGHT. I VISITED
20 A DORM OF 75 MEN IN NORTH COUNTY CORRECTIONAL FACILITY WHERE
21 THERE ARE FOUR TOILETS, FOUR URINALS AND FOUR SINKS AND ONLY
22 ONE OPERATING TOILET, ONE OPERATING URINAL AND ONE OPERATING
23 SINK FOR 75 MEN. AND THEY HAVE TO BLOCKADE THESE FLOODING
24 TOILETS WITH THEIR BLANKETS. ACTIONS WERE TAKEN WHEN I CAME TO
25 VISIT AND SPOKE TO THE DEPUTIES, BUT IT IS CLEAR THAT BEHIND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CLOSED DOORS, THOSE ACTIONS ARE NOT BEING-- THEIR QUESTIONS
2 ARE NOT BEING ANSWERED AND THEIR NEEDS AREN'T BEING MET MET.
3 SO WITH RESPECT TO THE LOS ANGELES SHERIFF'S DEPARTMENT, I'M
4 SURE THERE ARE MANY DIFFICULTIES RUNNING A JAIL THAT I'M NOT
5 EVEN AWARE OF. BUT I HAVE COME ACROSS CONDITIONS OF NEGLECT
6 AND DISREGARD. AND THERE IS OFTEN AN ABSENCE OF BASIC RESPECT
7 THAT PERMEATES JAIL CULTURE. IT IS REAL THAT INMATES' RIGHTS
8 ARE VIOLATED EVERY DAY.

9

10 **ELIZABETH MUELLER:** HELLO. MY NAME IS BETH MUELLER. I AM A LAW
11 STUDENT, AND I'M ALSO WORKING AT THE A.C.L.U. THIS SUMMER IN
12 THE JAILS PROJECT. I WANTED TO SECOND THE FACT THAT A LACK OF
13 ACCESS TO ADEQUATE MEDICAL CARE IS A PERVASIVE PROBLEM IN THE
14 L.A. COUNTY JAILS. EVERY MALE WHO IS ARRESTED IN L.A. COUNTY
15 IS PROCESSED IS THROUGH ONE FACILITY, THE INMATE RECEPTION
16 CENTER, WHERE THE SHERIFF'S DEPARTMENT EMPLOYEES RECORD THE
17 PERSONAL INFORMATION AND EVALUATE THE HEALTH OF THE INCOMING
18 INMATES. INTAKE PROCESS TAKES HOURS, SOMETIMES DAYS, DURING
19 WHICH INMATES USUALLY DO NOT RECEIVE MEDICATIONS OR OTHER
20 MEDICAL CARE. THIS CAN LEAD TO SERIOUS COMPLICATIONS FOR
21 PEOPLE WITH CHRONIC MEDICAL CONDITIONS LIKE DIABETES, HIGH
22 BLOOD PRESSURE, ASTHMA, ET CETERA. ONE INMATE WITH DIABETES
23 TOLD ME HE SPENT NEARLY A DAY IN THE I.R.C. WITHOUT ACCESS TO
24 DIABETES TESTING MATERIALS OR INSULIN. THE FOOD THAT HE WAS
25 GIVEN WAS LOADED WITH SUGAR, SO HE DID NOT EAT OR DRINK OUT OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FEAR OF GOING INTO DIABETIC SHOCK EVEN THOUGH HE TOLD PEOPLE
2 WORKING THERE THAT HE WAS DIABETIC AND DID NOT FEEL WELL, HE
3 DID NOT RECEIVE ANY TREATMENT. WHEN HIS BLOOD SUGAR WAS
4 FINALLY TESTED OVER 24 HOURS LATER, IT WAS OFF THE CHARTS AND
5 HE HAD TO BE SENT TO THE MEDICAL WARD. ONCE INMATES ARE
6 PROCESSED THROUGH THE I.R.C., THEY ARE CLASSIFIED TO A CELL
7 WHERE THEY OFTEN FACE A MYRIAD OF ADDITIONAL PROBLEMS.
8 COUNTLESS INMATES HAVE TOLD ME THAT THEY DID NOT RECEIVE THE
9 PRESCRIPTION MEDICATIONS THEY TOOK IN THE COMMUNITY FOR THE
10 FIRST FEW WEEKS OR MORE OF THEIR TIME SPENT IN JAIL. THIS CAN
11 HAVE IMMEDIATE AND LONG TERM MEDICAL EFFECTS. INMATES THAT
12 DEVELOP MEDICAL PROBLEMS IN THE JAIL FACE LONG WAITS, OFTEN
13 MANY WEEKS LONG BEFORE THEY'RE ABLE TO SEE A DOCTOR, IF AT
14 ALL. ADDITIONALLY INMATES WITH MEDICAL CONDITIONS AND
15 DISABILITIES FACE THE CONSTANT THREAT OF RETALIATION FROM
16 GUARDS AND MEDICAL STAFFERS. FOR INSTANCE, MULTIPLE INMATES
17 WHO USE WHEELCHAIRS HAVE BEEN TOLD OR HAVE TOLD ME, RATHER,
18 THAT THEY WERE EITHER THREATENED OR ACTUALLY HAD GUARDS AND
19 MEDICAL STAFF TAKE AWAY THEIR WHEELCHAIRS. WITHOUT THE ABILITY
20 TO WALK, YOU CAN JUST IMAGINE THE TYPE OF PAIN AND HUMILIATION
21 THAT THESE MEN MUST HAVE FELT WHEN THEY COULDN'T GET
22 THEMSELVES TO A TOILET TO RELIEVE THEMSELVES OR TO THE CELL
23 FRONT TO RECEIVE MEDICATION OR FOOD. ANOTHER PROBLEM IN THE
24 JAILS HAS TO DO WITH INMATES WITH MULTIPLE MEDICAL CONDITIONS
25 OR DISABILITIES. FOR INSTANCE, I RECENTLY LEARNED OF AN INMATE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WHO HAS DIABETES AND USES A WHEELCHAIR. THE JAIL DIDN'T KNOW
2 WHAT TO DO WITH HIM. AT FIRST THE JAIL CLASSIFIED HIM TO A
3 DIABETES WARD. THERE HE RECEIVED TESTING ADEQUATE TESTING
4 MATERIALS AND INSULIN BUT WASN'T HANDICAPPED ACCESSIBLE. SINCE
5 THE BATHROOM DIDN'T HAVE RAILS, HE HAD TO BE HELD BY OTHER
6 INMATES TO UNDRESS AND GET ONTO THE TOILET. THE JAIL THEN
7 MOVED HIM TO A WHEELCHAIR UNIT WHERE HE WAS ABLE TO GET AROUND
8 BUT HE DIDN'T RECEIVE ANY TESTING MATERIALS OR INSULIN TO TEST
9 HIS DIABETES. WHEN HE REQUESTED THE MATERIALS FROM THE GUARDS
10 AND MEDICAL STAFFERS, HE WAS EITHER IGNORED OR HARASSED.
11 INMATES CLASSIFIED TO THESE MEDICAL UNITS OFTEN DO NOT RECEIVE
12 ADEQUATE PROGRAMMING, WHICH INCLUDES OUT OF CELL TIME AND
13 RECREATION TIME. IMAGINE THE EFFECTS THAT A COMPLETE LACK OF
14 EXERCISE WOULD HAVE ON AN INMATE'S HEALTH. IF AN INMATE WITH
15 DIABETES CANNOT EXERCISE, IT BECOMES HARDER TO CONTROL HIS
16 WEIGHT. AND BLOOD SUGAR. IT ALSO HAS PROFOUND PSYCHOLOGICAL
17 EFFECTS. AS MANY INMATES REPORT THAT BEING LOCKED IN A
18 WINDOWLESS CELL WITHOUT TELEVISION, READING MATERIALS, ETC.,
19 MAKES THEM EXTREMELY DEPRESSED. UNFORTUNATELY THESE ARE ONLY A
20 FRACTION OF THE PROBLEMS REGARDING ACCESS TO MEDICAL CARE AND
21 DISABILITIES IN L.A. COUNTY JAILS. THANK YOU.

22

23 **SUP. KNABE, CHAIRMAN:** THANK YOU.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **BRIAN CIVALE:** MY NAME IS BRIAN CIVALE AND I'M WORKING AT THE
2 A.C.L.U. THIS SUMMER ON THE JAILS PROJECT. I HELP INMATES AND
3 THEIR FAMILIES OBTAIN ACCESS TO MENTAL HEALTH SERVICES AND I
4 ALSO ADVOCATE ON BEHALF OF INMATES FOR HUMAN LIVING
5 CONDITIONS. I'VE BEEN SHOCKED AT THE FEAR OF RETALIATION THAT
6 INMATES AND FAMILY MEMBERS WHO REPORTED TO ME AS A RESULT OF
7 THIS ADVOCACY. FOR INSTANCE, INMATES TELL ME THAT DEPUTIES
8 PUNISH ENTIRE ROWS IF ONE PERSON COMPLAINS. ONE TIME AN INMATE
9 COMPLAINED ABOUT INFREQUENT SHOWERS. AND WHEN WE WENT BACK TO
10 CHECK ON THE COMPLAINT, EVERYONE IN THE ENTIRE ROW HAD TOLD US
11 THAT THE DEPUTIES TURNED OFF THE PHONES FOR TWO DAYS AND
12 BLAMED THE ONE INMATE WHO COMPLAINED. FEAR OF PHYSICAL
13 VIOLENCE IS A PREVALENT CONCERN. EVERY INMATE TELLS US THEY'RE
14 AWARE OF BEATINGS AND STRIPS BY DEPUTIES AND PARTS OF THE
15 COLLECTIVE PUNISHMENT SAYING THAT THE DEPUTIES MAKING IT CLEAR
16 THAT THEY WILL TURN A BLIND EYE TO ATTACKS. THIS CREATES A
17 CULTURE OF FEAR. AND MANY INMATES ARE VISIBLY NERVOUS WHEN WE
18 WALK BY. AND JUST PREFER THAT WE PASS QUICKLY AND NOT SEEN
19 TALKING TO DEPUTIES. FAMILIES OFTEN CALL AND COMPLAIN BUT
20 REQUEST THAT IT WOULD BE ANONYMOUS OUT OF FEAR THAT THEY WOULD
21 BE PHYSICALLY HARMED IF THEY COMPLAINED. INMATES ADDRESS
22 ENVELOPES TO THE A.C.L.U. STREET ADDRESS, BUT DON'T WRITE
23 A.C.L.U. ON THE ENVELOPES BECAUSE OF THE FEAR THEY HAVE THAT
24 IF THEY REPORT ANYTHING TO US, THE GUARDS WILL BEAT THEM FOR
25 CONTACTING THE ACLU OR THAT THEIR PHONE ACCESS OR VISITING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PRIVILEGES WILL BE RESTRICTED. MANY INMATES WHO REPORT THESE
2 THINGS WON'T EVEN TELL US ANYTHING UNTIL THEY'VE EITHER BEEN
3 RELEASE ORDER TRANSFERRED TO STATE PRISON BECAUSE THEY'RE TOO
4 FRIGHTENED TO BRING ANYTHING TO OUR ATTENTION WHILE THEY'RE
5 STILL WITHIN REACH OF THE SHERIFF'S DEPARTMENT. AND THESE ARE
6 THE ONLY THINGS WE HEAR ABOUT. UNDOUBTEDLY MANY OTHER INMATES
7 ARE INTIMIDATED BY THE THREATS OF THESE RETALIATION AND NEVER
8 COME FORWARD TO US AT ALL. THANK YOU FOR YOUR TIME.

9

10 **SUP. KNABE, CHAIRMAN:** THANK YOU. THERE ARE NO OTHER FOLKS
11 SIGNED UP FOR PUBLIC COMMENT. IF YOU WILL READ US INTO CLOSED
12 SESSION, PLEASE.

13

14 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
15 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL BE
16 CONVENING IN CLOSED SESSION TO DISCUSS ITEM NO. C.S.-1,
17 CONFERENCE WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION.
18 ITEM NO. C.S.-2, CONFERENCE WITH LEGAL COUNSEL REGARDING
19 SIGNIFICANT EXPOSURE TO LITIGATION, ONE CASE. ITEM NO.
20 YES, C.S.-3, CONFERENCE WITH WILLIAM T FUJIOKA, CHIEF OFFICER AND
21 STAFF. C.S.-4 CONSIDERATION OF CANDIDATE FOR AN DIRECTOR OF
22 THE HEALTH SERVICES OFFICE. AND LISA GARRETT AS ACTING
23 DIRECTOR OF PERSONNEL AS INDICATED ON THE POSTED AND
24 SUPPLEMENTAL AGENDA. ALSO DUE TO FACTS WHICH CAME TO THE
25 BOARD'S ATTENTION SINCE THE POSTING OF THE SUPPLEMENTAL AGENDA



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ,THERE EXISTS A NEED TO CONVENE IN CLOSED SESSION ON AN
2 URGENCY BASIS TO CONFER WITH LEGAL COUNSEL RELATED TO
3 SIGNIFICANT EXPOSURE TO LITIGATION, ONE CASE, PURSUANT TO
4 GOVERNMENT CODE SECTION 54946.9-B.

5

6 **SUP. RIDLEY-THOMAS:** SECOND THAT, MR. CHAIRMAN. I SECOND THAT.

7

8 **SUP. KNABE, CHAIRMAN:** THANK YOU VERY MUCH.

9

10 **CLERK SACHI HAMAI:** I DO NEED A MOTION ON THAT.

11

12 **SUP. KNABE, CHAIRMAN:** I MOVED IT. HE SECONDED. WITHOUT
13 OBJECTION.

14

15 **CLERK SACHI HAMAI:** THANK YOU.

16